1. Approval of February 12, 2018 Meeting Minutes
   Action Item: Public Comment

2. Financial update - Rhonda Girard, Finance
   An up to date financial summary is attached.

3. Fish Exchange update - Bert Jongerden, PFX, Tom Valleau, PFX President

   A summary of recent projects is attached

5. Lot 1, Development Opportunity: Calendar Islands Maine Lobster LLC, dba MSS RealCo

   At the February 12 meeting, Calendar Islands Maine Lobster LLC, dba MSS RealCo, requested a 9-month exclusive option to develop Lot 1 on the Portland Fish Pier. MSS RealCo is asking for consideration of a land lease and an expansion of the Lot 1 footprint in order to build a 30,000 sq/ft commercial/business facility. The project partners include Calendar Islands Maine Lobster (dba Dropping Springs Bait, a sub tenant of the PFX on the Fish Pier,) Shucks Maine Lobster, author and restaurateur Barton Seaver, the Island Institute, and others.

   The facility's first floor is proposed to include lobster/seafood processing, lobster/seafood products wholesaling, and seafood preparation for in-house consumption. The second floor is planned to include event space, seafood industry education, and a demonstration kitchen. Development of the facility will require closing the secondary Fish Pier drive from Commercial Street and expanding Lot 1, as has been discussed previously by the Board.

   This proposal was introduced at the December 11, 2017 meeting and discussed in executive session. Following a presentation of additional material at the February 12, 2018 meeting, the Board voted to withhold consideration of other offers on Lot 1 to allow the project team to conduct research and refine a proposal for the Board's consideration.

   The project team requests an opportunity to:
   1. Update the Board on project progress to date including the addition of key new project partners;
   2. Describe their anticipated process and schedule moving forward, including critical decision points; and,
   3. As soon as the next PFPA meeting (scheduled for June 11, 2018,) the project team will ask the Board to approve a lease contingent on final Planning Board approval. The team requests direction from the Board on what specific material (in addition to a parking and traffic study) that will be needed to facilitate a decision.

   The Board is asked to refer to the material supplied at the last meeting, and included in the attached February 12 minutes, as background for this discussion.
Consistent with Exec Session statute--1 MRS 405(6)(C) & (E) the Board may go into Executive Session to discuss this item.

No Board Action Requested at this time.

6. **Staff update on lease document research**

   Following an inquiry from interested party, Staff has been researching the state of PFPA lease documents. Staff will provide a brief overview of this effort, findings to date, and possible future steps.

   No Board Action Requested at this time.

**Attachments:**

- General Information: Orientation aerial photo, Context, Lots, and Leases
- Agenda Item 1, Draft Minutes from the February 12, 2018 PFPA meeting, including Maine Sustainable Seafood, LLC Lot 1 proposal supporting documents (for Agenda Item 5)
- Agenda Item 3, Financial Update
- Agenda Item 4, Facilities Update
Meeting Minutes DRAFT

PORTLAND FISH PIER AUTHORITY BOARD OF DIRECTORS
February 12, 2018
2:30 p.m. Room 209 City Hall

Board Members in attendance: Nick Mavodones, Class A Board Member, City Council
Tom Valleau, Ex-Officio, President of the Portland Fish Exchange
Jennifer Smith, Class C Board Member, MDOT

Board Members absent: Meredith Mendelson, Class B Board Member, DMR
Anita LaChance, Ex-Officio, City Manager’s Office

Staff present: Michael Goldman, Assoc. Corp. Counsel
John Peverada, Parking Manager
Diane Gagnon, Project Manager, Facilities
Bert Jongerden, General Manager, Portland Fish Exchange
Bill Needelman, Waterfront Coordinator, Principal Staff

Public in attendance: Dan Jacques, Waterfront Maine, Lot 1
John Jordan, Calendar Island
Barton Seaver, Sustainable Maine Seafood
John Hathaway, Shucks Maine Lobster
Bill Coppersmith, MLU
Togue Brawn, Downeast Dayboat
Alan Tracy, Vessel Services
Others...

1. Approval of December 11, 2017 Meeting Minutes

Motion to approve: Moved by Valleau, 2nd by Smith: Pass 3-0 by all present

2. Financial update - The budget summary as of 1-31-18 was attached in the meeting packet.

3. Fish Exchange update - Bert Jongerden, PFX, Tom Valleau, PFX President
Fiscal year ends in March 18. Octo-Dec. landings were down, prices were down but landings from larger draggers helped. Look good for the year. Evaluating budget for next year. Fees may rise. Hopefully there will be a quota increase in May for start of fishing year.

Cozy Harbor is looking at potential increase in sublease, but will need to look at landings.

Discussions with Vessel Services are underway and communication is improving over food safety custody of ice.

Good meeting with DMR.

Mr. Valleau noted the potential to have a deficit for budget. Looking at increasing contract unloading.
4. **Facilities update** - Diane Gagnon, Project Manager.  
   Electrical upgrades at the PFX are complete and functioning. Working on ventilation improvements in locker and break rooms.

   Mr. Valleau asked Ms. Gagnon to clarify a budget line item on “Pier and Building Repair.”

5. **Parking Update and Request for Rate Increase** - John Peverada, Parking Manager

   John Peverada, City Parking Manager, provided a status update on parking utilization on the Fish Pier commercial lot included implementation of a new prioritized offering on vacant spaces to marine uses. Using this system, Harvesters and on-Fish Pier tenants were offered first, with off-site marine uses second. Ready Seafood on Maine State Pier took 20 vacant spaces.

   As noted in the agenda, Mr. Peverada proposed a rate increase from $100 to $110 per month for all month to month parking agreements. The rate increase will not affect fish harvesters or parking tenants with long term leases. The daily rates are recommended to rise from $8 to $10.

   **Motion:** Moved by Valleau, 2nd by Smith: Increase monthly rate from $100 to $110 as of July 1, 2018.

   **Public Comment**  
   D. Jacques from Waterfront Maine supported the increase.

   **Pass 3-0 by all present.**

   **Motion:** Moved by Valleau, 2nd by Smith: Increase daily rate from $8 to $10 as of July 1, 2018.

   **Pass 3-0 by all present.**

6. **Lot 12, Browne Trading loading dock:** Waterfront Maine

   BN introduced the item. Waterfront Maine currently holds a parking lease on Lot #12 at the northeast portion of the Fish pier. The Current Waterfront Maine lease includes an exclusive development option. Both the lease and option expire in March 2018. In order to serve current seafood processing and other uses of the adjacent Browne Trading building – located off the Fish Pier - Waterfront Maine requests permission to build and access a truck loading dock on Fish Pier property.

   This proposal was introduced at the December 11, 2017 meeting and discussed in executive session. Material supporting this request from Waterfront Maine is included in the attached documents.

   Dan Jacques, Waterfront Maine provided an update on their progress in developing a mixed use fish processing and office building on Lot 12 along Commercial Street.
Motion: Moved by Valleau, 2nd by Smith:

To amend the Waterfront Maine Land Lease on Lot 12 to include:

i. Extension of the lease term (which expires in March 2018) for three years with yearly rates to increase from $20,000 in 2018, to $20,500 in 2019, to $21,000 in 2020;
ii. The proposed loading dock on the rear of the Browne Trading building is an approved use under the lease;
iii. Use of, access to, and maintenance of the loading dock are conditions of the lease and subject to the use of the Browne Trading building for seafood related industry, consistent with the mission of the Portland Fish Pier. Termination of the lease or change of use of the Browne Trading building to a non-seafood related use shall require the removal of the loading dock;
iv. The Exclusive Development Option is extended for three (3) years, concurrent with the term of the subject lease; and,
v. Corporation Counsel shall prepare an amended lease consistent with this motion for signature of Waterfront Maine and the PFPA President.

Public Comment: None

Pass 3-0 by all present.

The Board made no action of Waterfront Maine’s request for a commitment to create an access easement from Lot 12A through Lot 12, serving Lot 11 and the existing utility easement access. This issue may be discussed at a future meeting.

7. Lot 1, Development Opportunity: Calendar Islands Maine Lobster LLC, dba MSS RealCo

Represented by John Jordan, John Hathaway, and Barton Seaver, MSS RealCo, requested a 9-month exclusive option to develop Lot 1 on the Portland Fish Pier. MSS RealCo is asking for consideration of a land lease and an expansion of the Lot 1 footprint in order to build a 30,000 sq/ft commercial/business facility as outlined in the proposal to be distributed at the February Fish Pier Board meeting. Project presented the project in detail, circulated supporting information (attached to these minutes) and answered questions from the Board.

This proposal was introduced at the December 11, 2017 meeting and discussed in executive session.

As described in the meeting agenda, the development of the facility would require closing the secondary Fish Pier drive from Commercial Street and expanding Lot 1, as has been discussed previously by the Board. As described at the December 2017 PFPA meeting, the facility will include lobster processing and wholesaling and seafood preparation for in-house consumption on the first floor the facility. The second floor is planned to include event space, seafood industry education, and a demonstration kitchen.

The project representatives described their credentials and goals for the project. The Island
Institute, an investor in Calendar Islands Maine Lobster, will likely also participate.

The project representatives requested a 9 month exclusive development option to Calendar Islands Maine Lobster LLC, dba MSS RealCo, on Lot 1, with permission to pursue relevant permitting, including expansion of Lot 1, subject to Portland Planning Authority approvals. Land lease terms and final facility designs will return to the Board for approval prior to any construction.

The Board opened the item up to Public Comment.

**Public Comment:**

Bill Coppersmith, MLU: Refreshing idea for value added product. Home run.

Alan Tracy, Vessel Services: Exciting project. Need to work through the access needs for servicing underground tanks and other Pier businesses (referring to potential closing of secondary access.) VS would like to work with the project team on issues.

Togue Brawn, Downeast Dayboat: Shocking that a project like this hasn't happened before. Great idea, would like to help.

**Motion: Moved by Valleau, 2\(^{nd}\) by Smith:**
The PFPA Board will not entertain offers on Lot 1 until November 1, 2018 in recognition of Maine Sustainable Seafood’s expressed interest in the property, as presented to the Board on December 11, 2017 and February 12, 2018. Corporation Counsel will document the Board’s intent with a seen and agreed to letter for the President’s signature.

Pass 3-0 by all present.

**Material Circulated at the Meeting:**

Material supporting Agenda Item 7, Lot 1, Development Opportunity: Calendar Islands Maine Lobster LLC, dba MSS RealCo.
February 12, 2018

To the attention of:

Nick Mavodones, President, and the members of the Portland Fish Pier Authority Board Of Directors

Calendar Islands Maine Lobster LLC, dba MSS Real Co, is requesting a 9-month exclusive option to develop Lot 1 on the Portland Fish Pier. MSS Real Co is asking for consideration for a standard 30-year land lease with renewal options every 10 years and an expansion of the Lot 1 footprint in order to build a 30,000 +/- sq/ft commercial/business facility as outlined in the proposal to be distributed at the February Fish Pier Board meeting.

Development of the facility will require closing the secondary Fish Pier drive from Commercial Street and expanding Lot 1, as has been discussed previously by the Board. As described at the December 2017 PFPA meeting, the facility will include lobster processing and wholesaling and seafood preparation for in-house consumption on the first floor of the facility. The second floor is planned to include event space, seafood industry education, and a demonstration kitchen.
MAINE
SUSTAINABLE SEAFOOD
CENTER

MAINE LOBSTER HERITAGE AND EVENT CENTER

Maine Lobster Heritage Story: “Trap to Table” tm

Currently, there is no place in Maine where people can gather to learn about Maine Lobster and other Maine Sustainable Seafoods.

Our “Trap to Table” tm story will educate chefs, students and people from across the globe, about the importance of our working waterfront to the hard working coastal communities of Maine.

This will be storytelling at its finest. Starting with trips on working Maine Lobster boats; historical displays of Maine’s working waterfront history; and actual storytelling and chef education by the Island Institute and internationally known Chef Barton Seaver; customers of the Fish Pier companies will be able to learn first hand why Maine Sustainable Seafoods are the BEST seafoods in the world.

In today’s marketplace, “Sustainability” and “Story” mean everything.

The Heritage Room: Intimate Event Space

The MSSC Heritage Room will be a small, intimate gathering spot by the fireplace overlooking the working waterfront; designed to feel like the living room of a comfortable waterfront home.

Gatherings of up to 75 people can share in the “Trap to Table” tm story while celebrating with samples of Maine Sustainable Seafoods prepared on-site.

It will be Maine storytelling of the finest kind: tasting, teaching, togetherness.
2018 Waypoints Forum

January 19, 2018
WAYPOINTS FORUM: FUTURES OF THE MAINE WATERFRONT
FRIDAY, JANUARY 19, 2018
PORTLAND, MAINE

VIDEOS FROM OUR LIVE-STREAM OF THE FORUM PANEL DISCUSSIONS ARE AVAILABLE HERE OR VIA THE LINKS BELOW. (HTTPS://WWW.FACEBOOK.COM/PG/ISLANDINSTITUTE/VIDEOS/?REF=PAGE_INTERNAL)

A GALLERY OF PHOTOS FROM THE EVENT ARE AVAILABLE HERE. (HTTP://WWW.ISLANDINSTITUTE.ORG/MEDIA/2018-WAYPOINTS-FORUM-PHOTO-GALLERY)

The Island Institute's 2018 Waypoints Forum featured an afternoon of panel discussions on the future of our coastal and island economy, presented with trends and analysis by key coastal leaders. The theme for this year's event was Futures of the Maine Waterfront, with topics ranging from aquaculture to the future of our state's working waterfronts.

The forum was followed by a reception and special dinner highlighting the bounties of the Maine coast and featured a multi-course meal with locally sourced food, including Bangs Island Mussels and Casco Bay Cod.

FORUM TOPICS

- Big Ideas Shaping our Waterfront (https://www.facebook.com/islandinstitute/videos/10156232357774301/)
- Future of our Working Waterfronts in Maine – visions of our communities in the next 10-15 years (https://www.facebook.com/islandinstitute/videos/10156232527729301/)

SPEAKERS

- Barton Seaver, Author and Chef
- Sebastian Belle, Maine Aquaculture Association
- Abigail Carroll, Nonesuch Oysters
- JB Turner, Front Street Shipyard
LobsterLand Map Phase #1 & "sea" our Banded & Branded Lobster!

1 message

Lobster.Ca Today 2015
<canadianatlanticlobster@gmail.com>
Reply-To: "Lobster.Ca Today 2015"
<canadianatlanticlobster@gmail.com>
To: Lobster Lover <johnny@shucksmaine.com>

LobsterLand Map Phase #1 & sea our Banded & Branded Lobster! View this email in your browser

We are all about...

#1. Canadian Atlantic Lobster
#2. Industry Participants
#3. East Coast Tourism
#4. East Coast Businesses
#5. Partnerships & Alliances
#6. Creating Employment
#7. Banding & Branding

"A rising tide lifts all boats"

The Future of Canadian Atlantic Lobster is now...

Through technology and Lobsterpreneurship, Lobster.Ca is an innovative branding initiative and online catalyst. We are "the social media voice" aiming to improve things for the Fishers, industry, businesses, organizations, coastal communities and all Canadians.
A genuine thank you, goes out to the businesses and organizations in Atlantic Canada that are supporting this monumental undertaking. Our print deadline is May 15th.
Meet Amanda @ Lobster.Ca who shares everything about LobsterLand Magazine.
Selling aquaculture to Americans: Chef Barton Seaver advocates for the "only protein that is guilty until proven innocent"

By Madelyn Kearns
Published on December 7, 2017

If you ask celebrated chef and sustainability advocate Barton Seaver, the best way to sell the message of aquaculture to Americans is not to mention seafood until much later on in the conversation, if at all.

As the "only protein that is guilty until proven innocent" in the United States, seafood faces a great deal of stigma from the average American consumer, according to Seaver. That opposition seems to only intensify when the concept of farm-raised seafood comes into play – a troubling phenomenon that isn't seen nearly as often with land-based farming operations, the accomplished culinary author argued.

"Imagining nature, most people think of a farm, and that's perfectly allowed – we look at that with honor. Yet we think the seas should be unmarred by the hand of man or our activities," Seaver explained during his keynote presentation at this week's Future of Seafood conference, held from 4 to 5 December, and organized by the Gulf of Maine Research Institute and the Boston, Massachusetts-based Museum of Science.

"What we need is to create a social narrative around farming seafood," he said. "We need to get over that social hurdle to really understand that 71 percent of our planet is not being used nearly to its capacity to sustain the people that live on a very small portion of this planet. We need to get to the point where Americans are... clamoring to create jobs and create investment vehicles into aquaculture operations."

Establishing this type of successful social narrative requires simultaneously building "a market for [farm-raised seafood]," Seaver said, which may be better accomplished by talking less about fish and shellfish, and more about what Americans already care for: job creation and viable economic prospects for the future.
"There's more of America underwater than there is above it," Seaver noted. "When you think about that as an economic frontier, a new economic geography, it doesn't matter what political background you're coming from. We can have this conversation if we stop talking about seafood, which has a bias against it, and start talking about jobs, health, food security, food sovereignty, trade imbalances — things that matter to us and things that resonate on Capitol Hill."

Seaver dives deeper into the United States' complex relationship with seafood, both wild-caught and farm-raised, in his latest book, "American Seafood: Heritage, Culture & Cookery From Sea to Shining Sea," which was published on 7 November. He provided the opening address to the first-ever Future of Seafood conference, which was held in Boston and funded by Bloomberg Philanthropies.

Madelyn Kearns
Editor
mkearns@divcom.com
November 9, 2017

Mr. John Hathaway
150 Main Street
Richmond, ME 04357-1152

Dear Mr. Hathaway,

The marine sector is the backbone of Maine's coastal economy. Diversifying the local fishing economy is a critical need in ensuring a future for our communities. Warming faster than 99% of the world's oceans, the Gulf of Maine faces ecosystem changes that are already impacting marine life, and our reliance on a single-species — lobster — heightens our vulnerability to these changes. In response, our communities have identified three priorities where investment now will build resilience for the future: strong economies, education and leadership, and shared solutions for sustainability. Our interdisciplinary approach to promising initiatives, like aquaculture, helps ensure that our programming serves communities across all three priority areas.

Strong Economies

The Island Institute’s Aquaculture Business Development (ABD) program is currently providing comprehensive support to over 40 Maine residents that are interested in starting seaweed or shellfish farms as an income diversification strategy. With your support, the Island Institute will help launch 60 new aquaculture businesses by 2020, creating 95 new jobs. Your membership would directly help the next generation of Mainers build sustainable new ways of making a living on the water.

Education & Leadership

Over the past two years, the Island Institute has partnered with schools, technical experts, and aquaculturists to develop and implement place-based STEM education for Maine students through aquaculture. This program, called CAPE (Collaborative Aquaculture Project for Education), creates a pipeline of young women and men with the workforce and leadership skills they need to thrive in a dynamic, changing environment and economy. Your membership will help Maine’s children contribute to the future of their communities.

Sharing Solutions for Sustainability

Maine has long been looked to as a model and leader on working waterfront preservation. Your support will help Maine lead the way forward in developing and sharing models that build economic resiliency in small, natural resource-dependent coastal
communities. One way we share lessons learned and replicable models is through our What Works Solutions Library, available through our website. This digital library offers case studies and practical information. For example, budding aquaculturists can learn about various approaches of financing a new shellfish or seaweed business.

Maine is uniquely positioned to leverage and expand its aquaculture industry — and those innovators who will power this future economy are in our classrooms and out on the water today.

Your financial support is crucial in helping these communities along our coasts and islands survive and thrive. Please consider becoming a member with a gift of $10 a month or more by December 31, 2017.

With warm wishes from all of us in Rockland,

Rob Snyder
President

P.S. Thank you for your interest in our Edible Seaweed Workshop!

YOUR MEMBER BENEFITS INCLUDE:
- A subscription to The Working Waterfront newspaper
- 10% discount at our store, Archipelago, and online at www.thearchipelago.net
- Invitations to events
- Members at $100 and above also receive the annual Island Journal.
In addition, members who give $1000 and above receive:
- Invitations to unique Island Partner events
- Communications directly from President Rob Snyder

The Island Institute is recognized as a 501 (c) (3) organization by the IRS. No gifts, services, or membership benefits will be given in consideration of this gift. We recommend you consult your tax advisor regarding the tax deductibility of your contribution to the extent permissible by law.

386 Main Street • P.O. Box 648 • Rockland, Maine 04841-0648
Tel: 207-594-9209 • Fax: 207-594-9314 • membership@islandinstitute.org
MAINE SUSTAINABLE SEAFOOD CENTER

The Kitchen Studio

The MSSC Kitchen Studio is a state of the art studio outfitted with professional-grade video and audio equipment that will meet the needs of high-end television production. The studio is available for rent for commercial or non-professional production by PFX and other Maine Seafood companies for ads, commercials or YouTube videos.

The Studio will also provide unique opportunities for Chef Barton Seaver to offer Maine Sustainable Seafood Academy classes to Chefs from around the world as well as Maine chefs, students, and the public interested in learning about the creative culinary pleasures of Maine Sustainable Seafood.

STUDIO FEATURES

Our 1,200 SF Kitchen Studio includes access to a fully equipped kitchen, and preparation, storage and dishwashing.

COOKING STAGE

Features a range of lighting and ambiance options that promise creative freedom and a high level of functionality in a camera-ready state of the art kitchen.

PRODUCTION CAPABILITIES

The Studio is outfitted with 6 PTZ (pan, tilt, zoom) controllable professional grade cameras that are strategically placed to capture multiple angles of the cooking area.
Pre-lit green screens, mobile camera options, wireless mic, tripod kit, and a videographer to round out the studio kitchen's capabilities.

**LIVE PRODUCTION CAPABILITIES**

Our control room features a Tri-Caster 8000 with eight channel recording capabilities.

**POST-PRODUCTION CAPABILITIES**

The Kitchen Studio has an in-house video editor who will utilize on-site Adobe Premiere tools along with voice-over technology and a compact mixer to take your raw media assets and turn them into a refined final product.

**STUDIO RENTAL**

Kitchen production studio pricing is designed to be flexible and customizable based on your needs. We offer à la carte pricing for equipment, space, and services upon request. Please submit the details of your project to: Johnny@MaineSustainableSeafood.com

**MAINE SUSTAINABLE SEAFOOD ACADEMY:**

Internationally acclaimed Chef Barton Seaver will also offer courses in the Kitchen Studio for both world-class chefs and the public on what to know and how to cook Maine's famous sustainable seafoods. Instructions will range from Maine Lobster to Maine Mussels, Oysters, Clams, Fish and other delicacies. For further info contact: Johnny@MaineSustainableSeafood.com
Unleash Your Inner Chef I Cooking Classes & Events at Fairmont The Palm

Fairmont The Palm
<mailer@dubaiweekpartners.com>
Reply-To: Fairmont The Palm <mailer@dubaiweekpartners.com>
To: wjhathaway@gmail.com

Learn new tips and tricks with new Michelin star trained Chef Pontain
A state of the art kitchen
Connecting people and cuisine

View in browser
HUNGRY FOR SOMETHING NEW?

Discover The Chef’s Palette at Fairmont The Palm, our interactive cooking studio, led by Michelin-trained Chef de Cuisine Romain Van Durmen. Explore our afternoon classes, master classes and programmes designed for family and friends, corporate team-building or for bespoke private dining experiences.

AFTERNOON CLASSES

Work one-on-one with a professional chef to discover Chef Romain’s recipes from all over the world. As part of your experience enjoy a complimentary lunch buffet at Flow Kitchen restaurant.

From 195 AED per person | Available 12:00pm daily

MASTER CLASSES

Fully interactive hands-on culinary experience with 13 set menus to choose from. Wine pairings are available to enhance your experience.

From 345 AED per person | Every evening from 7:30pm

CHEF'S TABLE DINNERS

A memorable private dinner exclusively prepared by Chef Romain Van Durman. Choose from several customisable set menus with an option of complementary wines or legendary Belgium beers.

From 448 AED per person | Every evening from 7:30pm

To learn more about each experience, create a tailor made event and book, please call +971 4 457 3457 or email palm.dining@fairmont.com
INTRODUCTION

The MSSC R&D Kitchen will provide a stepping stone for Maine Sustainable Seafood companies to bring innovative, value add products to market. There are many barriers to entry when starting any small business or being able to create new value add products even for established seafood suppliers, especially in the culinary world.

In taking on the significant fixed cost of building out a rentable commercial kitchen space with adjacent video production, we intend to break through some of these barriers and help others to do so as well.

Our goal is three-fold:

1. to support the process of creating successful new value add Maine sustainable seafood products for our company and other Maine seafood companies on the working waterfront, by providing rentable commercial kitchen space and expert culinary advice;
2. to provide educational opportunities for chefs, students and the public to learn from our experts about Maine sustainable seafood and how to properly prepare it;
3. to provide a built-in opportunity for our company and others on the working waterfront to “show and tell” the Maine Sustainable Seafood story to our customers who now will have a place in Portland to visit and learn directly from their working waterfront supplier. The end result will be a better-educated customer and increased sales of Maine sustainable seafood to those customers.
R&D KITCHEN OVERVIEW

The MSSC R&D Kitchen will be a fully inspected, SQF Certified, and licensed food manufacturing facility.

The Kitchen features, equipment and small wares provided shall include:

- Building security with cameras;
- Loading dock;
- Public parking lot;
- Online scheduling;
- 6-burner ranges and stacked convection ovens;
- Griddles and Charbroilers;
- Deep fryers;
- 20 and 60 quart Mixers;
- Tilt Skillet;
- Sinks; Refrigerators and Up-right freezers;
- Prep counters; Dishwashers;
- Ice machines;
- Sanitary supplies; trash removal;
- Access to freezer cabinets and HPP technology;

CONTACT:

Johnny@MaineSustainableSeafood.com
December 20, 2017

John Hathaway
Shucks Maine Lobster LLC
150 Main Street
Richmond ME 04357

RE: FF-B-174

Dear John:

This is to confirm NOAA/ National Marine Fisheries Service commitment to Shucks Maine Lobster LLC in the amount of $3,000,000. The purpose of the funding is to purchase land, build a shoreside processing facility and procure seafood processing equipment.

Please let me know if you need anything further.

Sincerely,

[Signature]
Andrea Marcaurelle
Commercial Loan Specialist
Northeast Financial Services
National Marine Fisheries Services
To learn how to utilize the built-in features of this theme, including the custom banner image, please visit the Tutorial page at

COMMERCIAL DIVISION

Experience, Innovation, Tradition, and Value

Experienced In All Project Phases
We pride ourselves on accurate estimating, scheduling, value analysis, material control and project management. Successful construction projects start and end with careful planning by our project
Focused On Your Business

The majority of PATCO buildings are designed by our in-house staff in conjunction with the appropriate drafting, architecture or engineering professionals. We approach every project as a team, promoting a dynamic and innovative environment. Our focus is our client, our client is our reputation - and our reputation is our future. We’ve built our business one satisfied customer at a time.

Cost Effective Construction

PATCO offers metal pre-engineered and fabricated components that are more cost effective than most conventional structural designs. Metal building architecture also minimizes on-site erection time, while providing durability for long-term performance. PATCO constructs low-rise steel buildings for manufacturing, warehousing, school and commercial applications.

From Planning to Ribbon Cutting - And Beyond

Your business is unique and will grow at its own rate. At PATCO we’ve got the experience to handle any size job. We’ve with you every step of the way. Whether you’re starting with a brand new building, or renovating or expanding an existing facility, our team understands that every step represents a milestone in the “history” of your business. It’s important to you – and it’s important to PATCO. We’re honored to have played a part in the evolution of companies in business parks, shopping centers, malls, and towns throughout Southern Maine and Northern New Hampshire.

The people at PATCO were excellent to work with because of their knowledge and experience. Three years after we moved in, I can still pick up the phone and get an immediate response to any concerns.

Todd Gillis, Leader Manufacturing
About Sebago Technics

Founded in 1981, Sebago Technics, Inc. is a multi-discipline, engineering and land development consulting firm headquartered in South Portland, Maine. Our design and technical professionals represent more than 15 disciplines/service areas and are licensed to provide services throughout New England. Read more. (/who-we-
What Sets Us Apart?

As a 100% employee-owned company, our employees set us apart through commitment and client response. Our team-based approach to deliver services provides each client with the expertise and the valuable input of multiple disciplines. With the centralization of expertise and knowledge collaborating under one roof, every project and customer benefits with a superior result. Read more... (/who-we-are/our-team/)
February 12, 2018

RE: Mr. John Hathaway
Shucks Maine Lobster, LLC
150 Main St., Suite 4
Richmond, ME 04357

To Whom It May Concern:

John Hathaway and Shucks Maine Lobster have had a long-standing comprehensive relationship with KeyBank. KeyBank currently provides credit in the low-mid 7 figure range. Deposit accounts maintained with KeyBank have averaged in the mid 6 figure range over the past year.

The relationship has been excellent and Shucks Maine Lobster has always met any obligations to KeyBank in a satisfactory manner without exception. In our dealings with Shucks Maine Lobster we have found them to have an experienced and capable management team and to be a very professionally-run company.

Shucks Maine Lobster, and John Hathaway, as its owner, has the capacity through net worth and potential financing to expand and improve the property at Lot 1 Portland Fish Pier, Commercial Street, Portland, ME 04101. Shucks Maine Lobster is considered to be in good standing with KeyBank and I would be pleased to answer any other questions that you might have.

This letter is based on my present understanding of your financial position. Any changes in circumstances relating to this transaction may require revisions to the Bank's assessment of Shucks Maine Lobster and John Hathaway's capacity.

Sincerely,

KEYBANK, N.A.

Matt Stringer
Vice President
February 12, 2018

Mr. Tom Valleeau
President
Portland Fish Pier Authority
380 Congress Street
Portland, ME 04101

Dear Mr. Valleeau:

I am writing to express my support for Calendar Island Maine Lobster’s request for a six month exclusive option on lot 1 at the Portland Fish Pier. Although I am not a Director nor formally involved with the management of the Portland Fish Pier, I am an interested tenant, and as such, I thought it prudent to lend my voice to this discussion.

The work Messrs. Jordan, Seaver and Hathaway are exploring would be transformational for the Portland Fish Pier, and in addition, I believe it has the power to help further the Maine seafood brand more broadly. I understand that as written it would eliminate one of the points of access to Bristol’s facility, and for a collaborative, forward-thinking project such as this I believe it makes sense to be appropriately accommodating.

I strongly support their request for a six month exclusive option to explore this business opportunity. I would be happy to answer any questions that you may have.

Sincerely,

Peter Handy
President & Chief Executive Officer
Director
Shareholder

CC: John Jordan
## FY18 Budget Status
As of Mar 31, 2018

<table>
<thead>
<tr>
<th></th>
<th>FY18 Budget</th>
<th>YTD</th>
<th>Balance</th>
<th>%</th>
<th>FY17 YTD</th>
<th>FY17</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>14,490</td>
<td>16,161</td>
<td>(1,671)</td>
<td>111.5%</td>
<td>15,026</td>
<td>1,135</td>
<td>7.6%</td>
</tr>
<tr>
<td>Berthing</td>
<td>29,376</td>
<td>22,032</td>
<td>7,344</td>
<td>75.0%</td>
<td>22,032</td>
<td>0</td>
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<tr>
<td>Parking</td>
<td>308,719</td>
<td>193,754</td>
<td>114,965</td>
<td>62.8%</td>
<td>228,337</td>
<td>(34,583)</td>
<td>-15.1%</td>
</tr>
<tr>
<td>Ground Rent (Leases)</td>
<td>175,352</td>
<td>135,425</td>
<td>39,927</td>
<td>77.2%</td>
<td>133,354</td>
<td>2,071</td>
<td>1.6%</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>527,937</td>
<td>367,371</td>
<td>160,566</td>
<td>69.6%</td>
<td>398,749</td>
<td>(31,378)</td>
<td>-7.9%</td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Expenditures:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Admin. and Maint. Services</td>
<td>38,367</td>
<td>23,815</td>
<td>14,552</td>
<td>62.1%</td>
<td>23,814</td>
<td>1</td>
<td>0.0%</td>
</tr>
<tr>
<td>Travel/Training/Meetings</td>
<td>1,200</td>
<td>791</td>
<td>409</td>
<td>65.9%</td>
<td>10</td>
<td>781</td>
<td>7810.0%</td>
</tr>
<tr>
<td>Contractual Services</td>
<td>21,219</td>
<td>11,498</td>
<td>9,721</td>
<td>54.2%</td>
<td>10,692</td>
<td>806</td>
<td>7.5%</td>
</tr>
<tr>
<td>Engineering Services</td>
<td>23,000</td>
<td>0</td>
<td>23,000</td>
<td>0.0%</td>
<td>0</td>
<td>0</td>
<td>0.0%</td>
</tr>
<tr>
<td>Printing/Copying</td>
<td>400</td>
<td>0</td>
<td>400</td>
<td>0.0%</td>
<td>0</td>
<td>0</td>
<td>0.0%</td>
</tr>
<tr>
<td>Equipment Repair</td>
<td>10,000</td>
<td>6,190</td>
<td>3,810</td>
<td>61.9%</td>
<td>4,460</td>
<td>1,730</td>
<td>38.8%</td>
</tr>
<tr>
<td>Land/Pier/Building Repair</td>
<td>200,000</td>
<td>66,383</td>
<td>133,617</td>
<td>33.2%</td>
<td>36,498</td>
<td>29,885</td>
<td>81.9%</td>
</tr>
<tr>
<td>Insurance</td>
<td>12,967</td>
<td>12,850</td>
<td>117</td>
<td>99.1%</td>
<td>12,600</td>
<td>250</td>
<td>2.0%</td>
</tr>
<tr>
<td>Supplies</td>
<td>13,500</td>
<td>4,608</td>
<td>8,892</td>
<td>34.1%</td>
<td>4,987</td>
<td>(379)</td>
<td>-7.6%</td>
</tr>
<tr>
<td>Electricity</td>
<td>15,000</td>
<td>11,839</td>
<td>3,161</td>
<td>78.9%</td>
<td>11,237</td>
<td>602</td>
<td>5.4%</td>
</tr>
<tr>
<td>Stormwater</td>
<td>19,584</td>
<td>20,304</td>
<td>(720)</td>
<td>103.7%</td>
<td>19,584</td>
<td>720</td>
<td>3.7%</td>
</tr>
<tr>
<td>Capital</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0.0%</td>
<td>0</td>
<td>0</td>
<td>0.0%</td>
</tr>
<tr>
<td>Debt Service</td>
<td>26,973</td>
<td>15,517</td>
<td>11,456</td>
<td>57.5%</td>
<td>19,054</td>
<td>(3,537)</td>
<td>-18.6%</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td>382,210</td>
<td>173,795</td>
<td>208,415</td>
<td>45.5%</td>
<td>142,935</td>
<td>30,860</td>
<td>21.6%</td>
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<td></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net Revenues Over(Under) Expenditures</strong></td>
<td>145,727</td>
<td>193,577</td>
<td>(47,850)</td>
<td>255,814</td>
<td>(62,237)</td>
<td>-24.3%</td>
<td></td>
</tr>
</tbody>
</table>
To: Portland Fish Pier Authority Board  
From: Dianne Gagnon, Facilities Project Manager  
Date: April 12, 2018  
RE: Facilities Update  
CC: Kathy Alves, Facilities Director

Please find below a listing of the monthly improvements to the Portland Fish Pier by the Facilities Department:

**Updates for February 2018 – April 2018:**
- Seabreeze Property Services has been scheduled to start spring cleanup and winter sand removal throughout the facility.

**Updates for December 2017 – January 2018:**
- The Fish Exchange electrical upgrade is complete as of January 27th.
- The first phase of the ventilation system at the PFEX is scheduled to be installed Saturday, 2/10/18 in the locker room area. The second phase of the system will be installed in the breakroom.

**Updates for August - November 2017:**
- A new 25yd self-contained compactor was installed at the Fish Exchange.
- Drainage issues in the parking lot at Bristol Seafood were addressed. A catch basin install along with grading and paving improved an ongoing drainage problem in the front parking lot.
- We will be installing a ventilation system at the PFEX in the locker room/common area.

**Updates for July 2017:**
- Pavement striping has been completed in various areas of the facility. These are changes that were discussed at the Fish Pier Authority Meeting to help with parking issues.
- The first phase of the electrical upgrade for the Fish Exchange has been completed. The components are being designed and will be ready for install in November approximately.
- New composite camels have been installed. (4) at the Fish Pier and (2) at the Fish Exchange.
- We have placed an order for a new 25yd self-contained compactor for the Fish Exchange.

**Updates for June 2017:**
- The majority of winter sand and spring cleanup was completed in May. Seabreeze will return to finish a few areas.
- We are getting quotes on pavement striping. Work tentatively scheduled for July/August.
- Bert and the electrician are working with CMP to coordinate the first phase of the electrical upgrade project.