

**Portland City Council - Goal Setting Workshop  
Monday, January 28, 2019  
Carol Wishcamper, Facilitator**

**On January 28th, the City Council convened for their annual goal setting workshop. In accordance with the process laid out prior to beginning, each committee presented their workplans for 2019, allowing for the Council to ask questions. Those workplans, in alphabetical order, are as follows (minutes and next steps are at the end):**

## Economic Development Committee

*(Justin Costa, Chair; Nick Mavodones; Spencer Thibodeau)*

Waterfront Working Group

Maine State Pier/Portland Ocean Terminal Redevelopment

Marijuana regulations

City Workforce Development Program Design and Funds through use of tax increment financing revenue

Improved Broadband Access

Amethyst Lot/Portland Landing

Possible Portland Transportation Center (PTC) Expansion

City of Portland Payment in Lieu of Taxes (PILOT)/Services in Lieu of Taxes (SILOT) Policy

Outside Dining Seating

## Finance Committee

*(Nicholas Mavodones, Chair; Ethan Strimling; Justin Costa)*

Begin conversation about long term, big picture, implications when the Pension Obligation Bond is retired

TIF District revenues and how allocated

Capitalization of Housing Trust Fund

Finish work on proposed Responsible Contractor Ordinance

Finish work on proposed Disparity Study

Review Fund Balance Policy

Review Debt Management Policy

## Health & Human Services and Public Safety Committee

*Councilor Belinda Ray, District 1, Chair*

*Councilor Brian Batson, District 3*

*Councilor Pious Ali, At-Large*

### Workplan Information for 2019 Council Goal Setting Session:

The committee's early 2019 Work Plan consists of active items that are being carried over from 2018. These items will likely make up the first five months of the committee's work .

The items listed as "Other Committee Priorities" are priorities from past years as well. We hope to tackle one or more of them in the 2019 Council year, after closing out old items.

MEETING DATE	PRIMARY FOCUS	OTHER COMMITTEE PRIORITIES
Jan. 8, 2019	Earned Paid Sick Leave (EPSL)	<p><b>Small Shelter Zoning (2017):</b> (in limbo after the Planning Board declined to act on it without licensing regulations also determined in 2017); this may be addressed in conjunction with HSC if/when appropriate</p> <p><b>Opioid Epidemic (2018):</b> Discussion around Safe Consumption Sites / Comprehensive User Engagement Sites</p> <p><b>Sober/Recovery Housing (2017):</b> Regulation or Accreditation Process</p>
Jan. 22, 2019	Homeless Services Center (HSC)	
Feb. 12, 2019	EPSL/HSC	
Feb. 26, 2019	EPSL/HSC	
Mar. 6, 2019*	HSC	
Mar. 26, 2019	HSC	
Apr. 9, 2019	HSC/Noise Ordinance	
May 14, 2019	HSC/Noise	
May 28, 2019	HSC/Noise	
June 11, 2019		
June 25, 2019		
July 9, 2019		
July 23, 2019		
Sep. 10, 2019		
Sep. 24, 2019		
Oct. 8, 2019		
Oct. 22, 2019		

\* March 6<sup>th</sup> is a Wednesday (we had to reschedule the Mar. 12<sup>th</sup> meeting due to conflicts). All other meetings are on Tuesdays. We meet at City Hall at 5:30pm. Check the city calendar for the room name/number.

### Items on which the committee may request updates:

- ∨ Portland Opportunity Crew: # served, efficacy of program, potential for expansion
- ∨ India Street Public Health Updates: # served by various programs, ongoing initiatives and projects
- ∨ Health Assessment for the City of Portland: Dr. Bankole's work to integrate public health across all departments and assess the city's overall health and wellness
- ∨ Barron Center: census, programming, insurance issues, etc.
- ∨ Muskie Positive Health Transition follow-up

**Goal/Objective: Increase access to rental and ownership housing that is safe and affordable and accessible for working and low-income families.**

### **Housing Committee Priorities**

- A. Leverage an increase in the # of **affordable housing** units in the City in fiscal year 2019/20 by leveraging new projects and identifying opportunities to capacitate completion of projects in the pipeline. As part of establishing the 2019 Housing Trust Fund Annual Plan (framework, policy and priorities)

... Set an annual target of new units or % of units to be ready for occupancy by the end of each fiscal year.

... Identify a specific a public/private partnership project to add rental and ownership units to our housing inventory, by leveraging policy, planning expertise, funding, zoning, public land and/or other strategies.

... Increase the dollars available for affordable housing development by **proposing a general fund allocation to the Housing Trust Fund** in the annual city budget process.

- B. Spur new **workforce housing** to address demand from new businesses to the City. Evaluate recent changes to the Inclusionary Zoning Ordinance regulations to determine if a down payment assistance program is needed. Support implementation of the Hotel Linkage fee proposal and targeted use of any funds yielded to leverage development of workforce housing.

- C. **Advance multi-year workplan initiatives.** Continue to serve as the lead council committee for guidance, evaluation and implementation of ongoing housing program and policy initiatives including, for example:

... HOME: Recommendation of 2019 HUD funded Community Development Budget.

... Rental Housing Safety & Inspection Program (through the Permitting & Inspection Department and the Fire Department). Continue to assess program implementation and effectiveness, receive mid-year and annual reports re: registrations and safety inspections of long and short term rental housing, and sponsor public review of rental market data.

... Density goals for transit corridors. Review to determine what more the city can do to actualize this goal identified in the Comprehensive Plan.

... Permitting & Review. Receive evaluation report from the Permitting & Inspections Department on the outcome of its initiatives to achieve customer service improvements including: transparency, process consistency, and time frames for issuance of permits, etc.

... Planning Department. Review proposed revisions to Chapter 14 Land Use Code Division 30 and the site plan review process; maintain awareness of housing development trends and review recommendations for continuous improvement of department services to the public.



CITY OF PORTLAND, MAINE

Legislative and Nominating Committee Meeting

2019 Goals

**On-Going/Carry Forward**

1. Immigrant Voting Rights for local elections
2. Maintain membership in Mayor's Coalition
3. Evaluate/modify nominations outreach process for open board/committee positions

**Legislative/Electoral Priorities**

1. Rank Choice Voting for all local elections
2. Local Clean Elections initiative
3. Local Lobbyist Disclosure/Registration
4. Develop Federal Legislative Agenda
5. Proposal from City Clerk regarding Portland polling places

**Nominating Priorities**

1. Review of Boards and Committees – length of terms and term limits
2. Review/modify annual District Meetings



Office of the Mayor, Ethan K. Strimling

## 2019 Priorities

### 1. **Ensuring Educational & Lifelong Success**

*Universal Public Pre-K for all four-year olds in Portland:* Create universal high quality pre-k for all four-year olds in Portland. (Working with School Department)

*Fully fund the Portland Promise:* Ensure the school budget has the revenue to fully fund our efforts to ensure academic excellence and equity for every student. (Working with School Department)

### 2. **Confronting Climate Change**

*SolaRise Our Schools:* Install solar arrays on the roofs and grounds of our schools to generate 100% of our school electricity. (Working with School Department)

*15 Buses for 15 minutes:* Add 15 new buses to our fleet, allowing us to reduce peak hour wait times from an hour to 15 minutes. (Working with METRO)

*Light Hybrid Rail to the Eastern Waterfront:* Install hybrid electric rail cars to come into Portland's Eastern Waterfront to reduce traffic. (Working with Sierra Club and Transportation Committee)

### 3. **Housing**

*Fully Capitalize the Housing Trust:* Invest \$7M more dollars into our Housing Trust over the next five years, in order to help leverage a thousand more units of housing. (On FC Workplan)

*90 Days Notice for Tenants:* Change the city ordinance to incentivize landlords to allow tenants 90 days notice before they have to vacate an apartment. (On HC Workplan)

*Allow Sec. 8 holders access to all rentals:* Amend city ordinance to stop landlords from banning Section 8 tenants (On HC Workplan)

### 4. **A Safe, Healthy Well Paid Workforce**

*Paid Sick Leave for all Portland Workers:* Amend city ordinance so that all workers in Portland receive paid time off to use when they or a loved one is sick.(On HHS Workplan)

*Responsible Contracting:* Amend City ordinance to require that contractors on public contracts pay workers Prevailing Wage, have quality training, and ensure worker safety. (On FC Workplan)

## Sustainability & Transportation Committee

*(Spencer Thibodeau, Chair; Belinda Ray; Brian Batson)*

Review all municipal buildings (definition includes school buildings) and implement plan for installation of solar arrays.

Review barriers to resident installation of solar panels (in both historic districts and otherwise).

Review (and amend where necessary) the City's Green Building Code.

Study and Implement Resident Parking Permits in select areas around the City.

Begin preparation of a Fertilizer Use Ordinance (may carry into 2020).

## January 28th Minutes

### Purpose:

- Align on goals for 2019

### Desired outcomes:

- Clarity on Committee and Mayor's goals

### Review goals developed by the Committees and the Mayor

The City Council met to hear each Committee and the Mayor's priority goals for 2019 and to provide feedback and suggestions.

Concern was expressed at the outset of the meeting about how to move from Committee Goals to collective goal-setting as outlined in the Charter.

The Chair of each Committee presented its priority goals with time for the Councilors to ask questions and make comments.

Following the Committee reports, questions were raised about the methodology of referral of issues to the Committees and the inconsistencies in how this process is followed in practice. The Rules Committee will take up this issue.

The Council returned to discussion of the concern initially expressed about setting collective goals. There is a lack of clarity about the intention of determining selective and overarching Council goals for the year or to update the Council about each Committee's goals and work plan.

### Recommendations for the 2020 Goal Setting Process:

- Begin the process in December 2019 with 1:1 interviews with individual Councilors to get input into shaping the 2020 goal of the session and reach agreement on the intent being to prioritize a narrow set of achievable, overarching Council goals
- Hold a short planning meeting by mid-January with the full Council to reach agreement on the process
- Conduct the annual goal-setting session by end of January