

# **City of Portland**

## **CAPITAL IMPROVEMENT PLAN**

**FY 2014 – FY 2018**



**May 2013**

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# Introduction

The Capital Improvements Plan (CIP) is a financing and construction/acquisition plan for **public improvement projects** that require significant capital investment for the City. The Plan represents a balance between maintaining the City's existing assets and investing in new assets to support the City's growth, as well as ensuring that investments are made in accordance with the community's priorities.

Through the CIP, the City determines the priorities for investment in long-term assets – from roads and sewers to community facilities and technology. Generally, capital improvements projects consist of purchasing, constructing or renovating structures, acquiring land and/or purchasing major equipment or vehicles that have a total cost of at least \$10,000 and a useful life of more than five years. Common CIP projects include new vehicles, new or improved sidewalks, roads, neighborhood renewal projects and new City facilities, such as schools and other facilities.

The CIP, which is to be updated annually and submitted to and adopted by City Council specifies and describes the City's capital project schedules and priorities for the next five years. Pursuant to the 2011 amendments to the City Charter (Article VI, Section 5, paragraph (i)), the City Manager is required to submit a Five Year Capital Improvement Plan to the City Council for adoption. This CIP attempts to reflect Government Financial Officer Association (GFOA) best practices for multi-year capital planning and asset assessment, maintenance, and replacement.

## Needs Assessment

An asset inventory was conducted based on GFOA best practices of City and School assets and is provided as a summary list. Full replacement cost and annualized reinvestment cost were calculated for all City and School capital assets. The total replacement cost value of existing general fund assets and the aggregate and average annual reinvestment cost (i.e. estimate of annual financial investment needed to maintain existing assets) for all general fund assets calculated over the estimated useful life of those assets represent the annual and long-term capital need of the City. Historic capital expenditures are also provided as background to past capital spending by the City.

## CIP Preparation

Public input was solicited regarding the community's capital needs. Ideas generating potential CIP projects were identified and referred to the appropriate City Department for consideration and possible inclusion in the CIP.

City Departments then reviewed and developed potential CIP projects (including those submitted by the community) and submitted projects for consideration in the CIP. Each capital project request includes a project description and the service need it addresses, a proposed timetable, proposed funding levels and sources and, if applicable, estimated ongoing operating costs. For projects already underway, the description also notes the remaining portion of the project's budget.

Each project was then reviewed and scored by staff from the City Manager's Office, Finance Department, and Planning Department according to the following rating factors:

- Legal Obligation / Compliance with Adopted Plans and Studies (20 possible points)

- Impact of Service to the Public (16 possible points)
- Asset Maintenance Need (16 possible points)
- Funding Source (10 possible points)
- Operating Budget Impact (10 possible points)
- Prior Phases (8 possible points)
- Department Priority (8 possible points)

Projects were rank ordered according to score. Projects receiving higher points were recommended for funding in the year for which the project was requested while projects receiving lower scores were deferred for funding in later years.

A City Manager Recommended Capital Improvement Plan is then prepared and presented to the City Council for consideration. Projects recommended in years two through five greater than \$100,000 were discounted by 15% from what was requested.

The CIP is then reviewed by the City Council and adopted for the next fiscal year as part of the City's budget.

The City Manager's Recommended CIP was presented to the Finance Committee in January 2013. The total projects requested by Departments for the next five years were approximately \$198 Million. The City Manager's Recommended General Fund CIP as presented to the City Council here includes funding amounting to approximately \$171 Million in General Fund funding over the next five years with \$150 Million of that amount from cash and financing. Following presentation of the City Manager's Recommended CIP to the Finance Committee, the Finance Committee held public meetings during the month of February, March, and May in consideration of the Plan.

### **Financial Outlook**

In determining the City's financial strategy and fiscal capacity for capital investment, historical trends and forecasts were examined. A number of factors which would impact the CIP were considered; including population, economic and personal income growth of the community and projections of the City's operating revenue growth. Given the City's consistently strong financial position, managing the overall debt level and ability to service that debt remain critical factors in maintaining a strong credit rating. The CIP seeks to limit debt service to a percentage of projected general fund revenue according to the following debt policy guidelines (attached):

- Net debt service as a percentage of general fund revenue (limited to between 8% - 15%)
- Net debt service per capita (limited to less than 1.5% of per capita income)
- Outstanding debt per capita (limited to less than \$5,000)
- Percentage of total outstanding debt to total property valuation (limited to less than 15% according to State law)

### **Relationship to the Annual Operating Budget**

The CIP and the Operating Budget are directly linked as CIP projects become authorized. Funding for capital projects comes from three general sources:

- Funds received through the sale of bonds including general obligations bonds (repaid through taxes on property) and sometimes revenue supported bonds (repaid through utility charges);
- Other loans;
- Money from the City's general fund (annual operating budget) that benefit the community as a whole);
- Grants or Other Federal/State Aid.

Some of the CIP projects are recommended for funding through annual operating funds while others are recommended for funding through borrowing. Projects funded through debt also impact the operating budget through ongoing debt service expense. Finally, some completed CIP projects will directly impact the operating budget in that they will require ongoing expenses for staff and other operating costs.

### **Highlights**

The CIP recommended projects in FY 2014 include the following:

- Funding for approximately 70 General Fund projects in FY 2014 totaling approximately \$28 Million including Federal, State, and grant leveraged funding.
- Planning for the financial requirements of the School's *Buildings for Our Future* Elementary School Renovation program which is planned for public in a referendum in the fall of 2013.
- Funding improvements to school information technology.
- Funding for street and sidewalk improvements consistent with the City's pavement management plan. Many of these projects are eligible for grants from the Federal Highway program.
- Purchase of replacement police vehicles and a Medcu Ambulance.
- Turf and Track replacement at Fitzpatrick Stadium
- Maintenance to municipal and school buildings throughout the city.
- Sewer Fund compliance related projects.

### **City Manager's Message**

It should be remembered that when developing a Capital Improvement Plan, the decisions a community makes today will have an impact for years to come. That is why it is so important to not only look at current year projects, but also to project into the future the financial implications of those projects on future debt service as well as plan for future capital needs. This CIP document provides us with the capabilities of doing that necessary forward thinking.

I look forward to adoption of the second Capital Improvement Plan as required under the new charter by the Mayor, City Council and Board of Education and preparation for the third CIP in the fall of 2013.

Sincerely,

Mark H. Rees  
City Manager

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# Needs Assessment

The needs assessment is a summary of the City’s capital assets, an evaluation of the replacement value of those assets, and estimate of the annual reinvestment needed to maintain those assets. It can be used as a tool for evaluating investment in the City’s capital assets and suggests an average annual funding target for future capital investment.

## Asset Inventory

The City provides a wide range of services to the community requiring a diverse range of capital assets. In summary those assets include approximately:

- 82 buildings containing 2.5 million square feet (sf) of occupied space
- 1,075 acres of parks area
- 6.3 million sf of sidewalk area
- 43.2 million sf of road area
- 2 million linear feet of underground pipe
- 683 vehicles

### Public Facilities Capital Assets

#### **General Fund Buildings**

- 33 City Building totaling approx. 486,138 sf
- 25 School Building totaling approx. 1,632,364 sf
- 9 Fire Building totaling approx. 69,621 sf
- 3 Barron Center Building totaling approx. 117,032 sf
- 3 Parking Garages with 1,585 parking garage spaces

#### **Enterprise Fund Buildings**

- 5 Golf Course Buildings totaling approximately 17,068 sf
- 1 Ice Arena Building totaling approximately 42,415 sf
- 2 Library Building totaling approximately 82,900 sf<sup>1</sup>

#### **Recreation**

- 3 Stadium
- 46 Playing Fields
- 23 Tennis Courts
- 9 Basket Ball Courts
- 3 Swimming Pools
- 3 Skating Pond
- 1 Skate Park
- 25 Playgrounds

#### **Open Space and Cemeteries**

- 1,075 acres of park area<sup>2</sup>
- Fort Gorges
- 9,331 linear feet of sea wall
- 38,400 linear feet of walking path
- Unknown number of tombs

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<sup>1</sup> The Library is not an enterprise fund, but is subject to the City’s debt limit policy. There are additional library locations; however, these locations are located in other buildings.

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<sup>2</sup> This value does not include the islands.

## Vehicles and Equipment Capital Assets

### **General Fund Vehicles**

- 55 Fire Vehicles
- 81 Police Vehicles
- 332 Public Service Vehicles
- 50 Recreation and Facilities Vehicles
- 10 Parking Management Vehicles
- 30 School Vehicles
- 3 Health and Human Services Vehicles
- 8 Barron Center Vehicles
- 8 Miscellaneous City Hall Department Vehicles

### **Enterprise Fund Vehicles**

- 104 Golf Course Vehicles
- 1 Ice Arena Vehicle
- 1 Library Vehicle

### **General Fund Equipment**

- 2,560 square feet of Health and Human Services kitchen space
- 685,957 linear feet of Public Safety data cable
- 3 Public Safety transmission towers
- 7 Public safety communication equipment systems
- 22 Information Technology storage and network devices
- Information Technology network wiring
- 28,000 square feet of School kitchen space
- 125 signalized pedestrian intersections
- 97 streetlight poles
- 9,000 square feet of pier area
- 2 pedestrian piers
- Field Irrigation systems
- Field Lighting systems

### **Enterprise Fund Equipment**

- Golf Course irrigation system
- Ice Arena refrigeration system
- Ice Arena skate sharpener
- Library network and storage devices

## Roadways and Sewer System Capital Assets

### **Roadways**

- 6,341,751 square feet of sidewalk area
- 1,006,300 linear feet of curbing
- 14,516,986 square feet of arterial and collector area
- 21,753,143 square feet of local street area

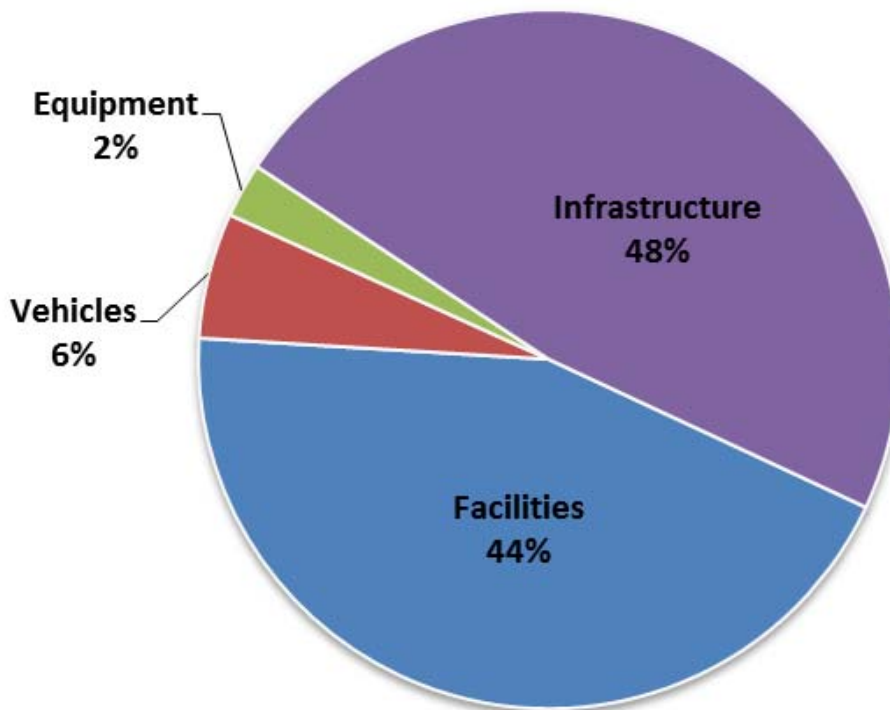
### **Sewer and Stormwater Enterprise Fund**

- 2,034,220 linear feet of underground pipe
- 7,966 sewer manholes
- 6223 catch basins
- 859 sewer and stormwater outfalls
- 10 sewer pump stations

## Full Replacement Cost

Keeping all of the City's capital assets in functional and working order requires regular reinvestment. Assuming that the City's entire General Fund asset portfolio required replacement tomorrow, the current replacement value (excluding land value) of those capital assets is estimated to be \$830 Million. Approximately 48% of that value is in infrastructure such as roads and sidewalks, 44% in public facilities and the remaining value in vehicles and equipment.

Assuming that the City's entire General Fund asset portfolio required replacement tomorrow, the current replacement value (excluding land value) of those capital assets is estimated to be \$393 Million.



*Figure: Full Replacement Cost: General Fund Assets (Approximately \$830,000,000)*

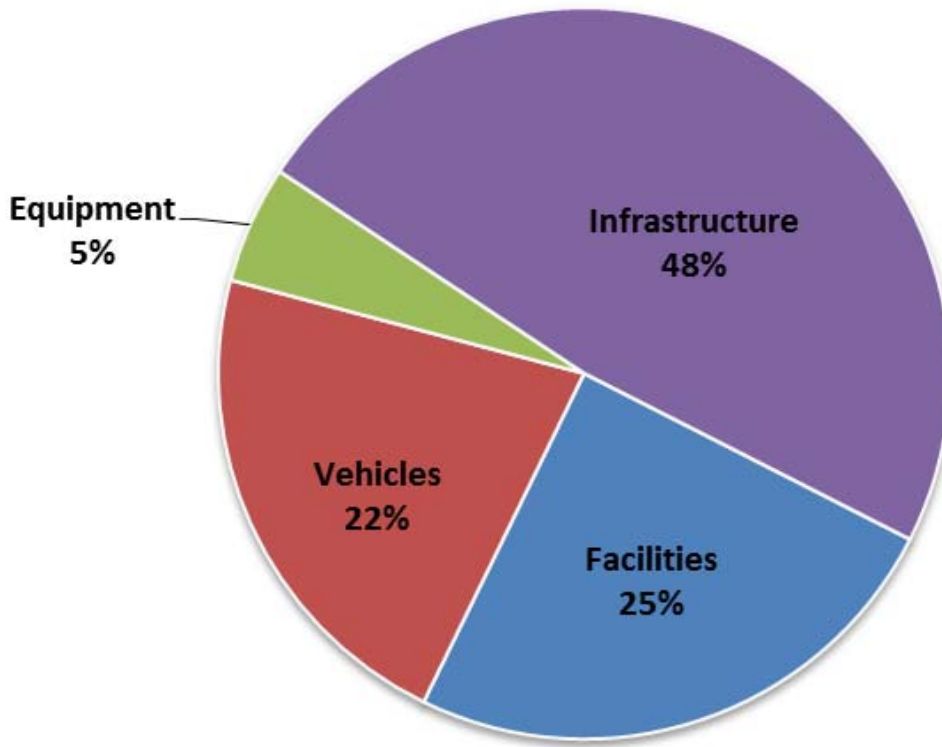
## Annualized Reinvestment Cost

Assuming regular reinvestment in the City's General Fund capital assets would take place annually through such activities as reconstruction of facilities, repaving of roadways, and replacement of equipment the annualized reinvestment requirement would be approximately \$19 Million.

Given that the estimated lifespan of capital assets varies considerably from asset to asset reinvestment requirements would vary per asset category. Facilities and infrastructure has a much longer estimated lifespan than vehicles; however, given shorter lifespans of some assets and the high cost of replacing those assets, those assets would require a larger proportion of annualized investment requirements.

For example, while vehicles only represented 6% of total replacement value of City assets, maintaining vehicle assets would require 25% of the City's annualized reinvestment.

Assuming regular reinvestment in the City's Sewer Fund capital assets would take place annually through such activities as reconstruction of sewer pipe, catch basins, sewer pump stations, and other sewer and stormwater assets the annualized reinvestment requirement would be approximately \$5.3 Million.

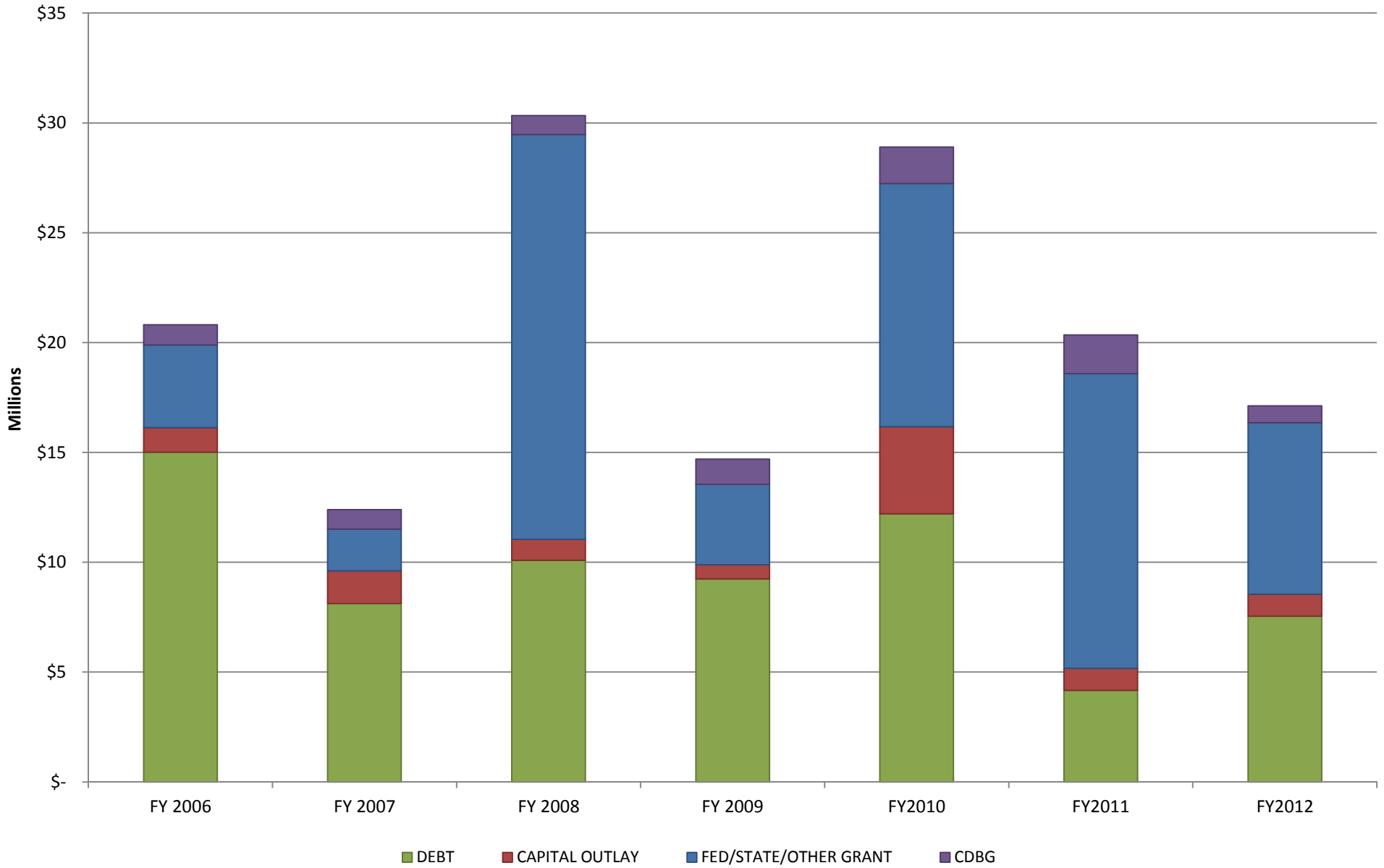


**Figure: Annualized Reinvestment Cost: General Fund Assets (Approximately \$19,000,000/year)**

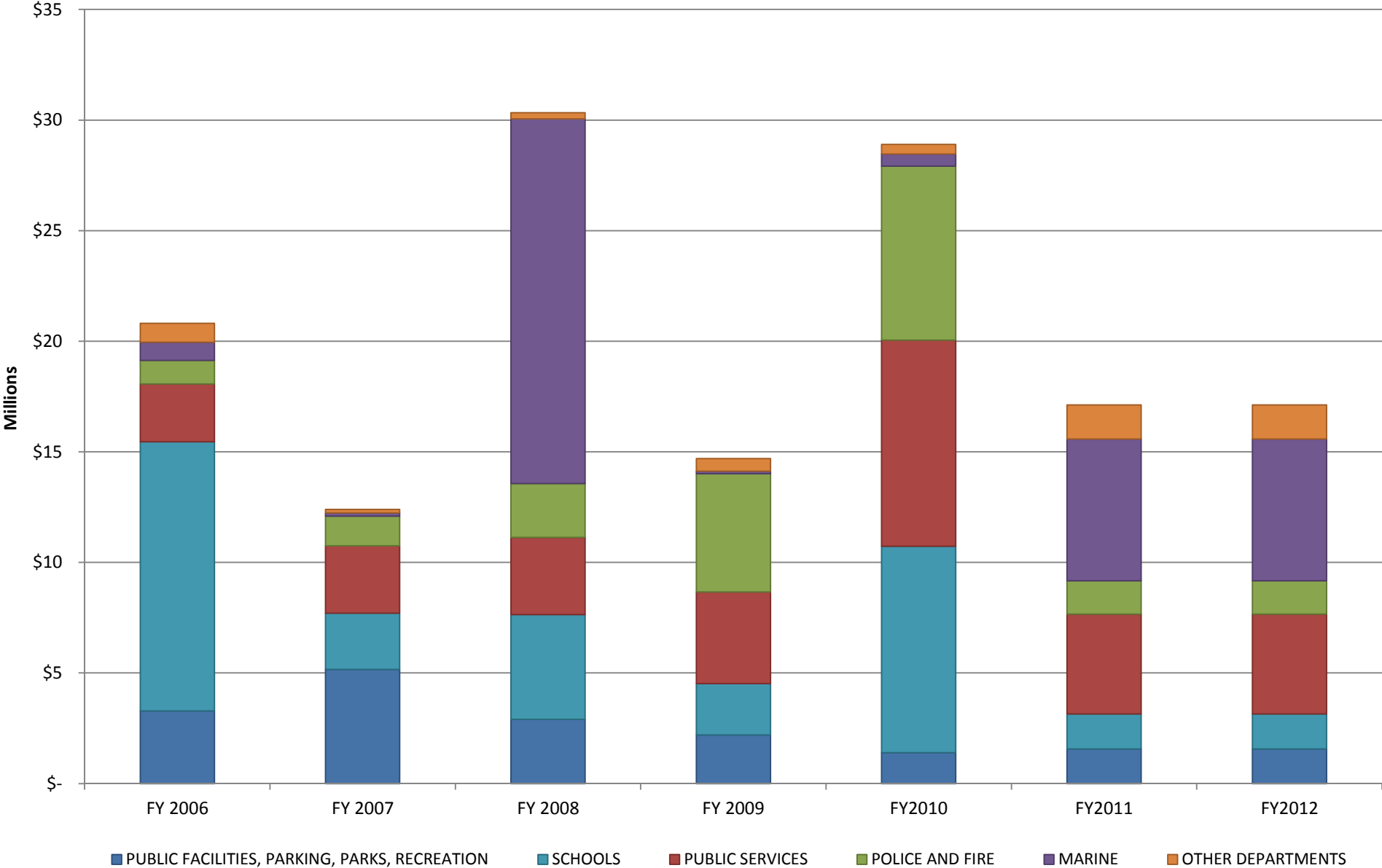
### Historic Capital Expenditures

Historic capital expenditures have ranged from approximately \$12 Million to \$30 Million between FY 2006 and FY 2012. On average, expenditure has been approximately \$20 Million per year, roughly corresponding to the estimated annualized reinvestment requirement. This suggests that reinvestment in the City's capital assets has been adequate in aggregate.

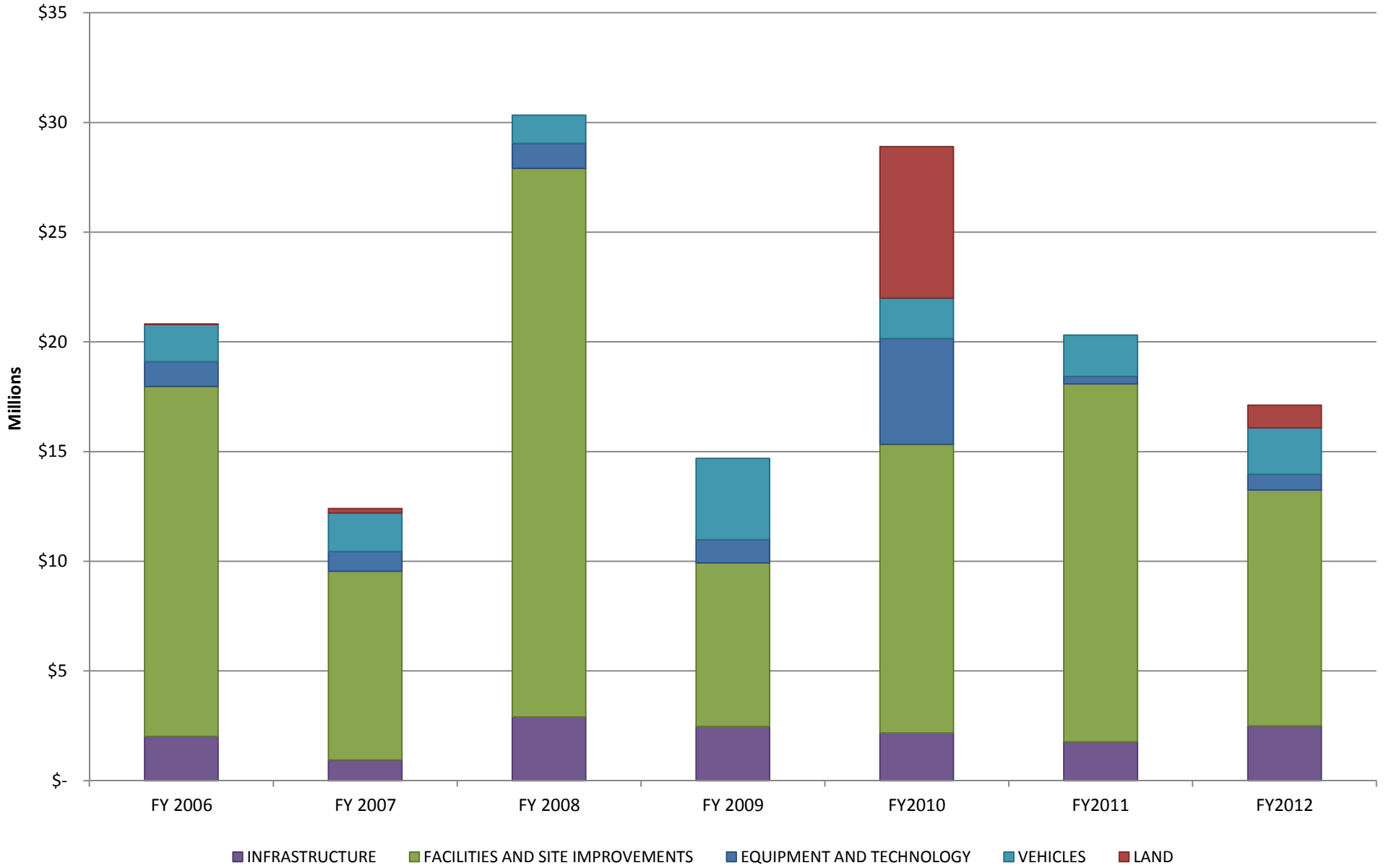
## General Fund: Funding Source Capital Expenditures



# General Fund: Department Capital Expenditures



## General Fund: Asset Category Capital Expenditures



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## **A. FUNDING SUMMARY**

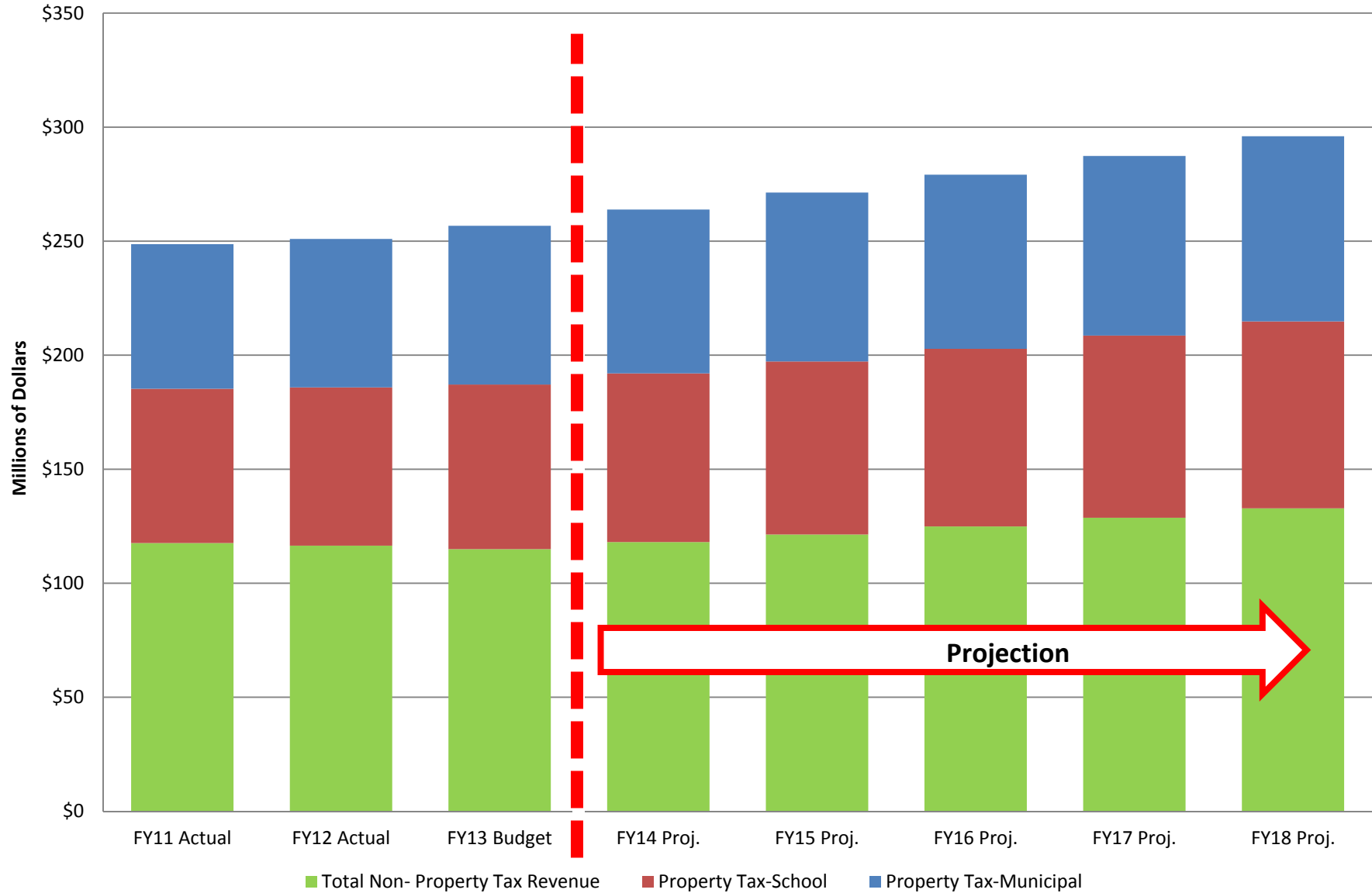
### **GENERAL FUND**

## A: FUNDING SUMMARY - GENERAL FUND: OPERATING BUDGET REVENUE PROJECTIONS

	FY07 Actual	FY08 Actual	FY09 Actual	FY10 Actual	FY11 Actual	FY12 Actual	FY13 Budget	FY14 Proj.	FY15 Proj.	FY16 Proj.	FY17 Proj.	FY18 Proj.
<b>General Fund Revenue</b>												
Property Tax-Municipal	\$55,865,940	\$58,086,188	\$61,778,054	\$63,021,494	\$63,386,368	\$65,077,957	\$69,649,900	\$71,821,654	\$74,061,125	\$76,370,425	\$78,751,731	\$81,207,289
% change, annually		4.0%	6.4%	2.0%	0.6%	2.7%	7.0%	3.1%	3.1%	3.1%	3.1%	3.1%
Avg. % change, FY07-FY12							3.1%					
Property Tax-School	\$61,204,867	\$66,056,315	\$67,690,473	\$66,672,223	\$67,682,060	\$69,397,905	\$72,124,862	\$73,992,314	\$75,908,119	\$77,873,527	\$79,889,824	\$81,958,326
% change, annually		7.9%	2.5%	-1.5%	1.5%	2.5%	3.9%	2.6%	2.6%	2.6%	2.6%	2.6%
Avg. % change, FY07-FY12							2.6%					
<b>Total Net Property Tax</b>	<b>\$117,070,807</b>	<b>\$124,142,503</b>	<b>\$129,468,527</b>	<b>\$129,693,717</b>	<b>\$131,068,428</b>	<b>\$134,475,862</b>	<b>\$141,774,762</b>	<b>\$145,813,968</b>	<b>\$149,969,243</b>	<b>\$154,243,952</b>	<b>\$158,641,554</b>	<b>\$163,165,615</b>
Other Taxes -Municipal	\$11,448,989	\$10,403,726	\$9,042,575	\$9,444,130	\$9,629,297	\$9,544,282	\$7,559,640	\$7,307,230	\$7,063,249	\$6,827,413	\$6,599,452	\$6,379,102
% change, annually		-9.1%	-13.1%	4.4%	2.0%	-0.9%	-20.8%	-3.3%	-3.3%	-3.3%	-3.3%	-3.3%
Avg. % change, FY07-FY12							-3.3%					
Licenses and Permits- Municipal	\$3,326,531	\$3,825,343	\$2,727,770	\$3,107,930	\$2,794,263	\$2,910,541	\$3,245,982	\$3,209,032	\$3,172,502	\$3,136,388	\$3,100,686	\$3,065,389
% change, annually		15.0%	-28.7%	13.9%	-10.1%	4.2%	11.5%	-1.1%	-1.1%	-1.1%	-1.1%	-1.1%
Avg. % change, FY07-FY12							-1.1%					
Intergovernmental - Municipal	\$10,864,519	\$13,811,092	\$12,445,299	\$15,605,609	\$16,205,147	\$17,365,960	\$15,173,562	\$16,801,097	\$18,603,203	\$20,598,605	\$22,808,037	\$25,254,455
% change, annually		27.1%	-9.9%	25.4%	3.8%	7.2%	-12.6%	10.7%	10.7%	10.7%	10.7%	10.7%
Avg. % change, FY07-FY12							10.7%					
Charges for Services - Municipal	\$25,492,440	\$27,830,509	\$27,054,684	\$27,371,369	\$27,656,434	\$28,097,012	\$28,185,974	\$28,760,347	\$29,346,425	\$29,944,445	\$30,554,652	\$31,177,294
% change, annually		9.2%	-2.8%	1.2%	1.0%	1.6%	0.3%	2.0%	2.0%	2.0%	2.0%	2.0%
Avg. % change, FY07-FY12							2.0%					
Fines & Penalties - Municipal	\$1,411,992	\$1,467,596	\$1,424,973	\$1,452,268	\$2,094,463	\$2,212,751	\$2,142,550	\$2,179,388	\$2,216,860	\$2,254,976	\$2,293,747	\$2,333,185
% change, annually		3.9%	-2.9%	1.9%	44.2%	5.6%	-3.2%	1.7%	1.7%	1.7%	1.7%	1.7%
Avg. % change, FY07-FY12 (not including FY11)							1.7%					
Uses of Money & Prop - Municipal	\$7,106,733	\$7,354,535	\$6,564,250	\$6,885,258	\$6,913,811	\$6,866,672	\$6,863,290	\$6,827,113	\$6,791,127	\$6,755,330	\$6,719,722	\$6,684,301
% change, annually		3.5%	-10.7%	4.9%	0.4%	-0.7%	0.0%	-0.5%	-0.5%	-0.5%	-0.5%	-0.5%
Avg. % change, FY07-FY12							-0.5%					
Other Financing Resources - Municipal	\$25,138,839	\$27,439,051	\$28,474,884	\$26,015,271	\$29,151,172	\$29,416,969	\$29,681,178	\$30,705,363	\$31,764,888	\$32,860,973	\$33,994,880	\$35,167,914
% change, annually		9.2%	3.8%	-8.6%	12.1%	0.9%	0.9%	3.5%	3.5%	3.5%	3.5%	3.5%
Avg. % change, FY07-FY12							3.5%					
<b>Total Non-Property Tax Revenue - Municipal</b>	<b>\$84,790,043</b>	<b>\$92,131,852</b>	<b>\$87,734,435</b>	<b>\$89,881,835</b>	<b>\$94,444,587</b>	<b>\$96,414,187</b>	<b>\$92,852,176</b>	<b>\$95,789,570</b>	<b>\$98,958,253</b>	<b>\$102,378,131</b>	<b>\$106,071,177</b>	<b>\$110,061,642</b>
Local Revenue- School	\$5,004,644	\$6,003,782	\$4,922,896	\$5,552,643	\$4,274,196	\$3,517,865	\$3,946,358	\$3,970,506	\$3,994,802	\$4,019,246	\$4,043,840	\$4,068,584
% change, annually		20.0%	-18.0%	12.8%	-23.0%	-17.7%	12.2%	0.6%	0.6%	0.6%	0.6%	0.6%
Intergovernmental - State - School	\$13,316,145	\$12,808,531	\$14,108,865	\$12,995,898	\$12,751,025	\$14,113,665	\$14,545,410	\$14,634,413	\$14,723,961	\$14,814,057	\$14,904,705	\$14,995,907
% change, annually		-3.8%	10.2%	-7.9%	-1.9%	10.7%	3.1%	0.6%	0.6%	0.6%	0.6%	0.6%
Intergovernmental - Fed - School	\$1,499,905	\$1,266,082	\$3,476,018	\$4,868,290	\$6,138,686	\$2,451,834	\$3,630,818	\$3,653,035	\$3,675,388	\$3,697,877	\$3,720,505	\$3,743,270
% change, annually		-15.6%	174.5%	40.1%	26.1%	-60.1%	48.1%	0.6%	0.6%	0.6%	0.6%	0.6%
<b>Total Non-Property Tax Revenue - School</b>	<b>\$19,820,694</b>	<b>\$20,078,395</b>	<b>\$22,507,779</b>	<b>\$23,416,831</b>	<b>\$23,163,907</b>	<b>\$20,083,364</b>	<b>\$22,122,586</b>	<b>\$22,257,954</b>	<b>\$22,394,151</b>	<b>\$22,531,181</b>	<b>\$22,669,049</b>	<b>\$22,807,761</b>
% change, annually		1.3%	12.1%	4.0%	-1.1%	-13.3%	10.2%	0.6%	0.6%	0.6%	0.6%	0.6%
Avg. % change, FY07-FY12							0.6%					
<b>Total Non- Property Tax Revenue</b>	<b>\$104,610,737</b>	<b>\$112,210,247</b>	<b>\$110,242,214</b>	<b>\$113,298,666</b>	<b>\$117,608,494</b>	<b>\$116,497,551</b>	<b>\$114,974,762</b>	<b>\$118,047,524</b>	<b>\$121,352,403</b>	<b>\$124,909,312</b>	<b>\$128,740,226</b>	<b>\$132,869,403</b>
% change, annually		7.3%	-1.8%	2.8%	3.8%	-0.9%	-1.3%	2.7%	2.8%	2.9%	3.1%	3.2%
<b>Total Revenue</b>	<b>\$221,681,544</b>	<b>\$236,352,750</b>	<b>\$239,710,741</b>	<b>\$242,992,383</b>	<b>\$248,676,922</b>	<b>\$250,973,413</b>	<b>\$256,749,524</b>	<b>\$263,861,492</b>	<b>\$271,321,647</b>	<b>\$279,153,263</b>	<b>\$287,381,780</b>	<b>\$296,035,018</b>
% change, annually		6.6%	1.4%	1.4%	2.3%	0.9%	2.3%	2.8%	2.8%	2.9%	2.9%	3.0%

**A. FUNDING SUMMARY - GENERAL FUND: OPERATING BUDGET REVENUE PROJECTIONS**

**Operating Budget Revenue Projections**

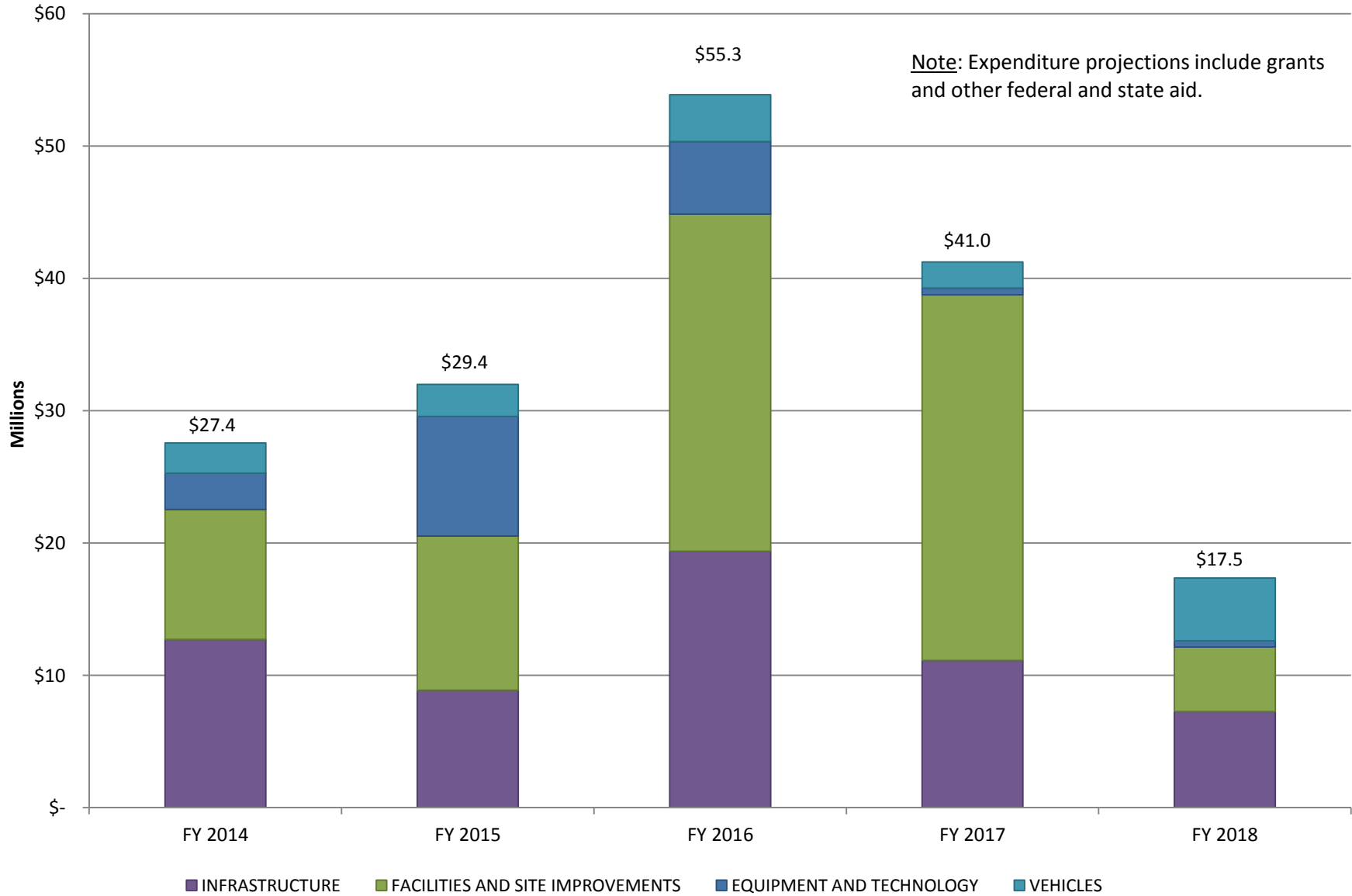


## A: FUNDING SUMMARY - GENERAL FUND

	FY13	FY14	FY15	FY16	FY17	FY18	FY14 - FY 18
<b>Funding Requested (FY14-FY18)</b>							
City		29,846,496	52,843,343	28,346,492	15,560,000	10,014,000	136,610,331
School		8,170,000	13,490,000	23,599,000	12,327,000	3,930,000	61,516,000
Total General Fund		38,016,496	66,333,343	51,945,492	27,887,000	13,944,000	198,126,331
Golf Course/Ice Arena		325,000	325,000	-	-	-	650,000
Sewer Enterprise Fund		5,105,000	12,410,000	15,660,000	20,921,060	20,505,000	74,601,060
<b>Funding Recommendation</b>							
<b>Cash</b>							
City	542,500	667,000	1,145,950	910,500	376,500	793,500	3,893,450
School	-	-	-	-	-	-	-
Total General Fund Cash	542,500	667,000	1,145,950	910,500	376,500	793,500	3,893,450
Golf Course/Ice Arena	-	-	-	-	-	-	-
Sewer Enterprise Fund	-	1,060,000	487,500	764,000	352,500	483,750	3,147,750
<b>Borrowing</b>							
City	11,790,000	11,780,000	19,224,200	27,419,757	24,876,992	12,280,850	95,581,799
School	2,990,000	7,620,000	10,675,000	17,740,150	10,057,000	3,952,500	50,044,650
Subtotal General Fund Borrowing	14,780,000	19,400,000	29,899,200	45,159,907	34,933,992	16,233,350	145,626,449
Public Art	74,000	73,000	81,000	143,000	127,000	72,000	496,000
Land Bank	74,000	73,000	81,000	143,000	127,000	72,000	496,000
Total General Fund Borrowing	14,928,000	19,546,000	30,061,200	45,445,907	35,187,992	16,377,350	146,618,449
Golf Course/Ice Arena	50,000	325,000	301,750	-	-	-	626,750
Sewer Enterprise Fund	12,290,000	4,045,000	10,115,000	12,580,000	17,464,151	16,970,250	61,174,401
<b>Subtotal - Cash and Borrowing</b>							
City	12,275,761	12,447,000	20,370,150	28,330,257	25,253,492	13,074,350	99,475,249
School	2,990,000	7,620,000	10,675,000	17,740,150	10,057,000	3,952,500	50,044,650
Total General Fund	15,265,761	20,067,000	31,045,150	46,070,407	35,310,492	17,026,850	149,519,899
Golf Course/Ice Arena	50,000	325,000	301,750	-	-	-	626,750
Sewer Enterprise Fund	12,290,000	5,105,000	10,602,500	13,344,000	17,816,651	17,454,000	64,322,151
		20,392,000	31,346,900	46,070,407			
<b>Total Grants, Fed/State</b>	7,030,809	7,579,143	936,372	8,263,683	5,922,000	422,000	23,123,198
<b>Total Funding Recommendation</b>							
City	19,306,570	20,026,143	21,306,522	36,593,940	31,175,492	13,496,350	122,598,447
School	2,990,000	7,620,000	10,675,000	17,740,150	10,057,000	3,952,500	50,044,650
Total General Fund	22,296,570	27,646,143	31,981,522	54,334,090	41,232,492	17,448,850	172,643,097
Golf Course/Ice Arena	50,000	325,000	301,750	-	-	-	626,750
Sewer Enterprise Fund	12,290,000	5,105,000	10,602,500	13,344,000	17,816,651	17,454,000	64,322,151

**A: FUNDING SUMMARY - GENERAL FUND**

### General Fund: Recommended Asset Category Capital Expenditures



## A: FUNDING SUMMARY - GENERAL FUND

	FY13	FY14	FY15	FY16	FY17	FY18	FY14 - FY 18
<u>Debt Service</u>							
<b>Current General Fund Debt Service</b>							
City General Obligation	9,847,405	8,964,624	7,706,835	7,019,079	6,269,994	5,629,758	
City Loans	123,002	123,002	123,002	123,002	123,002	123,002	
School General Obligation	4,843,479	4,428,700	4,056,037	3,594,232	3,260,273	3,119,435	
School Capital Leases	383,250	359,824	139,847	46,090	-		
Total GF Non-POB Debt SVC	15,197,136	13,876,150	12,025,721	10,782,403	9,653,269	8,872,195	
Pen. Obligation Bond - City	8,805,485	9,377,275	9,985,357	10,626,295	11,309,464	12,033,869	
Pen. Obligation Bond - School	1,200,748	1,278,719	1,361,640	1,449,040	1,542,200	1,640,982	
Total POB Debt Service	10,006,233	10,655,994	11,346,997	12,075,335	12,851,664	13,674,852	
<b>Total Current GF Debt Svc.</b>	<b>25,203,369</b>	<b>24,532,144</b>	<b>23,372,718</b>	<b>22,857,738</b>	<b>22,504,933</b>	<b>22,547,047</b>	
<b>Current GO Enterprise Fund Debt Service</b>							
Sewer Enterprise	5,927,629	5,843,942	5,598,710	5,423,222	5,267,899	5,152,221	
Golf Course Enterprise	61,139	59,630	57,342	51,102	49,393	38,054	
Ice Arena Enterprise	28,642	27,839	15,050	14,516	1,582	1,548	
Fish Pier Enterprise	90,224	77,560	74,408	61,559	54,724	27,958	
<b>Total Current GO Ent Debt Service</b>	<b>6,107,634</b>	<b>6,008,971</b>	<b>5,745,510</b>	<b>5,550,399</b>	<b>5,373,598</b>	<b>5,219,781</b>	
<b>Authorized, Not Borrowed--est. debt svc</b>							
General Fund		1,596,820	1,538,162	1,479,503	1,420,844	1,362,185	
Enterprise Funds		786,450	757,560	728,670	699,780	670,890	
<b>New Issue Debt Service</b>							
City			1,460,568	3,493,551	6,491,795	8,450,765	
School			932,531	1,873,681	3,282,052	3,778,607	
General Fund--est. debt svc			2,393,099	5,367,233	9,773,847	12,229,371	
Non-Sewer/Jetport Enterprise--est. debt svc			39,200	75,230	72,413	69,597	
Sewer Enterprise--est. debt svc			247,756	858,199	1,596,864	2,606,378	
Total Debt Service Est.	31,311,003	32,924,385	34,094,005	36,916,971	41,442,279	44,705,249	
Total Debt Service Est. (less POB)	21,304,770	22,268,391	22,747,008	24,841,636	28,590,615	31,030,398	
Less Ent. Fund Debt Svc, Current and Projected	(6,107,634)	(6,795,421)	(6,790,026)	(7,212,497)	(7,742,655)	(8,566,646)	
Less State reimbursed School Debt Svc (est)	(1,885,258)	(1,848,529)	(1,812,893)	(1,773,323)	(1,733,753)	(1,744,830)	
Net Debt Service Est.	23,318,111	24,280,435	25,491,085	27,931,151	31,965,871	34,393,774	
Net Debt Service Est. (less POB)	13,311,878	13,624,441	14,144,088	15,855,816	19,114,207	20,718,922	

## A: FUNDING SUMMARY - GENERAL FUND

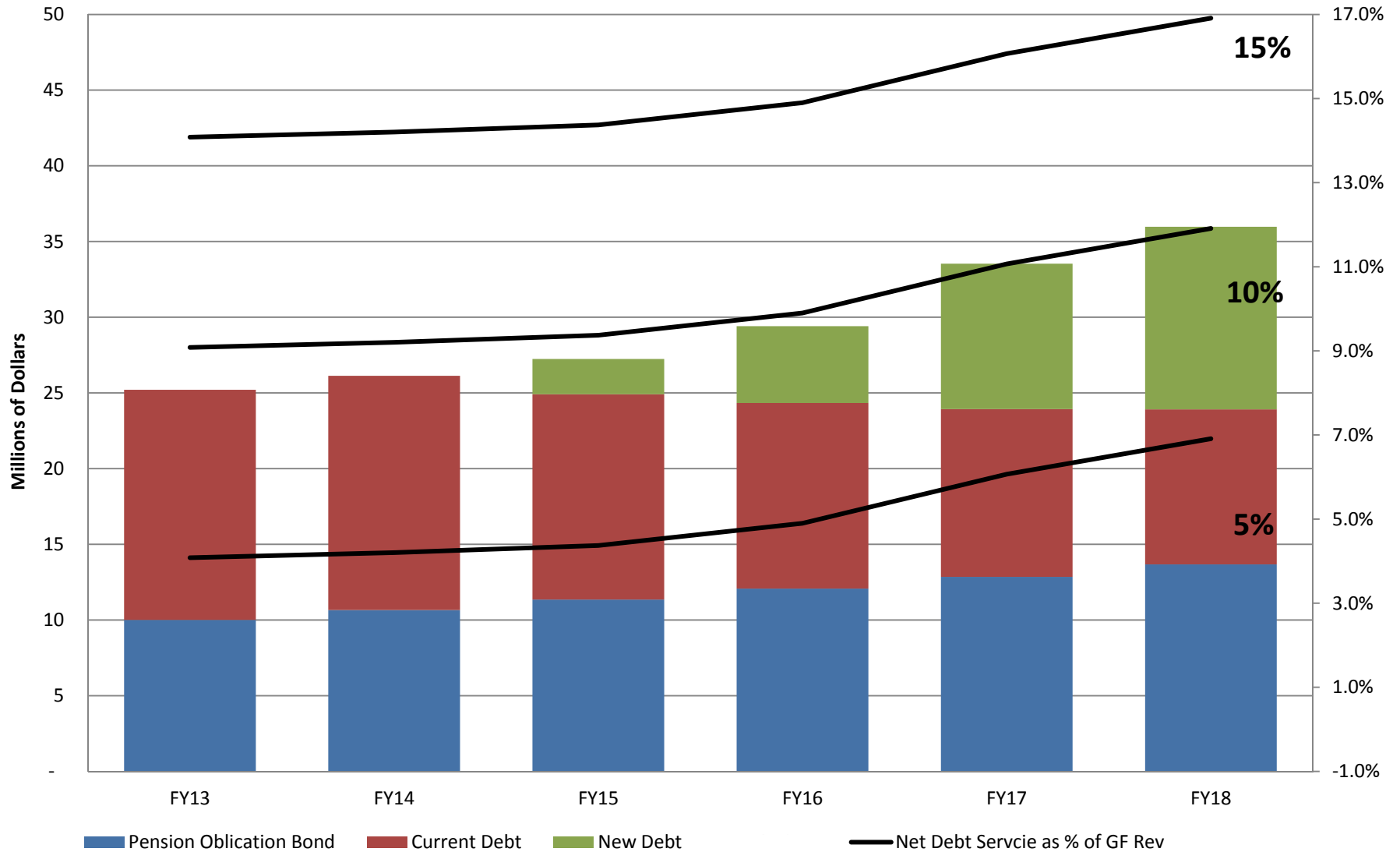
	FY13	FY14	FY15	FY16	FY17	FY18	FY14 - FY 18
<u>General Fund Debt Policy Indicators</u>							
Gen. Fund Rev. Projections	256,749,524	263,861,492	271,321,647	279,153,263	287,381,780	296,035,018	
Total Debt Service as % of GF Rev	<b>12.2%</b>	<b>12.5%</b>	<b>12.6%</b>	<b>13.2%</b>	<b>14.4%</b>	<b>15.1%</b>	
Net Debt Service as % of GF Rev	<b>9.1%</b>	<b>9.2%</b>	<b>9.4%</b>	<b>10.0%</b>	<b>11.1%</b>	<b>11.6%</b>	
Moody's Selected Indicator** (total debt service, S&P "moderate" range (total debt service)	<b>7.9%</b> 8%-15%	<b>7.9%</b> 8%-15%	<b>7.9%</b> 8%-15%	<b>7.9%</b> 8%-15%	<b>7.9%</b> 8%-15%	<b>7.9%</b> 8%-15%	<b>7.9%</b> 8%-15%
Population (1% increase every year)	66,810	67,479	68,153	68,835	69,523	70,218	
Per capita net debt service	<b>\$ 349</b>	<b>\$ 360</b>	<b>\$ 374</b>	<b>\$ 406</b>	<b>\$ 460</b>	<b>\$ 490</b>	
Per Capita Income (2% increase every 2 years)	\$ 41,522	\$ 42,352	\$ 42,352	\$ 43,200	\$ 43,200	\$ 44,065	
1.5% of Per Capita Income	<b>\$ 623</b>	<b>\$ 635</b>	<b>\$ 635</b>	<b>\$ 648</b>	<b>\$ 648</b>	<b>\$ 661</b>	
Total Outstanding debt (June 30 prior year)	\$ 274,611,746	\$ 288,353,745	\$ 294,439,434	\$ 315,306,856	\$ 350,028,413	\$ 376,959,957	
Total debt per capita	<b>\$ 4,110</b>	<b>\$ 4,273</b>	<b>\$ 4,320</b>	<b>\$ 4,581</b>	<b>\$ 5,035</b>	<b>\$ 5,368</b>	
Net Outstanding Debt (June 30 prior year)	\$ 211,168,886	\$ 222,123,908	\$ 228,696,121	\$ 243,848,063	\$ 270,610,780	\$ 284,634,546	
Net debt per capita	<b>\$ 3,161</b>	<b>\$ 3,292</b>	<b>\$ 3,356</b>	<b>\$ 3,543</b>	<b>\$ 3,892</b>	<b>\$ 4,054</b>	
Moody's "moderate" indicator (net debt)	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	
S&P "moderate" range (net debt)	\$2,000-\$5,000	\$2,000-\$5,000	\$2,000-\$5,000	\$2,000-\$5,000	\$2,000-\$5,000	\$2,000-\$5,000	
State equalized valuation (1% est. increase)	7,659,250,000	7,552,150,000	7,627,671,500	7,703,948,215	7,780,987,697	7,858,797,574	
Total Debt %, total debt OS	<b>3.6%</b>	<b>3.8%</b>	<b>3.9%</b>	<b>4.1%</b>	<b>4.5%</b>	<b>4.8%</b>	
Net Debt %, non-ent debt OS	<b>2.8%</b>	<b>2.9%</b>	<b>3.0%</b>	<b>3.2%</b>	<b>3.5%</b>	<b>3.6%</b>	
Net debt %	<b>2.76%</b>	<b>2.94%</b>	<b>3.00%</b>	<b>3.17%</b>	<b>3.48%</b>	<b>3.62%</b>	
S&P "moderate" range (net debt)	3%-6%	3%-6%	3%-6%	3%-6%	3%-6%	3%-6%	
Mill Rate Est.	18.82	19.35	19.51	19.87	20.23	20.61	
		2.77%	0.83%	1.80%	1.80%	1.80%	

\* As of January 25, 2012

\*\*For Aa rated cities

**A: FUNDING SUMMARY - GENERAL FUND**

**General Fund Debt Service Projections and Net Debt Service as a Percentage of General Fund Revenue**





## **A. FUNDING SUMMARY**

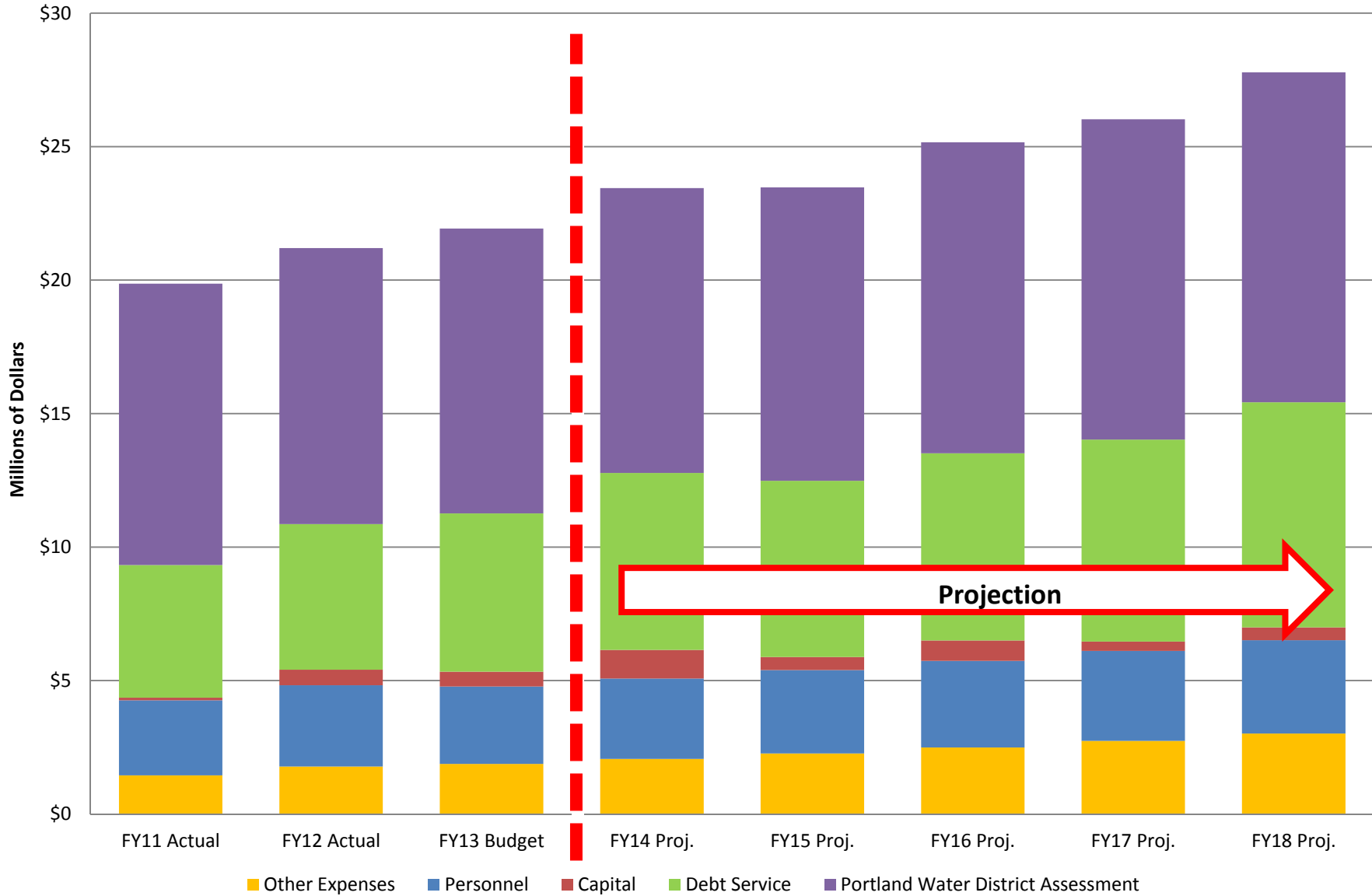
### **SEWER FUND**

## A. FUNDING SUMMARY - SEWER FUND: OPERATING BUDGET EXPENDITURE PROJECTIONS

	FY07 Actual	FY08 Actual	FY09 Actual	FY10 Actual	FY11 Actual	FY12 Actual	FY13 Budget	FY14 Proj.	FY15 Proj.	FY16 Proj.	FY17 Proj.	FY18 Proj.
<b><u>Sewer Fund Expenses</u></b>												
Personnel	\$2,531,529	\$2,669,851	\$2,673,117	\$2,762,126	\$2,812,300	\$3,046,506	\$2,899,400	\$3,009,928	\$3,124,669	\$3,243,785	\$3,367,441	\$3,495,812
% change, annually		5.5%	0.1%	3.3%	1.8%	8.3%	-4.8%	3.8%	3.8%	3.8%	3.8%	3.8%
Avg. % change, FY07-FY12							3.8%					
Capital	\$211,832	\$318,229	\$123,303	\$413,921	\$98,412	\$580,077	\$555,000	\$1,072,000	\$487,500	\$764,000	\$352,500	\$483,750
% change, annually		50.2%	-61.3%	235.7%	-76.2%	489.4%	-4.3%	93.2%	-54.5%	56.7%	-53.9%	37.2%
Avg. % change, FY07-FY12							127.6%					
Debt Service	\$4,438,759	\$4,691,543	\$4,529,743	\$4,980,302	\$4,966,528	\$5,456,773	\$5,927,629	\$6,630,392	\$6,604,026	\$7,010,091	\$7,564,543	\$8,429,489
% change, annually		5.7%	-3.4%	9.9%	-0.3%	9.9%	8.6%	11.9%	-0.4%	6.1%	7.9%	11.4%
Avg. % change, FY07-FY12							4.4%					
Portland Water District Assessment	\$9,568,512	\$9,825,606	\$10,101,132	\$10,395,228	\$10,540,044	\$10,340,044	\$10,671,792	\$10,671,795	\$10,991,949	\$11,651,466	\$12,001,010	\$12,361,040
% change, annually		2.7%	2.8%	2.9%	1.4%	-1.9%	3.2%	0.0%	3.0%	6.0%	3.0%	3.0%
Avg. % change, FY07-FY12							1.6%					
Other Expenses	\$1,078,935	\$1,072,929	\$1,244,772	\$1,354,653	\$1,447,710	\$1,777,882	\$1,877,254	\$2,063,579	\$2,268,397	\$2,493,544	\$2,741,037	\$3,013,095
% change, annually		-0.6%	16.0%	8.8%	6.9%	22.8%	5.6%	9.9%	9.9%	9.9%	9.9%	9.9%
Avg. % change, FY07-FY12							9.9%					
<b><u>Total Expenses</u></b>	<b>\$17,829,567</b>	<b>\$18,578,158</b>	<b>\$18,672,067</b>	<b>\$19,906,230</b>	<b>\$19,864,994</b>	<b>\$21,201,282</b>	<b>\$21,931,075</b>	<b>\$23,447,694</b>	<b>\$23,476,541</b>	<b>\$25,162,885</b>	<b>\$26,026,531</b>	<b>\$27,783,186</b>
% change, annually		4.2%	0.5%	6.6%	-0.2%	6.7%	3.4%	6.9%	0.1%	7.2%	3.4%	6.7%

**A. FUNDING SUMMARY - SEWER FUND: OPERATING BUDGET EXPENDITURE PROJECTIONS**

**Sewer Fund Operating Budget Expenditure Projections**



## A. FUNDING SUMMARY - SEWER FUND

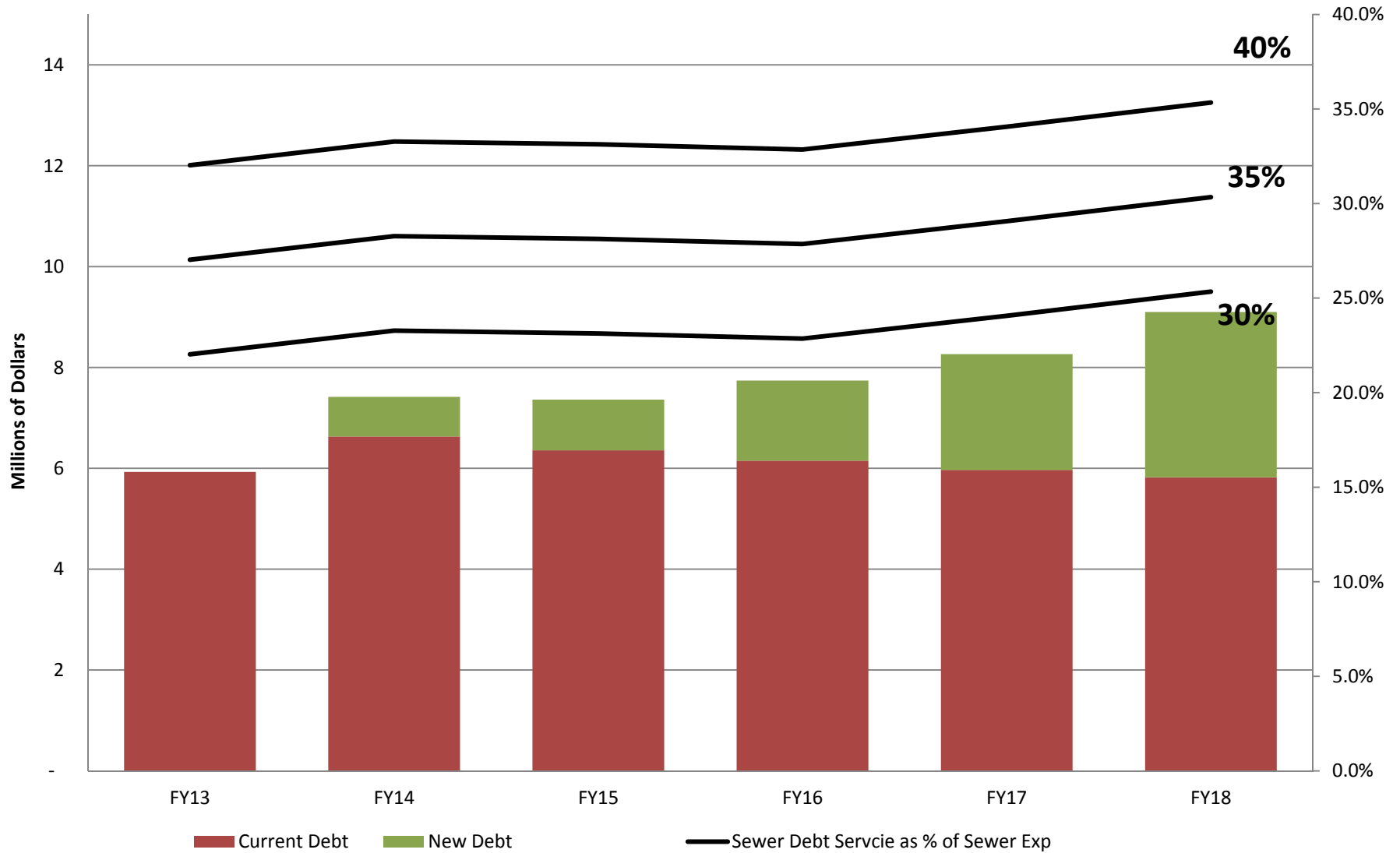
	FY13	FY14	FY15	FY16	FY17	FY18	FY14 - FY 18
<u>Sewer Fund Debt Analysis</u>							
Sewer Fund Exp. Projections	21,931,075	23,447,694	23,476,541	25,162,885	26,026,531	27,783,186	
Debt Service as % of Sewer Exp	<b>27.0%</b>	<b>28.3%</b>	<b>28.1%</b>	<b>27.9%</b>	<b>29.1%</b>	<b>30.3%</b>	
PWD Assessment as % of Sewer Exp	<b>48.7%</b>	<b>45.5%</b>	<b>46.8%</b>	<b>46.3%</b>	<b>46.1%</b>	<b>44.5%</b>	
Population (Census based)	66,810	67,479	68,153	68,835	69,523	70,218	
Per capita sewer debt service	\$ <b>89</b>	\$ <b>98</b>	\$ <b>97</b>	\$ <b>102</b>	\$ <b>109</b>	\$ <b>120</b>	
Per Capita Income (2% increase every 2 years)	\$ 41,522	\$ 42,352	\$ 42,353	\$ 43,200	\$ 44,064	\$ 44,064	
1.5% of Per Capita Income	\$ <b>623</b>	\$ <b>635</b>	\$ <b>635</b>	\$ <b>648</b>	\$ <b>661</b>	\$ <b>661</b>	
Total Outstanding debt as of June 30 prior year	\$ 274,611,746	\$ 288,353,745	\$ 293,594,495	\$ 311,812,908	\$ 347,873,605	\$ 374,852,090	
Debt per capita	\$ <b>4,110</b>	\$ <b>4,273</b>	\$ <b>4,308</b>	\$ <b>4,530</b>	\$ <b>5,004</b>	\$ <b>5,338</b>	

\* As of January 25, 2012

\*\*For Aa rated cities

A. FUNDINGS SUMMARY - SEWER FUND

### Sewer Fund Debt Service Projections and Debt Service as a Percentage of Sewer Fund Expenditure



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**B. RECOMMENDED**  
**2014 CAPITAL PROJECTS**  
GENERAL FUND

## B. RECOMMENDED 2014 CAPITAL PROJECTS - GENERAL FUND OPERATING BUDGET CAPITAL

### GENERAL FUND

#### Technology

##### *IT*

- Network Firewall with Intrusion Protection Upgrade 20,000

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**Technology Total 20,000**

#### Facilities

##### *Buildings/Garages*

- Wilde Chapel Walls Repair and Repointing 21,000
- Silver Bullet Recycling Center Relocation 100,000

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**Facilities Total 121,000**

#### Equipment and Vehicles

##### *Equipment*

- Recycling Carts Pilot Project Purchase 163,000
- Automotive Lift Replacement - Fleet 14,000
- Big Belly Solar Trash and Recycling Receptacles in Public Spaces Purchase 102,000

##### *Vehicles*

- Outboard Motor on Marine 3 Replacement 17,000
- Pickup Truck Replacement - Districting 2010 30,000
- 3/4 Ton Pickup Replacement - Districting 2163 30,000
- Pickup Truck Replacement - Construction 2162 30,000
- 3/4 Ton Pickup Replacement - Expo 2169 30,000
- 1/2 Ton Pickup Replacement - Districting 2025 25,000
- 3/4 Ton Pickup Replacement - Districting 2126 30,000
- Traffic Vehicle Replacement - Police 38,000
- Fire Prevention Car 41 Replacement - Fire 0261 17,000

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**Equipment and Vehicles Total 526,000**

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**GENERAL FUND OPERATING BUDGET CAPITAL TOTAL 667,000**

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## B. RECOMMENDED 2014 CAPITAL PROJECTS - GENERAL FUND FINANCED

### GENERAL FUND

#### Transportation

##### *Sidewalks*

- Sidewalk Rehabilitation Program 700,000

##### *Streets*

- Somerset Street from Elm Street to Forest Avenue Extension 150,000
- Congress Street Bus Priority Corridor Implementation 330,000
- Cutter St Intersection Realignment 125,000
- Paving Preservation and Rehabilitation Program 2,500,000
- Portland Street Streetscape Improvements 50,000

##### *Traffic/Streetlights*

- Regional Transportation Management Systems 80,000
- Traffic Signals at Various Locations Upgrade 165,000
- Railroad Quiet Zone Improvements 100,000

##### *PACTS/Match*

- Spring St and Temple/Union/Middle/Spring Intersection Traffic and Streetscape Studies Implementation 450,000
- PACTS Washington Ave (Presumpscot St to Ocean Ave) Paving 170,000
- PACTS Collector Paving (Multiple Locations) 290,000
- PACTS UPWP (Multiple Projects) 50,000
- PACTS Eastern Promenade (Atlantic to Washington) Paving 155,000
- PACTS Baxter Blvd and Lambert St Paving 125,000
- PACTS Veranda St (Washington to Wordsworth) Paving 110,000
- PACTS Fore St (Franklin to Center) Paving 50,000
- MaineDOT Quality Community Program (Multiple Projects) 265,000

---

**Transportation Total 5,865,000**

#### Technology

##### *Schools*

- School Technology Equipment 1,700,000

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**Technology Total 1,700,000**

#### Parks, Fields, Trails

##### *Parks*

- Water Service into Eastern Cemetery Extension 15,000
- Eastern Cemetery "Dead House" and City Tomb Repair 25,000
- Western Promenade Retaining Wall Reconstruction 60,000
- West Commercial Street Trail Design and Construction 70,000
- Evergreen Cemetery Wall along Stevens Avenue Repair 20,000

## B. RECOMMENDED 2014 CAPITAL PROJECTS - GENERAL FUND FINANCED

- Sidewalls and Roof Fort Allen Gazebo Reconstruction and Repainting 30,000
- Capisic Pond Park Improvements 80,000

### *Recreation*

- Turf and Track at Fitzpatrick Stadium Replacement 1,050,000

---

**Parks, Fields, Trails Total 1,350,000**

### **Facilities**

#### *Buildings/Garages*

- Roofing at All Barron Center Buildings Replacement 450,000
- Generator at Munjoy Hill Fire Station Replacement 50,000
- Roof at Bramhall Fire Station Replacement 70,000
- Roof at East Deering Fire Station Replacement 55,000
- Entry/Exit Gates at Spring Street Garage Replacement 20,000
- Great Diamond Island Transfer Station Construction 475,000
- Filter System at Reiche and Kiwanis Pools Rehabilitation 50,000
- Roof Sections of the Outer Congress St Salt Shed Replacement 40,000
- Mortar Repointing at City Hall 600,000
- Roof at 55 Portland St Replacement 125,000
- Queuing Lanes Seawall Repair 450,000

#### *Library*

- Burbank Branch Library Improvements 130,000

#### *Marine*

- Cliff Island Wharf Repair 80,000

#### *Schools*

- Emergency Preparedness Facilities Improvements 450,000
- Casco Bay High School Expansion and Administrative Offices Relocation 200,000

---

**Facilities Total 3,245,000**

### **Equipment and Vehicles**

#### *Equipment*

- Parking Meters Replacement 315,000

#### *Vehicles*

- School Buses (3) Replacement 385,000
- Medcu Ambulance Replacement 225,000
- Peaks Island Medcu Ambulance Replacement 0906 160,000
- Dump Truck Replacement - Winter 3088 150,000
- Island Services Boat Replacement - Public Services 9490 50,000

**B. RECOMMENDED 2014 CAPITAL PROJECTS - GENERAL FUND FINANCED**

- Dump Truck Replacement - Winter 3087	150,000
- Wheel Loader Replacement - Winter 5089	195,000
- 10' Mower Replacement - Districting 7128	70,000
- 1-1/2 Ton Dump Truck Replacement - Construction 3042	50,000
- Police Cruisers (7) Replacement	265,000
- Patrol Supervisor Vehicle (2) Replacement - Police	80,000
- Sidewalk Tractors Replacement	260,000

---

**Equipment and Vehicles Total** **2,355,000**

**GOLF COURSE**

**Facilities**

*Golf Course*

- North Course Club House Facility Improvements	150,000
- Club House Restaurant Area Improvements	70,000

---

**Facilities Total** **220,000**

**Equipment and Vehicles**

*Vehicles*

- Greens Mowers Replacement - Golf Course 3	105,000
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**Equipment and Vehicles Total** **105,000**

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**GOLF COURSE Total** **325,000**

**GENERAL FUND SUB TOTAL** **14,840,000**

- Public Art	73,000
- Land Bank	73,000

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**GENERAL FUND FINANCING TOTAL** **14,986,000**

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**GENERAL FUND OPERATING BUDGET CAPITAL TOTAL** **667,000**

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**TOTAL GENERAL FUND CAPITAL PROJECTS** **15,653,000**

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**B. RECOMMENDED**  
**2014 CAPITAL PROJECTS**  
SEWER FUND

**B. RECOMMENDED 2014 CAPITAL PROJECTS - SEWER FUND OPERATING BUDGET CAPITAL**

**SEWER FUND**

**Wastewater**

*MS4*

- MS4 - Stormwater Drainage 150,000

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**Wastewater Total 150,000**

**Equipment and Vehicles**

*Vehicles*

- Street Sweepers Replacement 165,000
- Vactor Truck Replacement - Sewer 5063 385,000
- Catch Basin Cleaning Vehicle Replacement - Sewer 3075 170,000
- 1/2 Ton Pickup Replacement - Sewer 2141 28,000
- 1 Ton Pickup Replacement - Sewer 3083 52,000
- 1 Ton Box Van Replacement - Stormwater 2504 40,000
- 1/2 Ton Pickup Replacement - Sewer 2020 25,000
- 3/4 Ton Utility Van Replacement - Engineering 2082 25,000
- Compact Pickup Replacement - Sewer Inspector 2023 20,000

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**Equipment and Vehicles Total 910,000**

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**SEWER FUND OPERATING BUDGET CAPITAL TOTAL 1,060,000**

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## B. RECOMMENDED 2014 CAPITAL PROJECTS - SEWER FUND FINANCED

### SEWER FUND

#### Wastewater

##### CMOM

- CMOM - Mountfort St Sewer Replacement	75,000
- CMOM - O'Brion St Sewer Replacement	75,000
- CMOM - Sewer Re-lining	1,000,000

##### MS4

- MS4 - Rockland Avenue Stormwater Outfall Improvements	315,000
- MS4 - Culvert Replacement- Washington Ave	200,000

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<b>Wastewater Total</b>	<b>1,665,000</b>
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#### Facilities

##### MS4

- MS4 - Vehicle Wash Station at Central Maintenance	40,000
- MS4 - Outer Congress Street Snow Depository Drainage System Repair	40,000

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<b>Facilities Total</b>	<b>80,000</b>
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<b>SEWER FUND FINANCING TOTAL</b>	<b>1,745,000</b>
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<b>SEWER FUND OPERATING BUDGET CAPITAL TOTAL</b>	<b>1,060,000</b>
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<b>TOTAL SEWER FUND CAPITAL PROJECTS</b>	<b>2,805,000</b>
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**C. RECOMMENDED SUMMARY**  
**2014 – 2018 CAPITAL PROJECTS**  
GENERAL FUND

## C. RECOMMENDED SUMMARY 2014-2018 CAPITAL PROJECTS - GENERAL FUND

	ID	Other Funds	2014 REC	2015 REC	2016 REC	2017 REC	2018 REC	2014-2018 REC
<b>GENERAL FUND</b>								
<u>FY 2014</u>								
<b>Facilities</b>								
- Roofing at All Barron Center Buildings Replacement	141470	-	450,000	-	-	-	-	450,000
- Generator at Munjoy Hill Fire Station Replacement	141492	-	49,000	-	-	-	-	49,000
- Roof at Bramhall Fire Station Replacement	141129	-	70,000	-	-	-	-	70,000
- Roof at East Deering Fire Station Replacement	141130	-	55,000	-	-	-	-	55,000
- Great Diamond Island Transfer Station Construction	141042	-	475,000	-	-	-	-	475,000
- Wilde Chapel Walls Repair and Repointing	141711	-	21,000	-	-	-	-	21,000
- Silver Bullet Recycling Center Relocation	141712	-	100,000	-	-	-	-	100,000
- Filter System at Reiche and Kiwanis Pools Rehabilitation	141352	-	50,000	-	-	-	-	50,000
- Roof Sections of the Outer Congress St Salt Shed Replacement	141342	-	40,000	-	-	-	-	40,000
- Mortar Repointing at City Hall	141339	-	600,000	-	-	-	-	600,000
- Roof at 55 Portland St Replacement	141372	-	125,000	-	-	-	-	125,000
- Moon Tide Park (Oceangate Grass Area) Repair	141774	-	250,000	-	-	-	-	250,000
- Queuing Lanes Seawall Repair	141773	-	450,000	382,500	-	-	-	832,500
- Emergency Preparedness Facilities Improvements	141632	-	450,000	-	-	-	-	450,000
- Burbank Branch Library Improvements		-	130,000	-	-	-	-	130,000
- Casco Bay High School Expansion and Administrative Offices Relocation	141631	-	200,000	255,000	-	-	-	455,000
- Elementary School Renovations and Construction		-	4,885,000	8,670,000	14,790,000	9,690,000	1,870,000	39,905,000
<b>Facilities Total</b>		-	<b>8,400,000</b>	<b>9,307,500</b>	<b>14,790,000</b>	<b>9,690,000</b>	<b>1,870,000</b>	<b>44,057,500</b>
<b>Marine</b>								
- 200 Ton Bollard at Ocean Gate Pier Two Berth Two Installation	141785	35,000	-	-	-	-	-	-
- Cliff Island Wharf Repair	141790	-	80,000	-	242,250	-	-	322,250
<b>Marine Total</b>		<b>35,000</b>	<b>80,000</b>	-	<b>242,250</b>	-	-	<b>322,250</b>
<b>Parks, Fields, Trails</b>								
- Western Cemetery Fence and Section of the Retaining Wall Replacement	141713	20,000	-	-	-	-	-	-
- West Commercial Street Trail Design and Construction	141035	282,742	70,686	170,000	-	-	-	240,686
- Turf and Track at Fitzpatrick Stadium Replacement	141348	-	1,050,000	-	-	-	-	1,050,000
<b>Parks, Fields, Trails Total</b>		<b>302,742</b>	<b>1,120,686</b>	<b>170,000</b>	-	-	-	<b>1,290,686</b>

## C. RECOMMENDED SUMMARY 2014-2018 CAPITAL PROJECTS - GENERAL FUND

	ID	Other Funds	2014 REC	2015 REC	2016 REC	2017 REC	2018 REC	2014-2018 REC
<b>Streets</b>								
- Somerset Street from Elm Street to Forest Avenue Extension	141453	506,540	150,000	170,000	170,000	-	-	490,000
- Congress Street Bus Priority Corridor Implementation	141678	100,000	328,600	-	-	-	-	328,600
- Cutter St Intersection Realignment	141766	-	125,000	-	-	-	-	125,000
- Brighton-Deering-Falmouth Intersection Improvement	141765	1,250,000	-	-	212,500	-	-	212,500
- Spring St and Temple/Union/Middle/Spring Intersection Traffic and Streetscape Studies Implementation	141026	843,625	450,000	1,615,000	892,500	-	-	2,957,500
- PACTS Washington Ave (Presumpscot St to Ocean Ave) Paving	141028	170,500	170,500	-	-	-	-	170,500
- Paving Preservation and Rehabilitation Program	141013	-	2,500,000	3,000,000	3,000,000	3,000,000	3,000,000	14,500,000
- Railroad Quiet Zone Improvements	141708	-	100,000	50,000	50,000	50,000	50,000	300,000
- PACTS Collector Paving (Multiple Locations)	141011	4,529,584	290,000	544,000	297,500	-	-	1,131,500
- PACTS UPWP (Multiple Projects)	141707	1,200,000	50,000	-	100,000	-	100,000	250,000
- PACTS Eastern Promenade (Atlantic to Washington) Paving	14913	990,314	155,000	-	-	-	-	155,000
- PACTS Baxter Blvd and Lambert St Paving	141690	550,270	125,000	-	-	-	-	125,000
- PACTS Veranda St (Washington to Wordsworth) Paving	141007	316,424	110,000	-	-	-	-	110,000
- PACTS Fore St (Franklin to Center) Paving	141006	596,700	50,000	50,000	-	-	-	100,000
<b>Streets Total</b>		<b>11,053,957</b>	<b>4,604,100</b>	<b>5,429,000</b>	<b>4,722,500</b>	<b>3,050,000</b>	<b>3,150,000</b>	<b>20,955,600</b>
<b>Sidewalks</b>								
- Sidewalk Rehabilitation Program	141030	-	700,000	700,000	700,000	700,000	700,000	3,500,000
- MaineDOT Quality Community Program (Multiple Projects)	141705	1,070,988	267,960	-	-	-	-	267,960
<b>Sidewalks Total</b>		<b>1,070,988</b>	<b>967,960</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>3,767,960</b>
<b>Stationary Equipment</b>								
- Parking Meters Replacement	141283	-	315,000	199,750	344,250	-	-	859,000
- Entry/Exit Gates at Spring Street Garage Replacement	141284	-	19,050	-	-	-	-	19,050
- Regional Transportation Management Systems	141740	110,000	78,000	78,000	100,000	100,000	100,000	456,000
- Traffic Signals at Various Locations Upgrade	141023	-	168,500	170,000	170,000	170,000	170,000	848,500
- Recycling Carts Pilot Project Purchase	141715	-	81,500	711,450	-	-	-	792,950
- Automotive Lift Replacement - Fleet	141706	-	14,000	-	-	-	-	14,000
- Streetlights (3) on Middle Street Installation	141421	18,850	-	-	-	-	-	-
- Big Belly Solar Trash and Recycling Receptacles in Public Spaces Purchase	141716	-	40,000	348,500	348,500	70,000	-	807,000
<b>Stationary Equipment Total</b>		<b>128,850</b>	<b>716,050</b>	<b>1,507,700</b>	<b>962,750</b>	<b>340,000</b>	<b>270,000</b>	<b>3,796,500</b>

### C. RECOMMENDED SUMMARY 2014-2018 CAPITAL PROJECTS - GENERAL FUND

	ID	Other Funds	2014 REC	2015 REC	2016 REC	2017 REC	2018 REC	2014-2018 REC
<b>Technology</b>								
- Radio System Replacement	141539	70,000	-	5,100,000	1,700,000	-	-	6,800,000
- Network Firewall with Intrusion Protection Upgrade	14906	-	20,000	-	-	-	-	20,000
- Virtualization/Backup/Redundancy Upgrade	141596	80,000	-	-	-	-	-	-
- School Technology Equipment	141640	-	1,700,000	1,700,000	1,700,000	-	-	5,100,000
<b>Technology Total</b>		<b>150,000</b>	<b>1,720,000</b>	<b>6,800,000</b>	<b>3,400,000</b>	<b>-</b>	<b>-</b>	<b>11,920,000</b>
<b>Vehicles</b>								
- Outboard Motor on Marine 3 Replacement	141545	-	17,000	-	-	-	-	17,000
- School Buses (3) Replacement	141463	-	384,000	50,000	92,650	27,000	-	553,650
- Medcu Ambulance Replacement	141803	-	225,000	225,000	230,000	230,000	230,000	1,140,000
- Peaks Island Medcu Ambulance Replacement 0906	141149	-	160,000	-	-	-	-	160,000
- Dump Truck Replacement - Winter 3088	141005	-	150,000	-	-	-	-	150,000
- Island Services Boat Replacement - Public Services 9490	141161	-	50,000	-	-	-	-	50,000
- Pickup Truck Replacement - Districting 2010	14950	-	30,000	-	-	-	-	30,000
- 3/4 Ton Pickup Replacement - Districting 2163	14960	-	30,000	-	-	-	-	30,000
- Pickup Truck Replacement - Construction 2162	141085	-	30,000	-	-	-	-	30,000
- 3/4 Ton Pickup Replacement - Expo 2169	141540	-	30,000	-	-	-	-	30,000
- 1/2 Ton Pickup Replacement - Districting 2025	141084	-	25,000	-	-	-	-	25,000
- 3/4 Ton Pickup Replacement - Districting 2126	14956	-	30,000	-	-	-	-	30,000
- Dump Truck Replacement - Winter 3087	14964	-	150,000	-	-	-	-	150,000
- Wheel Loader Replacement - Winter 5089	14951	-	195,000	-	-	-	-	195,000
- 10' Mower Replacement - Districting 7128	141215	-	68,000	-	-	-	-	68,000
- 1-1/2 Ton Dump Truck Replacement - Construction 3042	14971	-	52,000	-	-	-	-	52,000
- Police Cruisers (7) Replacement	141804	-	266,000	226,100	226,100	226,100	226,100	1,170,400
- Traffic Vehicle Replacement - Police	141805	-	38,000	38,000	38,000	38,000	38,000	190,000
- Fire Prevention Car 41 Replacement - Fire 0261	141109	-	17,000	-	-	-	-	17,000
- Patrol Supervisor Vehicle (2) Replacement - Police	14938	-	79,000	79,000	-	79,000	-	237,000
- Sidewalk Tractors Replacement	14962	-	260,000	221,000	110,500	110,500	-	702,000
<b>Vehicles Total</b>		<b>-</b>	<b>2,286,000</b>	<b>839,100</b>	<b>697,250</b>	<b>710,600</b>	<b>494,100</b>	<b>5,027,050</b>
<b>FY 2014 Total</b>		<b>12,741,537</b>	<b>19,894,796</b>	<b>24,753,300</b>	<b>25,514,750</b>	<b>14,490,600</b>	<b>6,484,100</b>	<b>91,137,546</b>

FY 2015

Streets

### C. RECOMMENDED SUMMARY 2014-2018 CAPITAL PROJECTS - GENERAL FUND

	ID	Other Funds	2014 REC	2015 REC	2016 REC	2017 REC	2018 REC	2014-2018 REC
- Transforming Forest Avenue (Multiple Projects) Traffic and Streetscape Studies Implementation	141025	800,000	-	150,000	170,000	212,500	212,500	745,000
- Combined Sewer Overflow Compliance Program (Ineligibles)	141009	-	-	425,000	425,000	425,000	425,000	1,700,000
- Portland Street Streetscape Improvements	141739	-	-	250,000	947,750	-	-	1,197,750
<b>Streets Total</b>		<b>800,000</b>	<b>-</b>	<b>825,000</b>	<b>1,542,750</b>	<b>637,500</b>	<b>637,500</b>	<b>3,642,750</b>
<b>Technology</b>								
- City Phone System Replacement	14908	-	-	425,000	-	-	-	425,000
<b>Technology Total</b>		<b>-</b>	<b>-</b>	<b>425,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>425,000</b>
<b>Vehicles</b>								
- Engine 9 Replacement - Fire 0270	141103	-	-	675,000	-	-	-	675,000
- Rescue 1 Replacement - Fire 0272	141105	-	-	850,000	-	-	-	850,000
<b>Vehicles Total</b>		<b>-</b>	<b>-</b>	<b>1,525,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,525,000</b>
<b>Facilities (Other)</b>		<b>-</b>	<b>-</b>	<b>220,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>220,000</b>
<b>Parks, Fields, Trails (Other)</b>		<b>-</b>	<b>-</b>	<b>233,750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>233,750</b>
<b>Streets (Other)</b>		<b>600,000</b>	<b>-</b>	<b>100,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>150,000</b>
<b>Technology (Other)</b>		<b>-</b>	<b>-</b>	<b>295,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>295,100</b>
<b>Vehicles (Other)</b>		<b>-</b>	<b>-</b>	<b>48,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>147,000</b>
<b>FY 2015 Total</b>		<b>1,400,000</b>	<b>-</b>	<b>3,671,850</b>	<b>1,625,750</b>	<b>670,500</b>	<b>670,500</b>	<b>6,638,600</b>

#### FY 2016

##### **Facilities**

- Public Services Operations and Maintenance Facility Design and Construction	141029	-	-	-	1,120,000	14,000,000	-	15,120,000
- Windows at Public Safety Replacement	141346	-	-	-	382,500	-	-	382,500
- Roof at Portland High School Replacement	141616	-	-	-	212,500	212,500	212,500	637,500
- Copper Roof at City Hall Replacement	141338	-	-	-	1,275,000	-	-	1,275,000
- Roof at Portland Ocean Terminal Replacement	141366	-	-	-	510,000	-	-	510,000

### C. RECOMMENDED SUMMARY 2014-2018 CAPITAL PROJECTS - GENERAL FUND

	ID	Other Funds	2014 REC	2015 REC	2016 REC	2017 REC	2018 REC	2014-2018 REC
- Streetlighting on Congress Street Improvements from Longfellow Sq to Bramhall Sq	141750	-	-	-	200,000	170,000	-	370,000
<b>Facilities Total</b>		-	-	-	<b>3,700,000</b>	<b>14,382,500</b>	<b>212,500</b>	<b>18,295,000</b>
<b>Parks, Fields, Trails</b>								
- PACTS Martin's Point East Coast Greenway Trail Connection	141781	4,000,000	-	-	425,000	425,000	-	850,000
<b>Parks, Fields, Trails Total</b>		<b>4,000,000</b>	-	-	<b>425,000</b>	<b>425,000</b>	-	<b>850,000</b>
<b>Streets</b>								
- Libbytown Traffic & Streetscape Studies Implementation	141027	3,500,000	-	-	150,000	100,000	100,000	350,000
- Paving Munjoy St Reconstruction	141015	-	-	-	772,035	-	-	772,035
- Paving Vesper St Reconstruction	141016	-	-	-	718,080	-	-	718,080
- Pedestrian Crossings Expansion on Arterials	141024	-	-	-	150,000	127,500	127,500	405,000
- Portland Technology Park Road Construction - Phase II	141454	693,683	-	-	425,000	-	-	425,000
- Paving Rowe Ave Reconstruction	141008	-	-	-	850,000	-	-	850,000
- Paving Mabel St Reconstruction	141018	-	-	-	658,053	-	-	658,053
- Paving Alba St Reconstruction	141019	-	-	-	638,558	-	-	638,558
- Paving Riverside Industrial Parkway Reconstruction	141017	-	-	-	701,250	-	-	701,250
- Paving Morning St Reconstruction	141020	-	-	-	658,754	-	-	658,754
- Paving Mountfort St Reconstruction	141021	-	-	-	417,384	-	-	417,384
<b>Streets Total</b>		<b>4,193,683</b>	-	-	<b>6,139,115</b>	<b>227,500</b>	<b>227,500</b>	<b>6,594,115</b>
<b>Stationary Equipment</b>								
- Peninsula Wayfinding Program Implementation	141682	-	-	-	390,000	-	-	390,000
<b>Stationary Equipment Total</b>		-	-	-	<b>390,000</b>	-	-	<b>390,000</b>
<b>Vehicles</b>								
- Ladder 1 Replacement - Fire	141106	-	-	-	1,275,000	-	-	1,275,000
<b>Vehicles Total</b>		-	-	-	<b>1,275,000</b>	-	-	<b>1,275,000</b>
<b>Facilities (Other)</b>		-	-	-	2,727,851	-	-	2,727,851
<b>Marine (Other)</b>		-	-	-	220,000	-	-	220,000
<b>Parks, Fields, Trails (Other)</b>		-	-	-	1,826,000	-	-	1,826,000

**C. RECOMMENDED SUMMARY 2014-2018 CAPITAL PROJECTS - GENERAL FUND**

	ID	Other Funds	2014 REC	2015 REC	2016 REC	2017 REC	2018 REC	2014-2018 REC
<b>Sidewalks (Other)</b>		248,000	-	-	447,035	127,500	-	574,535
<b>Stationary Equipment (Other)</b>		200,000	-	-	45,000	-	-	45,000
<b>Streets (Other)</b>		-	-	-	676,769	80,000	-	756,769
<b>Technology (Other)</b>		-	-	-	460,888	40,392	-	501,280
<b>Vehicles (Other)</b>		-	-	-	1,530,000	-	68,000	1,598,000
<b>FY 2016 Total</b>		<b>8,641,683</b>	<b>-</b>	<b>-</b>	<b>19,862,657</b>	<b>15,282,892</b>	<b>508,000</b>	<b>35,653,549</b>
<b>FY 2017</b>								
<b>Streets</b>								
- Two-way Traffic Conversion of State St and High St	141703	-	-	-	-	600,000	2,040,000	2,640,000
- Paving Local Streets (Unspecified) Reconstruction	141022	-	-	-	-	1,700,000	-	1,700,000
<b>Streets Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,300,000</b>	<b>2,040,000</b>	<b>4,340,000</b>
<b>Vehicles</b>								
- Engine 11 Replacement - Fire	141107	-	-	-	-	595,000	-	595,000
<b>Vehicles Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>595,000</b>	<b>-</b>	<b>595,000</b>
<b>Facilities (Other)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>490,500</b>	<b>-</b>	<b>490,500</b>
<b>Parks, Fields, Trails (Other)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>446,250</b>	<b>-</b>	<b>446,250</b>
<b>Streets (Other)</b>		<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>100,000</b>
<b>Technology (Other)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>	<b>-</b>	<b>40,000</b>
<b>Vehicles (Other)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>632,750</b>	<b>-</b>	<b>632,750</b>
<b>FY 2017 Total</b>		<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,604,500</b>	<b>2,040,000</b>	<b>6,644,500</b>

**C. RECOMMENDED SUMMARY 2014-2018 CAPITAL PROJECTS - GENERAL FUND**

	ID	Other Funds	2014 REC	2015 REC	2016 REC	2017 REC	2018 REC	2014-2018 REC
<u>FY 2018</u>								
<b>Facilities</b>								
- Masonry at Portland High School Repair - Phase II	141615	-	-	-	-	-	637,500	637,500
- Masonry at Lincoln Middle School Rehabilitation	141613	-	-	-	-	-	425,000	425,000
<b>Facilities Total</b>		-	-	-	-	-	<b>1,062,500</b>	<b>1,062,500</b>
<b>Vehicles</b>								
- Ladder 4 Replacement - Fire	141108	-	-	-	-	-	1,275,000	1,275,000
- Rubbish Packer Replacement	14953	-	-	-	-	-	430,000	430,000
<b>Vehicles Total</b>		-	-	-	-	-	<b>1,705,000</b>	<b>1,705,000</b>
<b>Facilities (Other)</b>		-	-	-	-	-	1,475,500	1,475,500
<b>Marine (Other)</b>		-	-	-	-	-	100,000	100,000
<b>Parks, Fields, Trails (Other)</b>		-	-	-	-	-	265,000	265,000
<b>Stationary Equipment (Other)</b>		-	-	-	-	-	140,000	140,000
<b>Streets (Other)</b>		-	-	-	-	-	100,000	100,000
<b>Technology (Other)</b>		-	-	-	-	-	30,000	30,000
<b>Vehicles (Other)</b>		-	-	-	-	-	2,446,250	2,446,250
<b>FY 2018 Total</b>		-	-	-	-	-	<b>7,324,250</b>	<b>7,324,250</b>
<b>GENERAL FUND Total</b>		23,183,220	19,894,796	28,425,150	47,003,157	35,048,492	17,026,850	147,398,445



**C. RECOMMENDED SUMMARY 2014-2018 CAPITAL PROJECTS - GENERAL FUND**

	ID	Other Funds	2014 REC	2015 REC	2016 REC	2017 REC	2018 REC	2014-2018 REC
<b>GOLF COURSE</b>								
<u>FY 2014</u>								
<b>Facilities</b>								
- North Course Club House Facility Improvements	141747	-	150,000	-	-	-	-	150,000
- Club House Restaurant Area Improvements	141754	-	68,000	-	-	-	-	68,000
<b>Facilities Total</b>		-	<b>218,000</b>	-	-	-	-	<b>218,000</b>
<b>Vehicles</b>								
- Greens Mowers Replacement - Golf Course 3	14958	-	105,000	-	-	-	-	105,000
<b>Vehicles Total</b>		-	<b>105,000</b>	-	-	-	-	<b>105,000</b>
<b>FY 2014 Total</b>		-	<b>323,000</b>	-	-	-	-	<b>323,000</b>
<u>FY 2015</u>								
<b>Vehicles (Other)</b>		-	-	70,000	-	-	-	70,000
<b>FY 2015 Total</b>		-	-	<b>70,000</b>	-	-	-	<b>70,000</b>
<b>GOLF COURSE Total</b>		-	<b>323,000</b>	<b>70,000</b>	-	-	-	<b>393,000</b>

**C. RECOMMENDED SUMMARY 2014-2018 CAPITAL PROJECTS - GENERAL FUND**

	ID	Other Funds	2014 REC	2015 REC	2016 REC	2017 REC	2018 REC	2014-2018 REC
<b>ICE ARENA</b>								
<u>FY 2015</u>								
Facilities (Other)		-	-	231,750	-	-	-	231,750
<b>FY 2015 Total</b>		-	-	<b>231,750</b>	-	-	-	<b>231,750</b>
<b>ICE ARENA Total</b>		-	-	<b>231,750</b>	-	-	-	<b>231,750</b>

**C. RECOMMENDED SUMMARY**  
**2014 – 2018 CAPITAL PROJECTS**  
SEWER FUND

### C. RECOMMENDED SUMMARY 2014-2018 CAPITAL PROJECTS - SEWER FUND

	ID	Other Funds	2014 REC	2015 REC	2016 REC	2017 REC	2018 REC	2014-2018 REC
<b>SEWER FUND</b>								
<u>FY 2014</u>								
<b>Facilities</b>								
- MS4 - Vehicle Wash Station at Central Maintenance	141048	-	40,000	-	-	-	-	40,000
- MS4 - Outer Congress Street Snow Depository Drainage System Repair	141047	-	40,000	-	-	-	-	40,000
<b>Facilities Total</b>		-	<b>80,000</b>	-	-	-	-	<b>80,000</b>
<b>Vehicles</b>								
- Street Sweepers Replacement	141056	-	165,000	165,000	165,000	225,000	165,000	885,000
- Vactor Truck Replacement - Sewer 5063	141057	-	385,000	-	-	-	-	385,000
- Catch Basin Cleaning Vehicle Replacement - Sewer 3075	141212	-	170,000	-	144,500	-	-	314,500
- 1/2 Ton Pickup Replacement - Sewer 2141	141055	-	28,000	-	-	-	-	28,000
- 1 Ton Pickup Replacement - Sewer 3083	141184	-	52,000	-	-	-	-	52,000
- 1 Ton Box Van Replacement - Stormwater 2504	141301	-	40,000	-	-	-	-	40,000
- 1/2 Ton Pickup Replacement - Sewer 2020	141251	-	25,000	-	-	-	-	25,000
- 3/4 Ton Utility Van Replacement - Engineering 2082	141297	-	25,000	-	-	-	-	25,000
- Compact Pickup Replacement - Sewer Inspector 2023	141252	-	20,000	-	-	-	-	20,000
<b>Vehicles Total</b>		-	<b>910,000</b>	<b>165,000</b>	<b>309,500</b>	<b>225,000</b>	<b>165,000</b>	<b>1,774,500</b>
<b>Wastewater</b>								
- MS4 - Rockland Avenue Stormwater Outfall Improvements	141767	-	315,000	-	-	-	-	315,000
- MS4 - Culvert Replacement- Washington Ave	141049	-	200,000	-	-	-	-	200,000
- MS4 - Stormwater Drainage	141794	-	150,000	127,500	127,500	127,500	127,500	660,000
- CMOM - Mountfort St Sewer Replacement	141067	-	75,000	-	-	-	-	75,000
- CMOM - O'Brion St Sewer Replacement	141068	-	75,000	-	-	-	-	75,000
- CMOM - Sewer Re-lining	141793	-	1,000,000	-	-	-	-	1,000,000
- CSO - Compliance Program	141071	-	2,300,000	7,565,000	10,030,000	13,855,000	9,350,000	43,100,000
<b>Wastewater Total</b>		-	<b>4,115,000</b>	<b>7,692,500</b>	<b>10,157,500</b>	<b>13,982,500</b>	<b>9,477,500</b>	<b>45,425,000</b>
<b>FY 2014 Total</b>		-	<b>5,105,000</b>	<b>7,857,500</b>	<b>10,467,000</b>	<b>14,207,500</b>	<b>9,642,500</b>	<b>47,279,500</b>
<u>FY 2015</u>								
<b>Vehicles (Other)</b>		-	-	150,000	-	-	-	150,000

**C. RECOMMENDED SUMMARY 2014-2018 CAPITAL PROJECTS - SEWER FUND**

	ID	Other Funds	2014 REC	2015 REC	2016 REC	2017 REC	2018 REC	2014-2018 REC
<b>Wastewater</b>								
- CMOM - Compliance Program	141793	-	-	2,550,000	2,550,000	2,550,000	2,550,000	10,200,000
<b>Wastewater Total</b>		-	-	<b>2,550,000</b>	<b>2,550,000</b>	<b>2,550,000</b>	<b>2,550,000</b>	<b>10,200,000</b>
<b>Wastewater (Other)</b>								
- MS4 - Stormwater/Watershed Education Kiosks	141051	-	-	45,000	-	-	-	45,000
<b>Wastewater (Other) Total</b>		-	-	<b>45,000</b>	-	-	-	<b>45,000</b>
<hr/>								
<b>FY 2015 Total</b>		-	-	<b>2,745,000</b>	<b>2,550,000</b>	<b>2,550,000</b>	<b>2,550,000</b>	<b>10,395,000</b>
<hr/>								
<u>FY 2016</u>								
<b>Vehicles (Other)</b>		-	-	-	327,000	-	-	327,000
<hr/>								
<b>FY 2016 Total</b>		-	-	-	<b>327,000</b>	-	-	<b>327,000</b>
<hr/>								
<u>FY 2017</u>								
<b>Wastewater</b>								
- MS4 - Underground Stormwater Storage and Filtration Systems at Sagamore Village	141052	-	-	-	-	1,059,151	5,070,250	6,129,401
<b>Wastewater Total</b>		-	-	-	-	<b>1,059,151</b>	<b>5,070,250</b>	<b>6,129,401</b>
<hr/>								
<b>FY 2017 Total</b>		-	-	-	-	<b>1,059,151</b>	<b>5,070,250</b>	<b>6,129,401</b>
<hr/>								
<u>FY 2018</u>								
<b>Vehicles (Other)</b>		-	-	-	-	-	191,250	191,250
<hr/>								
<b>FY 2018 Total</b>		-	-	-	-	-	<b>191,250</b>	<b>191,250</b>
<hr/>								
<b>SEWER FUND Total</b>		-	<b>5,105,000</b>	<b>10,602,500</b>	<b>13,344,000</b>	<b>17,816,651</b>	<b>17,454,000</b>	<b>64,322,151</b>

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**D. APPENDIX:**  
**DEBT MANAGEMENT POLICY**

## City of Portland, Maine Debt Management Policy

### Policy Statement

The City borrows money to finance its Capital Improvement Program and other capital assets. It also borrows money to fund workers' compensation settlements, loan programs, non-recurring extraordinary circumstances (such as funding pension obligations) and economic development activities. The City's ability to achieve the lowest possible financing costs is tied directly to its fiscal management, including the existence and adherence to formal fiscal policies. Because of the significant annual cost of debt service, and to assure both taxpayers and bond rating agencies that debt levels and ability to pay debt service are actively managed, the City of Portland adopts this policy.

### Purpose

The purpose of this policy is to provide the City with a guide to manage debt levels by evaluating the need for capital investment against the capacity to pay for financing the costs of meeting that need. The primary focus of this policy is to measure debt secured by the full faith and credit of the City (general obligation, or GO), for which the debt service is supported. The goal of this policy is to equip the City Council, administration, and taxpayers with guidelines and information that can inform good decisions on borrowing money to accomplish the fiscal and operational mission of the City.

The City currently has limited instances of debt issuance that is not supported by taxes. The Jetport issues debt that is secured solely by the revenues generated by the Jetport operations. These types of borrowings are not covered by this policy, as they are analyzed using commercially-based methods, such as debt service coverage ratios and other financial covenants.

The City also has instances of debt requirements that, while ultimately backed by a GO pledge of the City, is by its nature self-supporting through user fees or other non-tax sources of revenue.

### Governing Factors

The City shall maintain an outstanding GO debt total that complies with State law, which currently limits long-term debt outstanding to 15% of the State assessed valuation of the City. The City Charter describes conditions that require a referendum vote to borrow funds. It also contains the conditions under which financing can be used. Issuance of General Obligation debt requires affirmative votes of seven members of the City Council.

It is understood, and imperative, that the School Department capital investment financing is included in this policy, as it is also GO debt of the City and debt service is supported by tax dollars. All



calculations within this policy will also include debt service that is all or partially reimbursed, such as State School Funding.

The City shall not issue debt to fund current or ongoing operations of the City or Schools, except in the form of Tax Anticipation Notes (TANs) when applicable; in compliance with State law and in conformance with Internal Revenue Service (IRS) regulations.

The City shall not lend its borrowing capacity to or guarantee debt of any other entity.

Maturity of debt obligations must be no more than the useful life of the capital investment being financed, or than the final maturity of refunded debt; pursuant to Maine law which may not exceed 30 years from issuance.

Refunding opportunities will be evaluated annually to achieve future interest cost savings.

Rules of borrowing and this Policy also cover lease purchases, as they are secured by the general obligation of the City.

## Debt Limitations

The City's Capital Improvement Program is based on a Capital Plan . This Plan includes projections for replacement of assets as well as anticipating investment in new assets that may be needed. The Plan is expected to be updated periodically to reflect additions, deletions and other changes in assets or circumstances. It is expected that investment in operating equipment, fleet and technology will be transitioned such that acquisitions will be made through annual budget appropriations when applicable, as determined by management and City Council.

Borrowing capacity will be evaluated first by the Governing Principles, and then using a number of factors, specifically:

1. *Demand*—what is the need for borrowing
  - a. Demand is measured by the needs presented by the Capital Plan. It can also be based on opportunities that arise from time to time which require capital investment by the City.
2. *Capacity*—what is the maximum amount to borrow
  - a. The maximum amount to be borrowed at any given time will be determined by evaluating the following factors:
    1. Current and projected annual debt service level, based on current outstanding debt.
    2. Market conditions (ability to access the financing market, interest rates, etc.).
    3. Economic conditions, including cost of construction.

4. Opportunity for participation in low interest financing programs, debt service reimbursement, grant opportunities, or other situations beneficial to the City.
3. *Affordability*—what is the fiscal impact
  - a. A projection of annual debt service impact for each borrowing will be done, incorporating the elements of Capacity. It will include budgetary impact, as well as a projection of tax impact. Debt service will be calculated as annual amount needed to satisfy principal and interest payments, net of any applicable revenue.
    1. Net debt service\* payments should not exceed 15% of general fund expenditures.
    2. Net debt service payments should not exceed 1.5% of per capita income.\*\*
    3. Debt per capita should not exceed the “moderate” range by Moody’s, currently at \$5,000.
    4. Total outstanding debt should not exceed 5% of the State equalized valuation of the City.
4. *Term*—length of payback period
  - a. Financing shall be secured with the goal of paying back the debt in the shortest term that is economically feasible.
5. *Payment Structure*—how payments are applied
  - a. Payments will be structured with level principal and declining interest over the life of the debt, except
  - b. In instances where level debt service payments offer economic benefit, such as for rate stabilization.
6. *Advance Refundings*— bond issuance used to pay off another outstanding bond, issued at a lower rate
  - a. Opportunities for advance refunding will be reviewed when issuing other GO bonds in order to package issues.
  - b. Opportunities for advance refunding will be considered independently for issues where the net savings, after costs of issuance, is estimated to be at least \$50,000 annually for the new financing period.

### **Pension Obligation Bonds (POB’s)**

In 2002, the city refinanced its unfunded pension liability with the Maine State Retirement system through Variable Rate Demand Obligation (VRDO) financing. This saves an estimated \$21 million in interest costs over the 25 year term.

The VRDO structure bears interest at a floating rate that is adjusted at specified intervals (daily, weekly, monthly) and can be redeemed at the holder’s option when the rate changes. This structure requires a Standby Bond Purchase Agreement (SBPA), and is managed by a remarketing agent.

While this financing offered the City significant savings, it is the goal of the City to refinance this obligation into a more standard and predictable debt. However, refinancing of this type of debt is

costly to do because of the buyout requirements. The Finance Director will periodically review the status of the cost of buyout and refinancing, and pursue any reasonable opportunity.

## **Bond Ratings**

Debt issuance is rated by agencies specializing in the analysis of organizations' ability to pay off their debt. The City is rated for each bond issue, and also during an annual affirmation of ratings. As of 2011, the City is rated AA by Standard & Poor's and Aa1 by Moody's.

It is the goal of the City to maintain these ratings, as it allows easy entry into the bond sale market and favorable interest rates. This policy, in conjunction with other fiscal policies of the City and overall good fiscal management are critical in rating maintenance.

## **Debt Issuance**

The City relies on the sale of bonds for the majority of its financing needs. These sales are conducted through the use of a financial advisory firm and recognized bond counsel. This allows the City continued access to the bond market and ensures compliance with all Securities and Exchange Commission (SEC), Municipal Securities Rulemaking Board (MSRB) and IRS regulations. The City may also enter into lease purchase agreements if it is determined to be cost effective.

Each issuance of general obligation debt will be evaluated to determine compliance with this policy, and that information will be submitted to the City Council as they deliberate actions on financing approvals.

## **Reporting**

The City's debt information is part of the Comprehensive Annual Financial Report (CAFR). Annual debt service requirements are budgeted as part of the annual budget approval process. Bond ratings received by rating agencies are published and available for public review.

The City Council will receive an annual report on the overall debt status of the City. This will include a specific discussion on the status of the Pension Obligation Bonds.

The City is required to provide certain information to investors periodically and financial information annually. This information is filed through the Electronic Municipal Market Access system (EMMA), provided by the MSRB.

## **Administration**

This Policy is for use in guiding financing decisions of the City, and can be interpreted by the City Council as part of overall discussions related to debt issuance. It is administered in conjunction with the City's other fiscal policies, including Investment and Fund Balance policies. It may be amended or revised from time to time as determined by the City.

*\*Net Debt Service equals budgeted debt service net of Enterprise Funds and State reimbursed School Debt Service*

*\*\*Per Capita Personal Income, as published by the U.S. Bureau of Economic Analysis (BEA), Bearfacts, for Portland-South Portland-Biddeford region.*

*Recommended by City Council Finance Committee, October 6, 2011  
Order 64-11/12 – Given first reading on 11/7/2011, and passage on 11/21/2011.*

**E. APPENDIX:**  
**PROJECT REQUEST SCORING CRITERIA**

## City of Portland Capital Improvement Plan – Project Request Scoring Criteria

### Criteria A – Legal Obligations and Compliance with Adopted Plans and Studies

**Rationale:** Projects that are under legal mandate, fulfill a policy of a Council adopted plan, or have completed a study related to the project will receive higher ratings than those projects that do not.

**Considerations:** Ratings for this criterion will consider these factors:

- A. Whether the City is under direct court order to complete this project.
- B. Whether the project is needed to meet requirements of federal or state legislation.
- C. Whether the project advances one or more policies of a Council adopted plan.
- D. Whether the project advances the recommendations of a completed study.

**Rating Factors:**

- 20 – City is currently under court order to take action.
- 16 – The project is necessary to meet current state or federal requirements.
- 12 – The project advances more than one policy of a Council adopted plan.
- 8 – The project advances one policy of a Council adopted plan.
- 4 – The project advances the recommendations of a completed study.
- 0 – There is no legal requirement, plan, or study guiding the completion of this project.

### Criteria B – Impact of Service to the Public

**Rationale:** Higher priority will be given to projects that address life-safety and accreditation needs as well as improve the operations of a department or improve service delivery to a “high priority” public need service compared to projects that do not.

**Considerations:** Ratings for this criterion will consider these factors:

- A. Whether the project expands the scope of services provided by the City.
- B. Whether the project has an imminent impact on service, life-safety, or accreditation.
- C. Whether the project focuses on a service that is a “high priority” public need.

**Rating Factors:**

- 16 – The project addresses an *imminent* life-safety, accreditation, or critical service need.
- 12 – The project improves service delivery to a “high priority” public need.
- 8 – The project improves the operation of a department.
- 4 – The project maintains the current level of service.
- 0 – The project expands the scope of services provided by the City.

## City of Portland Capital Improvement Plan – Project Request Scoring Criteria

### Criteria C – Asset Maintenance Needs

**Rationale:** Projects that are essential to protect investments, or repair assets that have ceased to function will receive higher ratings compared to those that do not.

**Considerations:** Ratings for this criterion will consider these factors:

- A. Whether the project will restore the functionality of an asset that is no longer functional.
- B. Whether the project is the most cost-effective method of maintaining an asset.
- C. If the asset is functional, the likelihood that the asset will cease to be functional in the next two years is the project is not funded.
- D. Whether a comprehensive maintenance/rehabilitation/replacement plan has been prepared and the project is scheduled under that plan.

**Rating Factors:**

- 16 – An asset is currently non-operational and the project will restore functionality in the most cost-effective manner possible.
- 12 – An asset is likely to cease to operate in the next two years if the project is not funded.
- 8 – The project is necessary for regular maintenance and replacement and a maintenance/rehabilitation/replacement plan has been prepared.
- 4 – The project is necessary for regular maintenance and replacement; however, a maintenance/rehabilitation/replacement plan has not been prepared.
- 0 – There is minimal risk of asset failure if the project is not funded.

### Criteria D –Funding Source

**Rationale:** Projects that have a large proportion of external funding will receive higher ratings than those projects that do not.

**Considerations:** Ratings for this criterion will consider these factors:

- A. Whether the project is funded by an outside agency, grant funds, or matching funds.
- B. Whether external funding will be lost if the project is delayed.

**Rating Factors:**

- 10 – Project requires less than 30% City funding.
- 5 – Project requires less than 50% City funding.
- 0 – Project requires more than 50% City funding.

## City of Portland Capital Improvement Plan – Project Request Scoring Criteria

### Criteria E – Budget Impact

**Rationale:** Projects that have a net decrease in operating costs will receive higher ratings than those projects that do not.

**Considerations:** Ratings for this criterion will consider these factors:

- A. Impact of the project on operating costs, personnel levels, fee revenue and tax revenue.

**Rating Factors:**

- 10 – Project results in a net decrease in operating costs.
- 5 – Project results in no change to operating costs.
- 0 – Project results in a net increase in operating costs.

### Criteria F – Prior Phases

**Rationale:** Some projects need to be developed in phases due to their complexity, scheduling, or size. Priority will be given to continuation of viable projects funded in past years.

**Considerations:** Ratings for this criterion will consider these factors:

- A. Whether the project has received prior year funding.
- B. Whether the project requires additional funding to be operational.
- C. Whether the project is still viable according to the justification for the project.

**Rating Factors:**

- 8 – All but the final phase of the project has been funded and the project remains viable.
- 6 – Past phases of the project have been funded and the project remains viable.
- 4 – All phases of the project have been funded, but the project requires additional funding to be operational and the project remains viable.
- 2 – The first phase of the project has been funded and the project remains viable.
- 0 – No prior phases of the project have been funded or the project does not require phasing.

### Criteria G – Departmental Priority

**Rationale:** Divisions are requested to indicate which projects are most important to their mission.

**Considerations:** Ratings for this criterion will consider these factors:

- A. Department ranking of each individual project.
- B. The total number of project requests that are turned in by each Department.

**Rating Factors:**

- 8 – Top 20% of the highest departmentally ranked project requests.
- 6 – The next 20% of the highest departmentally ranked project requests.
- 4 – The next 20% of the highest departmentally ranked project requests.
- 2 – The next 20% of the highest departmentally ranked project requests.
- 0 – The last 20% of departmentally ranked project requests.



**F. APPENDIX**  
**REQUESTED CAPITAL PROJECTS**  
**GENERAL FUND**

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
<b>GENERAL FUND</b>							
<u>FY 2014</u>							
<b>Facilities</b>							
- Roofing at All Barron Center Buildings Replacement	141470	450,000	-	-	-	-	450,000
- Outdoor Lighting at Barron Center I Replacement	141466	123,873	-	-	-	-	123,873
- Generator at Munjoy Hill Fire Station Replacement	141492	50,000	-	-	-	-	50,000
- Roof at Bramhall Fire Station Replacement	141129	70,000	-	-	-	-	70,000
- Roof at East Deering Fire Station Replacement	141130	55,000	-	-	-	-	55,000
- Driveway Apron at Munjoy Hill Fire Station Paving	141135	20,000	-	-	-	-	20,000
- Garage Construction for Tanker Truck on Great Diamond Island	141480	40,000	-	-	-	-	40,000
- Roof Deck at Spring Street Parking Garage Repair	141282	1,100,000	-	-	-	-	1,100,000
- Water Service into Eastern Cemetery Extension	141718	15,000	-	-	-	-	15,000
- Stroudwater Dam Repair	141725	55,000	25,000	-	-	-	80,000
- Great Diamond Island Barge Landing	141722	20,000	200,000	-	-	-	220,000
- Great Diamond Island Transfer Station Construction	141042	475,000	-	-	-	-	475,000
- Public Services Operations and Maintenance Facility Design and Construction	141029	1,120,000	14,000,000	-	-	-	15,120,000
- Wilde Chapel Walls Repair and Repointing	141711	21,000	-	-	-	-	21,000
- Silver Bullet Recycling Center Relocation	141712	100,000	-	-	-	-	100,000
- Filter System at Reiche and Kiwanis Pools Rehabilitation	141352	50,000	-	-	-	-	50,000
- Roof Sections of the Outer Congress St Salt Shed Replacement	141342	40,000	-	-	-	-	40,000
- Mortar Repointing at City Hall	141339	600,000	-	-	-	-	600,000
- Roof at Hadlock Field Replacement	141332	80,000	-	-	-	-	80,000
- Roof at 55 Portland St Replacement	141372	125,000	-	-	-	-	125,000
- Moon Tide Park (Oceangate Grass Area) Repair	141774	250,000	-	-	-	-	250,000
- Queuing Lanes Seawall Repair	141773	450,000	450,000	-	-	-	900,000
- Sidewalls and Roof Fort Allen Gazebo Reconstruction and Repainting	141371	30,000	-	-	-	-	30,000
- Plaza and Rear Garage at Public Safety Rebuild	141341	80,000	-	-	-	-	80,000
- Cruise Ship Water Service Install	141368	100,000	-	-	-	-	100,000
- Metal Siding at Hadlock Field Replacement	141333	60,000	-	-	-	-	60,000
- Windows at PATHS Replacement	141627	250,000	-	-	-	-	250,000
- Parking Lots and Campus Roadway Paving	141464	172,397	-	-	-	-	172,397
- Emergency Preparedness Facilities Improvements	141632	450,000	-	-	-	-	450,000
- Streetlighting on Congress Street Improvements from Longfellow Sq to Bramhall Sq	141750	200,000	200,000	-	-	-	400,000

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- Burbank Branch Library Improvements		130,000	-	-	-	-	130,000
- Casco Bay High School Expansion and Administrative Offices Relocation	141631	200,000	300,000	-	-	-	500,000
- Elementary School Renovations and Construction		4,885,000	10,200,000	17,400,000	11,400,000	2,200,000	46,085,000
<b>Facilities Total</b>		<b>11,867,270</b>	<b>25,375,000</b>	<b>17,400,000</b>	<b>11,400,000</b>	<b>2,200,000</b>	<b>68,242,270</b>
<b>Marine</b>							
- 200 Ton Bollard at Ocean Gate Pier Two Berth Two Installation	141785	35,000	-	-	-	-	35,000
- Floats at Cliff, Cushing, Maine State Pier Replacement	141789	140,000	-	-	-	-	140,000
- Cliff Island Wharf Repair	141790	80,000	-	285,000	-	-	365,000
- Piles at Portland Ocean Terminal/Maine State Pier Building Repair	141775	100,000	550,000	-	-	-	650,000
<b>Marine Total</b>		<b>355,000</b>	<b>550,000</b>	<b>285,000</b>	-	-	<b>1,190,000</b>
<b>Parks, Fields, Trails</b>							
- Public Park at High Street and Spring Street Design and Construction	141486	25,000	225,000	-	-	-	250,000
- Western Cemetery Fence and Section of the Retaining Wall Replacement	141713	-	-	-	-	-	-
- Eastern Cemetery "Dead House" and City Tomb Repair	141043	25,000	-	-	-	-	25,000
- Evergreen Cemetery Expansion	141710	250,000	-	-	-	-	250,000
- Lincoln Park Walkways Repair	141745	235,000	-	-	-	-	235,000
- Back Cove Trail (North Side) Realignment and Retaining Wall Removal	141010	165,000	-	-	-	-	165,000
- Western Promenade Walkways and Retaining Wall Sections Reconstruction	141714	100,000	-	-	-	-	100,000
- West Commercial Street Trail Design and Construction	141035	70,000	200,000	-	-	-	270,000
- Lincoln Park Fence Repair	141724	224,000	-	-	-	-	224,000
- Evergreen Cemetery Wall along Stevens Avenue Repair	141723	90,000	-	-	-	-	90,000
- Turf and Track at Fitzpatrick Stadium Replacement	141348	1,050,000	-	-	-	-	1,050,000
- Payson Park Playground and Splashpad Replacement/Repair	141345	50,000	-	-	-	-	50,000
- Lighting at Ft. Sumner Park Improvements	141752	100,000	-	-	-	-	100,000
- East End Cemetery Retaining Wall along Federal Street Repair	141768	935,000	-	-	-	-	935,000
<b>Parks, Fields, Trails Total</b>		<b>3,319,000</b>	<b>425,000</b>	-	-	-	<b>3,744,000</b>
<b>Sidewalks</b>							
- West End Sidewalk to West Commercial Trail Connection	141039	35,000	-	-	-	-	35,000
- West-Clark-Pine Street Intersection Streetscape Improvements	141040	20,000	150,000	-	-	-	170,000

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- Sidewalk Rehabilitation Program	141030	700,000	700,000	700,000	700,000	700,000	3,500,000
- Pedestrian Crossing on State Street at Deering Oaks Park	141731	81,705	-	-	-	-	81,705
- Cumberland Avenue Sidewalk & Streetlighting Improvements Continuation	141738	233,170	-	-	-	-	233,170
- Sidewalk on Federal Street Improvements from Mounfort St to Hancock St on the South Side	141760	77,160	-	-	-	-	77,160
- MaineDOT Quality Community Program (Multiple Projects)	141705	265,000	-	-	-	-	265,000
<b>Sidewalks Total</b>		<b>1,412,035</b>	<b>850,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>4,362,035</b>
<b>Stationary Equipment</b>							
- Parking Meters Replacement	141283	315,000	235,000	405,000	-	-	955,000
- Entry/Exit Gates at Spring Street Garage Replacement	141284	20,000	-	-	-	-	20,000
- Streetlighting and Sidewalk on Chestnut Street Improvement	141430	-	-	-	-	-	-
- Peninsula Wayfinding Program Implementation	141682	390,000	-	-	-	-	390,000
- Streetlighting on Commercial Street Replacement and New Installation	141420	50,000	285,890	-	-	-	335,890
- Streetlighting along Fore Street Replacement	141422	43,500	-	-	-	-	43,500
- Streetlighting on Baxter Boulevard Replacement	141586	495,000	-	-	-	-	495,000
- Regional Transportation Management Systems	141740	80,000	78,000	100,000	100,000	100,000	458,000
- Traffic Signals at Various Locations Upgrade	141023	165,000	200,000	200,000	200,000	200,000	965,000
- Riverside Recycling Truck Scale Replacement	141720	125,000	-	-	-	-	125,000
- Recycling Carts Pilot Project Purchase	141715	163,000	837,000	-	-	-	1,000,000
- Automotive Lift Replacement - Fleet	141706	14,000	-	-	-	-	14,000
- Streetlights (3) on Middle Street Installation	141421	18,850	-	-	-	-	18,850
- Big Belly Solar Trash and Recycling Receptacles in Public Spaces Purchase	141716	361,000	410,000	410,000	-	-	1,181,000
<b>Stationary Equipment Total</b>		<b>2,240,350</b>	<b>2,045,890</b>	<b>1,115,000</b>	<b>300,000</b>	<b>300,000</b>	<b>6,001,240</b>
<b>Streets</b>							
- Stairs and Associated Improvements on Plum Street Alley Rehabilitation	14912	8,000	80,000	-	-	-	88,000
- Somerset Street from Elm Street to Forest Avenue Extension	141453	150,000	200,000	200,000	-	-	550,000
- Congress Street Bus Priority Corridor Implementation	141678	330,000	-	-	-	-	330,000
- Cutter St Intersection Realignment	141766	125,000	-	-	-	-	125,000

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- Transforming Forest Avenue (Multiple Projects) Traffic and Streetscape Studies Implementation	141025	150,000	200,000	250,000	250,000	250,000	1,100,000
- Libbytown Traffic & Streetscape Studies Implementation	141027	150,000	100,000	100,000	100,000	100,000	550,000
- Brighton-Deering-Falmouth Intersection Improvement	141765	-	-	250,000	-	-	250,000
- Spring St and Temple/Union/Middle/Spring Intersection Traffic and Streetscape Studies Implementation	141026	450,000	1,900,000	1,050,000	-	-	3,400,000
- PACTS Washington Ave (Presumpscot St to Ocean Ave) Paving	141028	170,000	-	-	-	-	170,000
- Paving Preservation and Rehabilitation Program	141013	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000
- Railroad Quiet Zone Improvements	141708	100,000	50,000	50,000	50,000	50,000	300,000
- Paving Cottage St Reconstruction	141014	220,000	-	-	-	-	220,000
- Paving Munjoy St Reconstruction	141015	772,035	-	-	-	-	772,035
- Paving Vesper St Reconstruction	141016	718,080	-	-	-	-	718,080
- Paving Donald St Reconstruction	141751	85,715	-	-	-	-	85,715
- Pedestrian Crossings Expansion on Arterials	141024	150,000	150,000	150,000	150,000	150,000	750,000
- Bicycle and Pedestrian Byway Improvements	141031	100,000	60,000	100,000	60,000	100,000	420,000
- Two-way Traffic Conversion of State St and High St	141703	600,000	2,400,000	2,000,000	-	-	5,000,000
- Portland Street Streetscape Improvements	141739	250,000	1,115,000	-	-	-	1,365,000
- Anderson Street Bicycle and Pedestrian Byway	141737	245,608	-	-	-	-	245,608
- PACTS Collector Paving (Multiple Locations)	141011	290,000	640,000	350,000	-	-	1,280,000
- PACTS UPWP (Multiple Projects)	141707	100,000	-	100,000	-	100,000	300,000
- PACTS Eastern Promenade (Atlantic to Washington) Paving	14913	155,000	-	-	-	-	155,000
- PACTS Baxter Blvd and Lambert St Paving	141690	125,000	-	-	-	-	125,000
- PACTS Veranda St (Washington to Wordsworth) Paving	141007	110,000	-	-	-	-	110,000
- PACTS Fore St (Franklin to Center) Paving	141006	50,000	50,000	-	-	-	100,000
- St. John-Valley Streets Streetscape Improvements - Phase III	141742	157,307	-	-	-	-	157,307
<b>Streets Total</b>		<b>9,761,745</b>	<b>10,945,000</b>	<b>8,600,000</b>	<b>4,610,000</b>	<b>4,750,000</b>	<b>38,666,745</b>
<b>Vehicles</b>							
- Outboard Motor on Marine 3 Replacement	141545	17,000	-	-	-	-	17,000
- School Buses (3) Replacement	141463	385,000	50,000	109,000	27,000	-	571,000
- Medcu Ambulance Replacement	141803	225,000	225,000	230,000	230,000	230,000	1,140,000
- Peaks Island Medcu Ambulance Replacement 0906	141149	160,000	-	-	-	-	160,000
- Dump Truck Replacement - Winter 3088	141005	150,000	-	-	-	-	150,000
- Island Services Boat Replacement - Public Services 9490	141161	50,000	-	-	-	-	50,000
- Engine 9 Replacement - Fire 0270	141103	675,000	-	-	-	-	675,000

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- Pickup Truck Replacement - Districting 2010	14950	30,000	-	-	-	-	30,000
- 3/4 Ton Pickup Replacement - Districting 2163	14960	30,000	-	-	-	-	30,000
- Pickup Truck Replacement - Construction 2162	141085	30,000	-	-	-	-	30,000
- 3/4 Ton Pickup Replacement - Expo 2169	141540	30,000	-	-	-	-	30,000
- 1/2 Ton Pickup Replacement - Districting 2025	141084	25,000	-	-	-	-	25,000
- 3/4 Ton Pickup Replacement - Districting 2126	14956	30,000	-	-	-	-	30,000
- Onroad Tractor Replacement - Construction 5047	14969	30,000	-	-	-	-	30,000
- 3/4 Ton Pickup Replacement - Solid Waste 2033	14973	25,000	-	-	-	-	25,000
- 1/2 Ton Pickup Replacement - Ballfields 2188	14974	25,000	-	-	-	-	25,000
- Parking Enforcement Vehicle Replacement - 2154	141101	25,000	-	-	-	-	25,000
- Laundry Box Truck Replacement - Barron Center 3912	141117	30,000	-	-	-	-	30,000
- 3/4 Ton Pickup Replacement - Solid Waste 2182	141227	30,000	-	-	-	-	30,000
- Activities League Vehicle Replacement - Police	14935	32,000	-	-	-	-	32,000
- 3/4 Ton Pickup Truck Replacement - Cemeteries 2121	14957	30,000	-	-	-	-	30,000
- Kitchen Box Truck Replacement - Barron Center 3913	141122	30,000	-	-	-	-	30,000
- 1 Ton Pavement Roller Replacement - 5095	141173	15,000	-	-	-	-	15,000
- Homeless Outreach Vehicle Replacement - Social Services 1004	141322	30,000	-	-	-	-	30,000
- 1/2 Ton Pickup Replacement - Social Services 2207	141323	30,000	-	-	-	-	30,000
- Box Van Replacement - Trades 2519	141566	25,000	-	-	-	-	25,000
- 1/2 Ton Utility Van Replacement - Trades 2036	141550	23,000	-	-	-	-	23,000
- Compact Pickup Replacement - Engineering 2018	14961	18,000	-	-	-	-	18,000
- Compact Pickup Replacement - Engineering 2087	141218	18,000	-	-	-	-	18,000
- Mobile Air Compressor Purchase	141150	16,000	-	-	-	-	16,000
- Pavement Roller Replacement - Districting 5087	14968	15,000	-	-	-	-	15,000
- Administrative Vehicle Replacement - Police	14934	33,000	33,000	33,000	33,000	33,000	165,000
- Bull Dozer Replacement - 5091	141169	285,000	-	-	-	-	285,000
- Dump Truck Replacement - Winter 3087	14964	150,000	-	-	-	-	150,000
- Wheel Loader Replacement - Winter 5089	14951	195,000	-	-	-	-	195,000
- Backhoe Replacement - Cemeteries 5066	14954	75,000	-	-	-	-	75,000
- 10' Mower Replacement - Districting 7128	141215	70,000	-	-	-	-	70,000
- 1-1/2 Ton Dump Truck Replacement - Construction 3042	14971	50,000	-	-	-	-	50,000
- Car 4 Replacement - Fire 0216	141110	50,000	-	-	-	-	50,000
- Criminal Investigation Division Vehicles Replacement - Police	14920	68,000	-	68,000	-	68,000	204,000
- 1-1/2 Ton Dump Truck Replacement - Recreation 3024	141095	150,000	-	-	-	-	150,000
- Bucket Truck Replacement - Forestry 5098	14988	250,000	-	-	-	-	250,000

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- Dump Truck Replacement - Construction 3093	14952	165,000	-	-	-	-	165,000
- Arrest Vehicle Replacement - Police	14927	68,500	-	-	35,000	-	103,500
- Roll-off Truck Replacement - Peaks 4018	14970	145,000	-	-	-	-	145,000
- Mower Replacement - Districting 7158	14963	60,000	-	-	-	-	60,000
- 15-Passanger Van Replacement - Recreation 2194	141093	55,000	-	-	-	-	55,000
- 1 Ton Truck Replacement - Recreation 3104	141092	52,000	-	-	-	-	52,000
- Heavy Wrecker Replacement - Fleet 5035	141306	75,000	-	-	-	-	75,000
- 1 Ton Truck Replacement - Cemeteries 3090	141185	52,000	-	-	-	-	52,000
- 1 Ton Truck Replacement - Cemeteries 3091	141186	52,000	-	-	-	-	52,000
- Forklift Replacement - Solid Waste 6003	141164	40,000	-	-	-	-	40,000
- Hole Patcher Replacement - 5104	141171	40,000	-	-	-	-	40,000
- 1-Ton Crew Cab Pickup Truck Replacement - Districting 2014	14955	38,000	-	-	-	-	38,000
- 1 Ton Pickup Replacement - Trades 2151	141561	52,000	-	-	-	-	52,000
- 1 Ton Replacement - Traffic 2515	141217	40,000	-	-	-	-	40,000
- Police Cruisers (7) Replacement	141804	265,000	266,000	266,000	266,000	266,000	1,329,000
- Traffic Vehicle Replacement - Police	141805	38,000	38,000	38,000	38,000	38,000	190,000
- Fire Prevention Car 41 Replacement - Fire 0261	141109	17,000	-	-	-	-	17,000
- Patrol Supervisor Vehicle (2) Replacement - Police	14938	80,000	79,000	-	79,000	-	238,000
- EMS Training Car 9 Replacement - Fire 0277	141146	17,000	-	-	-	-	17,000
- Fire Chief Car 1 Replacement - Fire 0224	141111	50,000	-	-	-	-	50,000
- On-duty Deputy Car 2 Replacement - Fire 0223	141112	50,000	-	-	-	-	50,000
- Staff Vehicle Replacement - 1077	141684	16,000	-	-	-	-	16,000
- Staff Vehicle Replacement - 1000	141308	16,000	-	-	-	-	16,000
- Staff Vehicle Replacement - 2016	141310	20,000	-	-	-	-	20,000
- Staff Vehicle Replacement - 1024	141309	16,000	-	-	-	-	16,000
- Staff Vehicle Replacement - 1083	141307	16,000	-	-	-	-	16,000
- Sidewalk Tractors Replacement	14962	260,000	260,000	130,000	130,000	-	780,000
- Rubbish Packer Replacement	14953	430,000	430,000	370,000	370,000	185,000	1,785,000
- Staff Vehicle Replacement - 2148	141762	15,000	-	-	-	-	15,000
<b>Vehicles Total</b>		<b>5,900,500</b>	<b>1,381,000</b>	<b>1,244,000</b>	<b>1,208,000</b>	<b>820,000</b>	<b>10,553,500</b>
<b>Technology</b>							
- Electronic Document Storage System Replacement	141476	130,200	-	-	-	-	130,200
- Radio System Replacement	141539	70,000	6,000,000	2,000,000	-	-	8,070,000
- Network Firewall with Intrusion Protection Upgrade	14906	20,000	-	-	-	-	20,000

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- City Phonemail System Upgrade	14907	40,000	-	-	-	-	40,000
- Virtualization/Backup/Redundancy Upgrade	141596	-	-	-	-	-	-
- Human Resources Software Application Purchase and Install	14902	40,000	-	-	-	-	40,000
- Document Management System Implementation	141651	600,000	-	-	-	-	600,000
- Electronic Handheld Ticket Devices Purchase	141285	75,000	-	-	-	-	75,000
- Server for Records Purchase	141045	15,000	-	-	-	-	15,000
- Police Scheduling Software Purchase	14933	68,336	-	-	-	-	68,336
- Arrest Module Addition to Sunguard Purchase	141044	51,960	-	-	-	-	51,960
- School Technology Equipment	141640	2,000,000	2,000,000	2,000,000	-	-	6,000,000
- Electric Control for Sanders Replacement - Winter	141743	50,100	-	-	-	-	50,100
<b>Technology Total</b>		<b>3,160,596</b>	<b>8,000,000</b>	<b>4,000,000</b>	-	-	<b>15,160,596</b>
<b>FY 2014 Total</b>		<b>38,016,496</b>	<b>49,571,890</b>	<b>33,344,000</b>	<b>18,218,000</b>	<b>8,770,000</b>	<b>147,920,386</b>
<b>FY 2015</b>							
<b>Facilities</b>							
- Fire Alarm System at Barron Center I Replacement	141580	-	48,528	-	-	-	48,528
- Patient Call System Replacement	141474	-	74,108	-	-	-	74,108
- Generator at Bramhall Fire Station Replacement	141541	-	50,000	-	-	-	50,000
- Fire Alarm System and Fireproof Back Stairwell at Central Fire Station Installation	141132	-	11,000	-	-	-	11,000
- Exterior Masonry at Central Fire Station Rehabilitation	141134	-	12,000	-	-	-	12,000
- Elevator at Central Fire Station Construction	141133	-	65,000	-	-	-	65,000
- Driveway Apron at the Bramhall Fire Station Paving	141136	-	20,000	-	-	-	20,000
- Steel Repainting at Elm Street Parking Garage	141286	-	35,000	-	-	-	35,000
- Passenger Elevator at City Hall Rehabilitation	141340	-	100,000	-	-	-	100,000
- Exterior Stairs at Exposition Building Replacement	141331	-	70,000	-	-	-	70,000
- Perimeter Drainage at Peaks Community Center Installation	141351	-	35,000	-	-	-	35,000
- Seating at Hadlock Field Replacement	141334	-	240,000	-	-	-	240,000
- Windows at Public Safety Replacement	141346	-	450,000	-	-	-	450,000
- Masonry and Windows at Cummings Center Rehabilitation and Replacement	141325	-	190,000	-	-	-	190,000
- Pump Room and Pumps at Reiche Pool Rebuilding and Replacement	141370	-	30,000	-	-	-	30,000
- 90 Anderson St Demolition and Replacement	141343	-	250,000	-	-	-	250,000
- Ultra Violet Water Treatment System at Riverton Pool Installation	141356	-	50,000	-	-	-	50,000



## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- Mortar Repointing at 55 Portland St	141373	-	50,000	-	-	-	50,000
- Masonry at Exposition Building Rehabilitation	141330	-	350,000	-	-	-	350,000
- Ocean Gate A Building Improvements	141369	-	50,000	-	-	-	50,000
- Stage & Stage Barricade Purchase	141375	-	150,000	-	-	-	150,000
- Roof at Portland High School Replacement	141616	-	250,000	250,000	250,000	-	750,000
- Telephones at Lyman-Moore School Upgrade	141605	-	120,000	-	-	-	120,000
- Plaza at Lyman-Moore School Rebuild	141606	-	70,000	-	-	-	70,000
- Heat Circulation Pipe at King Middle School Replacement	141639	-	30,000	-	-	-	30,000
- Site Drainage at Deering High School Improvements	141619	-	200,000	-	-	-	200,000
- Deering High School Kitchen Renovation	141649	-	200,000	-	-	-	200,000
- Roof at Portland Ocean Terminal Replacement	141366	-	600,000	-	-	-	600,000
- Queuing Lanes at Portland Ocean Terminal Repaving	141367	-	125,000	-	-	-	125,000
<b>Facilities Total</b>		-	<b>3,925,636</b>	<b>250,000</b>	<b>250,000</b>	-	<b>4,425,636</b>
<b>Marine</b>							
- Commercial Boat Landing Relocation	141764	-	1,800,000	-	-	-	1,800,000
- Piles at Ocean Gate Pier Repair	141788	-	500,000	500,000	-	-	1,000,000
- Capstans (4) at Portland Ocean Terminal Installation	141786	-	80,000	-	-	-	80,000
<b>Marine Total</b>		-	<b>2,380,000</b>	<b>500,000</b>	-	-	<b>2,880,000</b>
<b>Parks, Fields, Trails</b>							
- Lyman Moore Sports Complex Renovation	141347	-	275,000	-	-	-	275,000
- Playground at Riverton School Replacement	141359	-	250,000	-	-	-	250,000
- Playground at Longfellow School Replacement	141353	-	150,000	-	-	-	150,000
- Softball Field at Riverton School Renovation	141355	-	75,000	-	-	-	75,000
- Multipurpose Field "B" at Payson Park Renovation	141354	-	100,000	-	-	-	100,000
<b>Parks, Fields, Trails Total</b>		-	<b>850,000</b>	-	-	-	<b>850,000</b>
<b>Streets</b>							
- Combined Sewer Overflow Compliance Program (Ineligibles)	141009	-	500,000	500,000	500,000	500,000	2,000,000
- Portland Technology Park Road Construction - Phase II	141454	-	500,000	-	-	-	500,000
- Transforming Forest Avenue Plan Implementation	141507	-	200,000	-	200,000	-	400,000
- Congress/High/Free Intersection Redesign and Reconfiguration	141033	-	50,000	-	-	-	50,000
- Paving Rowe Ave Reconstruction	141008	-	1,000,000	-	-	-	1,000,000
- Paving Mabel St Reconstruction	141018	-	774,180	-	-	-	774,180

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- Paving Alba St Reconstruction	141019	-	751,245	-	-	-	751,245
- PACTS Bike/Ped Program	141757	-	50,000	50,000	-	-	100,000
<b>Streets Total</b>		-	<b>3,825,425</b>	<b>550,000</b>	<b>700,000</b>	<b>500,000</b>	<b>5,575,425</b>
<b>Vehicles</b>							
- Refrigerated Box Truck Replacement	141652	-	70,000	-	-	-	70,000
- Pickup Replacement - Recreation 2143	141097	-	35,000	-	-	-	35,000
- Parking Enforcement Vehicle Replacement - 2158	141156	-	25,000	-	-	-	25,000
- Utility Turf Vehicle Replacement - Cemetery 7004	14981	-	35,000	-	-	-	35,000
- 3/4 Ton Pickup Replacement - Districting 2183	141223	-	30,000	-	-	-	30,000
- 3/4 Ton Pickup Replacement - Districting 2184	141224	-	30,000	-	-	-	30,000
- Compact Pickup Replacement - Districting 2181	141226	-	30,000	-	-	-	30,000
- 3/4 Ton Utility Van Replacement - Trades 2212	141562	-	25,000	-	-	-	25,000
- 3/4 Ton Utility Van Replacement - Trades 2213	141563	-	25,000	-	-	-	25,000
- 1/2 Ton Utility Van Replacement - Trades 2046	141553	-	23,000	-	-	-	23,000
- 1 Ton Pickup Replacement - Traffic 2008	141216	-	20,000	-	-	-	20,000
- Compact Pickup Replacement - Ballfields 2198	141569	-	20,000	-	-	-	20,000
- Skidsteer Replacement - Districting 5102	141176	-	45,000	-	-	-	45,000
- Meter Service Vehicle Replacement - Parking 2205	141100	-	27,000	-	-	-	27,000
- Mini Van Replacement - Trades 2052	141555	-	20,000	-	-	-	20,000
- 1 Ton Dump Truck Replacement - Barron Center 3914	141118	-	45,000	-	-	-	45,000
- Patient Transport Van Replacement - Barron Center 3901	141120	-	30,000	-	-	-	30,000
- 1/2 Ton Pickup Replacement - Engineering 2051	141236	-	25,000	-	-	-	25,000
- Compact Pickup Replacement - PDD 2060	141239	-	20,000	-	-	-	20,000
- Compact Pickup Replacement - Traffic 2061	141229	-	18,000	-	-	-	18,000
- Staff Car Replacement - Engineering 1003	141167	-	17,000	-	-	-	17,000
- 3/4 Ton Utility Truck Replacement - Playgrounds 2512	141253	-	40,000	-	-	-	40,000
- 3/4 Ton Pickup Replacement - Horticulture 2187	141222	-	30,000	-	-	-	30,000
- 3/4 Ton Pickup Replacement - Public Services 2185	141225	-	30,000	-	-	-	30,000
- 3/4 Ton Utility Van Replacement - Engineering 2083	141298	-	25,000	-	-	-	25,000
- 3/4 Ton Utility Van Replacement - Trades 2006	141549	-	25,000	-	-	-	25,000
- Compact Pickup Replacement - PDD 2180	141228	-	20,000	-	-	-	20,000
- Compact Pickup Replacement - Solid Waste 2002	141238	-	20,000	-	-	-	20,000
- Compact Pickup Replacement - PDD 2029	141254	-	20,000	-	-	-	20,000
- Compact Pickup Replacement - Traffic 2030	141255	-	20,000	-	-	-	20,000

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- Compact Pickup Replacement - Trades 2070	141557	-	18,000	-	-	-	18,000
- Rescue 1 Replacement - Fire 0272	141105	-	1,000,000	-	-	-	1,000,000
- Bull Dozer Replacement - Winter 5090	14983	-	325,000	-	-	-	325,000
- Dump Truck Replacement - Construction 3094	14977	-	165,000	-	-	-	165,000
- Mower Replacement - Districting 7162	14979	-	50,000	-	-	-	50,000
- Pulp Loader Replacement - Forestry 5097	14967	-	190,000	-	-	-	190,000
- Single Axle Dump Truck Replacement - Winter 3034	141195	-	150,000	-	-	-	150,000
- 15' Mower Replacement - Districting 7016	141213	-	95,000	-	-	-	95,000
- 1 Ton Truck Replacement - Districting 3100	141187	-	52,000	-	-	-	52,000
- 1 Ton Truck Replacement - Cemeteries 3119	141188	-	52,000	-	-	-	52,000
- 1 Ton Truck Replacement - Districting 3118	141190	-	52,000	-	-	-	52,000
- Loader Replacement - 5099	141177	-	195,000	-	-	-	195,000
- Tool Cat Replacement - Recreation 5002	141094	-	75,000	-	-	-	75,000
- Backhoe Replacement - Districting 5085	14982	-	75,000	-	-	-	75,000
- 1 Ton Truck Replacement - Districting 3120	141191	-	52,000	-	-	-	52,000
- Car 7 Replacement - Fire	141114	-	50,000	-	-	-	50,000
- Dump Truck Replacement - Public Services 3115	141197	-	150,000	-	-	-	150,000
- Dump Truck Replacement - Peaks 3114	141199	-	150,000	-	-	-	150,000
- Dump Truck Replacement - Public Services 3112	141201	-	150,000	-	-	-	150,000
- Loader Mounted Snow Blower Replacement - Winter 7112	14975	-	120,000	-	-	-	120,000
- Backhoe Replacement - 5100	141178	-	75,000	-	-	-	75,000
- 1 Ton Truck Replacement - Cemeteries 3121	141189	-	52,000	-	-	-	52,000
- Car 3 Replacement - Fire	141115	-	50,000	-	-	-	50,000
- Split Body Recycling/Trash Collection Vehicle - New	141717	-	175,000	-	-	-	175,000
- Dump Truck Replacement - Public Services 3113	141194	-	150,000	-	-	-	150,000
- Dump Truck Replacement - Winter 3109	141196	-	150,000	-	-	-	150,000
- Dump Truck Replacement - Winter 3111	141198	-	150,000	-	-	-	150,000
- 1 Ton Truck Replacement - Construction 3117	141192	-	52,000	-	-	-	52,000
<b>Vehicles Total</b>		-	<b>4,865,000</b>	-	-	-	<b>4,865,000</b>
<b>Technology</b>							
- IBM/AS400 Power 7 (2) Replacement	141694	-	75,000	-	-	-	75,000
- Novell Open Workgroup Suite Upgrade	141598	-	200,000	-	-	-	200,000
- City Phone System Replacement	14908	-	500,000	-	-	-	500,000
- In-Car Video Monitoring System Purchase	14931	-	40,392	40,392	-	-	80,784

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
<b>Technology Total</b>		-	815,392	40,392	-	-	855,784
<b>FY 2015 Total</b>		-	16,661,453	1,340,392	950,000	500,000	19,451,845
<b>FY 2016</b>							
<b>Facilities</b>							
- Air Handlers at Barron Center I Replacement	141465	-	-	272,000	-	-	272,000
- Freight Elevator at Barron Center II Replacement	141467	-	-	40,000	-	-	40,000
- Generator at Ocean Avenue Fire Station Installation	141542	-	-	23,000	-	-	23,000
- Driveway Apron at Central Fire Station Paving	141137	-	-	20,000	-	-	20,000
- Steel Repainting at Spring Street Garage	141294	-	-	200,000	-	-	200,000
- Decking at Temple Street Parking Garage Waterproofing Recoat	141287	-	-	295,000	-	-	295,000
- Vehicle Storage Facility	141076	-	-	750,000	-	-	750,000
- Copper Roof at City Hall Replacement	141338	-	-	1,500,000	-	-	1,500,000
- Roof at the Exposition Building Replacement	141336	-	-	260,000	-	-	260,000
- Air Conditioning in Conference Rooms at Exposition Building Install	141337	-	-	40,000	-	-	40,000
- Clock/Intercom System at Lyman-Moore School Replacement	141624	-	-	280,000	-	-	280,000
- Windows at Portland High School Replacement	141629	-	-	300,000	-	-	300,000
- Masonry at Portland High School Repair - Phase II	141615	-	-	750,000	-	-	750,000
- Masonry at Lincoln Middle School Rehabilitation	141613	-	-	500,000	-	-	500,000
- Data Infrastructure and Phone System at King Middle School Upgrade	141643	-	-	250,000	-	-	250,000
- Masonry at PATHS Rehabilitation	141628	-	-	200,000	-	-	200,000
- Windows at Deering High School Replacement	141621	-	-	500,000	500,000	-	1,000,000
- Peaks Island School Renovation	141617	-	-	250,000	-	-	250,000
- Rooftop Air Handling Unit at Deering High School Installation	141792	-	-	30,000	-	-	30,000
- Masonry at Peaks Island School Rehabilitation	141618	-	-	250,000	-	-	250,000
- Masonry at Riverton School Rehabilitation	141603	-	-	60,000	-	-	60,000
- Restrooms at King Middle School Renovation	141614	-	-	70,000	-	-	70,000
- Air Conditioning at Riverton School Installation	141638	-	-	50,000	-	-	50,000
- Air Conditioning in Front Office and Nurses Area at Deering High School Installation	141620	-	-	250,000	-	-	250,000
<b>Facilities Total</b>		-	-	7,140,000	500,000	-	7,640,000
<b>Parks, Fields, Trails</b>							
- Capisic Pond Park Improvements	141769	-	100,000	2,021,000	-	-	2,121,000

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- Playground at Hall School Replacement	141349	-	-	150,000	-	-	150,000
- Practice Fields at Deering High School Renovation	141358	-	-	120,000	-	-	120,000
- Lights and Irrigation at Deering Oaks Baseball Field Replacement and Installation	141357	-	-	350,000	-	-	350,000
- PACTS Martin's Point East Coast Greenway Trail Connection	141781	-	-	500,000	500,000	-	1,000,000
<b>Parks, Fields, Trails Total</b>		-	<b>100,000</b>	<b>3,141,000</b>	<b>500,000</b>	-	<b>3,741,000</b>
<b>Sidewalks</b>							
- Brick Sidewalks at Deering High School Repair	141791	-	-	100,000	-	-	100,000
<b>Sidewalks Total</b>		-	-	<b>100,000</b>	-	-	<b>100,000</b>
<b>Stationary Equipment</b>							
- Ticket Dispensers at Spring Street Parking Garage Replacement	141288	-	-	45,000	-	-	45,000
- Ticket Dispenser at Elm Street Parking Garage Replacement	141289	-	-	15,000	-	-	15,000
<b>Stationary Equipment Total</b>		-	-	<b>60,000</b>	-	-	<b>60,000</b>
<b>Streets</b>							
- Paving Riverside Industrial Parkway Reconstruction	141017	-	-	825,000	-	-	825,000
- Paving Morning St Reconstruction	141020	-	-	775,005	-	-	775,005
- Paving Mountfort St Reconstruction	141021	-	-	491,040	-	-	491,040
- Paving Woodford St Reconstruction	141012	-	-	242,055	-	-	242,055
<b>Streets Total</b>		-	-	<b>2,333,100</b>	-	-	<b>2,333,100</b>
<b>Vehicles</b>							
- Garage Maintenance Vehicle Replacement - 2208	141099	-	-	25,000	-	-	25,000
- Garages Vehicle Replacement - Parking 2196	141158	-	-	17,000	-	-	17,000
- Wheelchair Accessible Bus Replacement - Barron Center 3902	141121	-	-	40,000	-	-	40,000
- Car Carrier Replacement - Fleet 3082	141304	-	-	30,000	-	-	30,000
- Cargo Van Replacement - Solid Waste 3108	141296	-	-	20,000	-	-	20,000
- Service Truck 7 Replacement - Fire	141104	-	-	35,000	-	-	35,000
- 3/4 Ton Pickup Replacement - Districting 2202	141232	-	-	30,000	-	-	30,000
- 3/4 Ton Pickup Replacement - Districting 2203	141233	-	-	30,000	-	-	30,000
- 3/4 Ton Pickup Replacement - Ballfields 2199	141570	-	-	30,000	-	-	30,000
- Skidsteer Replacement - Trades 5001	141567	-	-	45,000	-	-	45,000
- 3/4 Ton Truck Replacement - Construction 2000	141240	-	-	30,000	-	-	30,000

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- 3/4 Ton Pickup Replacement - Construction 2001	141241	-	-	30,000	-	-	30,000
- 1/2 Ton Pickup Replacement - Trades 2084	141558	-	-	25,000	-	-	25,000
- 3/4 Ton Utility Van Replacement - Trades 2217	141564	-	-	25,000	-	-	25,000
- Skidsteer Replacement - Construction 5106	141179	-	-	45,000	-	-	45,000
- 3/4 Ton Pickup Replacement - PDD 2204	141234	-	-	30,000	-	-	30,000
- 3/4 Ton Pickup Replacement - Districting 2024	141247	-	-	30,000	-	-	30,000
- Ladder 1 Replacement - Fire	141106	-	-	1,500,000	-	-	1,500,000
- 1/2 Ton Pickup Replacement - Cemeteries 2186	141220	-	-	25,000	-	-	25,000
- 1/2 Ton Pickup Replacement - Cemeteries 2037	141245	-	-	25,000	-	-	25,000
- 3/4 Ton Pickup Replacement - Districting 2021	141246	-	-	25,000	-	-	25,000
- 1/2 Ton Pickup Replacement - Construction 2022	141248	-	-	25,000	-	-	25,000
- Compact Pickup Replacement - Forestry 2200	141231	-	-	20,000	-	-	20,000
- Compact Pickup Replacement - Trades 2086	141559	-	-	18,000	-	-	18,000
- Grader Replacement - 5096	141174	-	-	320,000	-	-	320,000
- 1 Ton Dump Truck Replacement - Districting 3084	14985	-	-	60,000	-	-	60,000
- 1 Ton Dump Truck Replacement - Districting 3085	14986	-	-	60,000	-	-	60,000
- 1 Ton Dump Truck Replacement - Districting 3101	14990	-	-	60,000	-	-	60,000
- Wheel Loader Replacement - Trades 5006	141568	-	-	170,000	-	-	170,000
- Rolloff Truck Replacement - Peaks 4037	141275	-	-	145,000	-	-	145,000
- Mower Replacement - Districting 7156	14991	-	-	75,000	-	-	75,000
- 1 Ton Pickup Replacement - Peaks 3001	141207	-	-	52,000	-	-	52,000
- Pothole Patcher Replacement - Districting 5103	14989	-	-	40,000	-	-	40,000
- 1 Ton Wrecker Replacement - Fleet 2501	141305	-	-	115,000	-	-	115,000
- Dump Truck Replacement - Districting 3106	14995	-	-	60,000	-	-	60,000
- Dump Truck Replacement - Public Services 3201	141205	-	-	165,000	-	-	165,000
- Dump Truck Replacement - Public Services 3202	141206	-	-	165,000	-	-	165,000
- Dump Truck Replacement - Public Services 3125	141203	-	-	150,000	-	-	150,000
- Single Axle Dump Truck Replacement - Winter 3036	141204	-	-	150,000	-	-	150,000
- Mower Replacement - Districting 7155	14987	-	-	75,000	-	-	75,000
- Excavator Replacement - Districting 5082	141163	-	-	170,000	-	-	170,000
- 1 Ton Dump Truck Replacement - Districting 3103	14993	-	-	60,000	-	-	60,000
- Dump Truck Replacement - Districting 3105	14994	-	-	60,000	-	-	60,000
- 1 Ton Pickup Replacement - Districting 3002	141202	-	-	52,000	-	-	52,000
- 1 Ton Dump Replacement - Construction 2502	141235	-	-	52,000	-	-	52,000
- Staff Vehicles - Inspections New	141726	-	-	60,000	-	-	60,000

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- Staff Vehicle Replacement - 1079	141311	-	-	16,000	-	-	16,000
<b>Vehicles Total</b>		-	-	<b>4,487,000</b>	-	-	<b>4,487,000</b>
<b>FY 2016 Total</b>		-	<b>100,000</b>	<b>17,261,100</b>	<b>1,000,000</b>	-	<b>18,361,100</b>
<b>FY 2017</b>							
<b>Facilities</b>							
- Walk-in Refrigeration Room Expansion	141473	-	-	-	10,500	-	10,500
- Generator at Riverton Fire Station Replacement	141543	-	-	-	23,000	-	23,000
- Roof Deck at Temple Street Parking Garage Repair	141290	-	-	-	650,000	-	650,000
- Air Handling Units (3) at Public Safety Replacement	141350	-	-	-	250,000	-	250,000
- Gym Floor at Riverton School Replacement	141365	-	-	-	150,000	-	150,000
- Overhead Doors at 52 Hanover St Replacement	141327	-	-	-	40,000	40,000	80,000
- Windows and Doors at Myrtle St Merrill Auditorium Replacement	141344	-	-	-	330,000	-	330,000
- Portland High School Kitchen Renovation	141669	-	-	-	150,000	-	150,000
<b>Facilities Total</b>		-	-	-	<b>1,603,500</b>	<b>40,000</b>	<b>1,643,500</b>
<b>Parks, Fields, Trails</b>							
- Softball Field "A" Lights at Payson Park Replacement	141362	-	-	-	250,000	-	250,000
- Softball Field Lights at Riverton School Replacement	141360	-	-	-	275,000	-	275,000
- Tennis Court Lighting at Deering Oaks Park Installation	141361	-	-	-	350,000	-	350,000
<b>Parks, Fields, Trails Total</b>		-	-	-	<b>875,000</b>	-	<b>875,000</b>
<b>Streets</b>							
- Bayside Circulation Master Plan Implementation - Phase I	141514	-	-	-	100,000	-	100,000
- Paving Local Streets (Unspecified) Reconstruction	141022	-	-	-	2,000,000	-	2,000,000
<b>Streets Total</b>		-	-	-	<b>2,100,000</b>	-	<b>2,100,000</b>
<b>Vehicles</b>							
- Engine 11 Replacement - Fire	141107	-	-	-	700,000	-	700,000
- Peaks Island Police Vehicle Replacement	14926	-	-	-	42,000	-	42,000
- Car 64 Replacement - Fire	141116	-	-	-	30,000	-	30,000
- 1 Ton Utility Van Replacement - Trades 2090	141560	-	-	-	28,000	-	28,000
- Animal Control Officer Van Replacement - Police	14925	-	-	-	27,500	-	27,500
- Evidence Service Vehicle Replacement - Police	14923	-	-	-	24,500	-	24,500

## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
- Forklift Replacement - Fleet 6004	141181	-	-	-	40,000	-	40,000
- Compact Pickup Replacement - Barron Center 2209	141320	-	-	-	18,000	-	18,000
- 1 Ton Crew Cab Pickup Replacement - Forestry 2503	141237	-	-	-	35,000	-	35,000
- 3/4 Ton Pickup Replacement - Barron Center 3908	141119	-	-	-	30,000	-	30,000
- 3/4 Ton Pickup Replacement - Recreation and Facilities 2004	141547	-	-	-	30,000	-	30,000
- 1/2 Ton Pickup Replacement - Trades 2003	141546	-	-	-	25,000	-	25,000
- Mini Van Replacement - Trades 2047	141554	-	-	-	20,000	-	20,000
- 3/4 Ton Crew Cab Pickup Replacement - Open Space 2514	141259	-	-	-	38,000	-	38,000
- Special Reaction Team Vehicle Replacement - Police	14924	-	-	-	36,000	-	36,000
- Staff Vehicle Replacement - Public Services Safety Coordinator 1084	141168	-	-	-	30,000	-	30,000
- 1/2 Ton Pickup Replacement - Engineering 2015	141249	-	-	-	25,000	-	25,000
- 3/4 Ton Utility Van Replacement - Engineering 2080	141299	-	-	-	25,000	-	25,000
- 3/4 Ton utility Van Replacement - Engineering 2081	141300	-	-	-	25,000	-	25,000
- 1/2 Ton Pickup Replacement - Trades 2005	141548	-	-	-	25,000	-	25,000
- 1/2 Ton Pickup Replacement - Trades 2041	141551	-	-	-	25,000	-	25,000
- 1/2 Ton Pickup Replacement - Trades 2042	141552	-	-	-	25,000	-	25,000
- Wheel Loader Replacement - Winter 5093	14996	-	-	-	190,000	-	190,000
- Dump Truck Replacement - Districting 3095	141000	-	-	-	165,000	-	165,000
- Loader Mounted Snow Blower Replacement - Winter 7116	141279	-	-	-	120,000	-	120,000
- Loader Replacement - 5101	141180	-	-	-	195,000	-	195,000
- Dump Truck Replacement - Districting 3096	14998	-	-	-	165,000	-	165,000
- Dump Truck Replacement - Districting 3097	14999	-	-	-	165,000	-	165,000
- Dump Truck Replacement - Construction 3098	141002	-	-	-	165,000	-	165,000
- Rubbish Packer Replacement - Peaks 4060	141266	-	-	-	160,000	-	160,000
- Backhoe Replacement - Districting 5031	141003	-	-	-	75,000	-	75,000
- 1 Ton Utility Truck Replacement - Traffic 2500	141242	-	-	-	55,000	-	55,000
- Dump Truck Replacement - Winter 3099	14997	-	-	-	150,000	-	150,000
- Bucket Truck Replacement - Traffic 5110	141166	-	-	-	125,000	-	125,000
<b>Vehicles Total</b>		-	-	-	<b>3,034,000</b>	-	<b>3,034,000</b>
<b>Technology</b>							
- Revenue Control Software at Spring Street Garage Update	141291	-	-	-	40,000	-	40,000
- Revenue Control Software at Elm Street Garage Update	141292	-	-	-	30,000	-	30,000
- Revenue Control Software at Temple Street Garage Update	141293	-	-	-	36,500	-	36,500
<b>Technology Total</b>		-	-	-	<b>106,500</b>	-	<b>106,500</b>



## F. REQUESTED CAPITAL PROJECTS - GENERAL FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
<b>FY 2017 Total</b>		-	-	-	7,719,000	40,000	7,759,000
<b>FY 2018</b>							
<b>Facilities</b>							
- Generator at Stevens Avenue Fire Station Replacement	141544	-	-	-	-	23,000	23,000
- Decking at Spring St Garage Waterproofing Recoat	141427	-	-	-	-	250,000	250,000
- Windows at Lincoln Middle School Replacement	141659	-	-	-	-	250,000	250,000
- Windows at Lyman Moore Middle School Replacement	141660	-	-	-	-	250,000	250,000
- HVAC and Electrical System at Lyman Moore Middle School Upgrade	141656	-	-	-	-	850,000	850,000
- Electrical System at Portland High School Upgrade	141663	-	-	-	-	150,000	150,000
- Plaster Ceilings at Deering High School Repair or Replacement	141662	-	-	-	-	150,000	150,000
- Ceiling at King Middle School Replacement	141664	-	-	-	-	80,000	80,000
<b>Facilities Total</b>		-	-	-	-	<b>2,003,000</b>	<b>2,003,000</b>
<b>Vehicles</b>							
- Ladder 4 Replacement - Fire	141108	-	-	-	-	1,500,000	1,500,000
- Grader Replacement - 5109	141183	-	-	-	-	320,000	320,000
- Single Axle Dump Truck Replacement - Winter 3130	141210	-	-	-	-	150,000	150,000
- Backhoe Replacement - Districting 5105	141182	-	-	-	-	75,000	75,000
- Forklift Replacement - Fleet 6001	141175	-	-	-	-	40,000	40,000
- Parking Enforcement Vehicle Replacement - 2216	141160	-	-	-	-	25,000	25,000
- 1 Ton Rack Truck Replacement - Forestry 2509	141243	-	-	-	-	40,000	40,000
- 3/4 Ton Pickup Replacement - Public Services Peaks 2050	141250	-	-	-	-	30,000	30,000
- 3/4 Ton Pickup Replacement - Districting 2128	141260	-	-	-	-	30,000	30,000
- 3/4 Ton Pickup Replacement - Districting 2129	141261	-	-	-	-	30,000	30,000
- 3/4 Ton Pickup Replacement - Districting 2130	141262	-	-	-	-	30,000	30,000
- 3/4 Ton Pickup Replacement - Barron Center 3915	141321	-	-	-	-	30,000	30,000
- 3/4 Ton Utility Van Replacement - Trades 2053	141556	-	-	-	-	25,000	25,000
- Dump Truck Replacement - Public Services 3131	141211	-	-	-	-	150,000	150,000
- 1 Ton Pickup Replacement - Peaks 2518	141193	-	-	-	-	52,000	52,000
- 1 Ton Dump Replacement - Peaks 2508	141244	-	-	-	-	52,000	52,000
- 1 Ton Rack Body Truck Replacement - Trades 2507	141565	-	-	-	-	52,000	52,000
<b>Vehicles Total</b>		-	-	-	-	<b>2,631,000</b>	<b>2,631,000</b>

**F. REQUESTED CAPITAL PROJECTS - GENERAL FUND**

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
<b>FY 2018 Total</b>		-	-	-	-	<b>4,634,000</b>	<b>4,634,000</b>
<b>GENERAL FUND Total</b>		<b>38,016,496</b>	<b>66,333,343</b>	<b>51,945,492</b>	<b>27,887,000</b>	<b>13,944,000</b>	<b>198,126,331</b>
<b>ICE ARENA</b>							
<u>FY 2015</u>							
<b>Facilities</b>							
- Roof Refinishing	141329	-	155,000	-	-	-	155,000
- Bleachers Replacement	141363	-	100,000	-	-	-	100,000
<b>Facilities Total</b>		-	<b>255,000</b>	-	-	-	<b>255,000</b>
<b>FY 2015 Total</b>		-	<b>255,000</b>	-	-	-	<b>255,000</b>
<b>ICE ARENA Total</b>		-	<b>255,000</b>	-	-	-	<b>255,000</b>
<b>GOLF COURSE</b>							
<u>FY 2014</u>							
<b>Facilities</b>							
- North Course Club House Facility Improvements	141747	150,000	-	-	-	-	150,000
- Club House Restaurant Area Improvements	141754	70,000	-	-	-	-	70,000
<b>Facilities Total</b>		<b>220,000</b>	-	-	-	-	<b>220,000</b>
<b>Vehicles</b>							
- Greens Mowers Replacement - Golf Course 3	14958	105,000	-	-	-	-	105,000
<b>Vehicles Total</b>		<b>105,000</b>	-	-	-	-	<b>105,000</b>
<b>FY 2014 Total</b>		<b>325,000</b>	-	-	-	-	<b>325,000</b>
<u>FY 2015</u>							
<b>Vehicles</b>							
- Tee Mowers (2) Replacement - Golf Course	14972	-	70,000	-	-	-	70,000
<b>Vehicles Total</b>		-	<b>70,000</b>	-	-	-	<b>70,000</b>
<b>FY 2015 Total</b>		-	<b>70,000</b>	-	-	-	<b>70,000</b>

**F. REQUESTED CAPITAL PROJECTS - GENERAL FUND**

	<b>ID</b>	<b>2014 Request</b>	<b>2015 Request</b>	<b>2016 Request</b>	<b>2017 Request</b>	<b>2018 Request</b>	<b>2014-2018 Request</b>
<b>GOLF COURSE Total</b>		325,000	70,000	-	-	-	395,000
<b>GRAND GENERAL FUND Total</b>		38,341,496	66,658,343	51,945,492	27,887,000	13,944,000	198,776,331

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**F. APPENDIX**  
**REQUESTED CAPITAL PROJECTS**  
**SEWER FUND**

## F. REQUESTED CAPITAL PROJECTS - SEWER FUND

	ID	2014 Request	2015 Request	2016 Request	2017 Request	2018 Request	2014-2018 Request
<b>SEWER FUND</b>							
<u>FY 2014</u>							
<b>Facilities</b>							
- MS4 - Vehicle Wash Station at Central Maintenance	141048	40,000	-	-	-	-	40,000
- MS4 - Outer Congress Street Snow Depository Drainage System Repair	141047	40,000	-	-	-	-	40,000
<b>Facilities Total</b>	<b>282095</b>	<b>80,000</b>	-	-	-	-	<b>80,000</b>
<b>Vehicles</b>							
- Street Sweepers Replacement	141056	165,000	165,000	165,000	225,000	165,000	885,000
- Vactor Truck Replacement - Sewer 5063	141057	385,000	-	-	-	-	385,000
- Catch Basin Cleaning Vehicle Replacement - Sewer 3075	141212	170,000	-	170,000	-	-	340,000
- 1/2 Ton Pickup Replacement - Sewer 2141	141055	28,000	-	-	-	-	28,000
- 1 Ton Pickup Replacement - Sewer 3083	141184	52,000	-	-	-	-	52,000
- 1 Ton Box Van Replacement - Stormwater 2504	141301	40,000	-	-	-	-	40,000
- 1/2 Ton Pickup Replacement - Sewer 2020	141251	25,000	-	-	-	-	25,000
- 3/4 Ton Utility Van Replacement - Engineering 2082	141297	25,000	-	-	-	-	25,000
- Compact Pickup Replacement - Sewer Inspector 2023	141252	20,000	-	-	-	-	20,000
<b>Vehicles Total</b>	<b>1E+06</b>	<b>910,000</b>	<b>165,000</b>	<b>335,000</b>	<b>225,000</b>	<b>165,000</b>	<b>1,800,000</b>
<b>Wastewater</b>							
- MS4 - Rockland Avenue Stormwater Outfall Improvements	141767	315,000	-	-	-	-	315,000
- MS4 - Culvert Replacement- Washington Ave	141049	200,000	-	-	-	-	200,000
- MS4 - Stormwater Drainage	141794	150,000	150,000	150,000	150,000	150,000	750,000
- CMOM - Mountfort St Sewer Replacement	141067	75,000	-	-	-	-	75,000
- CMOM - O'Brion St Sewer Replacement	141068	75,000	-	-	-	-	75,000
- CMOM - Sewer Re-lining	141793	1,000,000	-	-	-	-	1,000,000
- CSO - Compliance Program	141071	2,300,000	8,900,000	11,800,000	16,300,000	11,000,000	50,300,000
<b>Wastewater Total</b>	<b>989609</b>	<b>4,115,000</b>	<b>9,050,000</b>	<b>11,950,000</b>	<b>16,450,000</b>	<b>11,150,000</b>	<b>52,715,000</b>
<b>FY 2014 Total</b>	<b>3E+06</b>	<b>5,105,000</b>	<b>9,215,000</b>	<b>12,285,000</b>	<b>16,675,000</b>	<b>11,315,000</b>	<b>54,595,000</b>

**F. REQUESTED CAPITAL PROJECTS - SEWER FUND**

	<b>ID</b>	<b>2014 Request</b>	<b>2015 Request</b>	<b>2016 Request</b>	<b>2017 Request</b>	<b>2018 Request</b>	<b>2014-2018 Request</b>
<u>FY 2015</u>							
<b>Vehicles</b>							
- Dump Truck Replacement - Public Services 3116	141060	-	45,000	-	-	-	45,000
- 1 Ton Utility Truck Replacement - Sewer 2192	141062	-	40,000	-	-	-	40,000
- 1/2 Ton Pickup Replacement - Sewer 2026	141061	-	25,000	-	-	-	25,000
- 1 Ton Crew Cab Pickup Replacement - Sewer 2511	141256	-	40,000	-	-	-	40,000
<b>Vehicles Total</b>	<b>564439</b>	-	<b>150,000</b>	-	-	-	<b>150,000</b>
<b>Wastewater</b>							
- MS4 - Stormwater/Watershed Education Kiosks	141051	-	45,000	-	-	-	45,000
- CMOM - Compliance Program	141793	-	3,000,000	3,000,000	3,000,000	3,000,000	12,000,000
<b>Wastewater Total</b>	<b>282844</b>	-	<b>3,045,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>12,045,000</b>
<b>FY 2015 Total</b>	<b>847283</b>	-	<b>3,195,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>12,195,000</b>
<u>FY 2016</u>							
<b>Vehicles</b>							
- Dump Truck Replacement - Sewer 3110	141064	-	-	150,000	-	-	150,000
- Catch Basin Cleaning Vehicle Replacement - Sewer 3127	141209	-	-	170,000	-	-	170,000
- 3/4 Ton Extended Cab Pickup Replacement - Sewer 2513	141257	-	-	35,000	-	-	35,000
- Compact Pickup Replacement - Sewer Inspector 2098	141258	-	-	20,000	-	-	20,000
<b>Vehicles Total</b>	<b>564788</b>	-	-	<b>375,000</b>	-	-	<b>375,000</b>
<b>FY 2016 Total</b>	<b>564788</b>	-	-	<b>375,000</b>	-	-	<b>375,000</b>

**F. REQUESTED CAPITAL PROJECTS - SEWER FUND**

	<b>ID</b>	<b>2014 Request</b>	<b>2015 Request</b>	<b>2016 Request</b>	<b>2017 Request</b>	<b>2018 Request</b>	<b>2014-2018 Request</b>
<u>FY 2017</u>							
<b>Wastewater</b>							
- MS4 - Underground Stormwater Storage and Filtration Systems at Sagamore Village	141052	-	-	-	1,246,060	5,965,000	7,211,060
<b>Wastewater Total</b>	<b>141052</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,246,060</b>	<b>5,965,000</b>	<b>7,211,060</b>
<b>FY 2017 Total</b>	<b>141052</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,246,060</b>	<b>5,965,000</b>	<b>7,211,060</b>
<u>FY 2018</u>							
<b>Vehicles</b>							
- TV Truck Replacement - Sewer 2516	141303	-	-	-	-	225,000	225,000
<b>Vehicles Total</b>	<b>141303</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>225,000</b>	<b>225,000</b>
<b>FY 2018 Total</b>	<b>141303</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>225,000</b>	<b>225,000</b>
<b>SEWER FUND Total</b>	<b>4E+06</b>	<b>5,105,000</b>	<b>12,410,000</b>	<b>15,660,000</b>	<b>20,921,060</b>	<b>20,505,000</b>	<b>74,601,060</b>